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LAW OFFICES  
of  
**ROBERT D. CARREIRO**

3137 49th Street North  
St. Petersburg, Florida 33710

(813) 527-8772

August 16, 1996

Secretary of State  
Division of Corporations  
Post Office Box 6327  
Tallahassee, Florida 32314

In Re: Snug Harbor/Arc, Inc.

100001925621  
-08/19/96--01046--016  
\*\*\*\*122.50 \*\*\*\*122.50

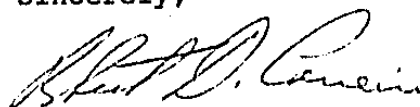
Dear Sirs:

Enclosed please find two copies of the original articles of incorporation for the above-captioned corporation and a check in the amount of \$122.50.

Once the articles have been certified, please forward the certified articles back to this office in the enclosed self addressed stamped envelope.

If you have any questions or if I can be of further assistance, please do not hesitate to contact me.

Sincerely,



Robert D. Carreiro

RDC/ka  
Enclosures

AUG 20 1996

BSB

EFFECTIVE DATE

8-16-96

FILED  
56 AUG 19 PM 1:32  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

ARTICLES OF INCORPORATION  
OF  
SNUG HARBOR/ARC, INC.

FILED  
96 AUG 19 PM 1:32  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

The undersigned, subscriber(s), natural person(s) competent to contract for the purpose of forming a corporation under the laws of the State of Florida, adopts, the following Articles of Incorporation for such corporation.

EFFECTIVE DATE  
8-16-96

ARTICLE ONE - NAME

The name of the proposed corporation is SNUG HARBOR/ARC, INC. The address of the Corporation is 7413-41ST Avenue North, St. Petersburg, Florida 33709.

ARTICLE TWO - NATURE OF BUSINESS

The corporation may engage in any activity or business permitted under the laws of the United States and the State of Florida, and all acts or statutes amendatory thereof and supplemental thereto.

ARTICLE THREE - EXISTENCE

The corporation is to exist perpetually and shall begin its existence as of the date of the signing of these Articles of Incorporation.

ARTICLE FOUR - CAPITAL STOCK

The total number of shares of stock which the corporation shall have authority to issue is one thousand (1000) shares of common stock at par value of One Dollar (\$1.00) per share. Stock may be issued by the corporation from time to time for such consideration as may be fixed by the board of directors. Each

share of common stock shall represent one vote. Except as otherwise provided by law, the entire voting power for the election of directors and for all other purposes shall be vested exclusively in the holders of the outstanding Common Shares.

#### ARTICLE FIVE - REGISTERED OFFICE

The address of the registered office of the proposed corporation in the State of Florida is:

7413-41ST Avenue North, St. Petersburg, Florida, 33709.

The name of the registered agent to accept service of process is Catherine L. Reynolds of the aforementioned address.

#### ARTICLE SIX - INCORPORATORS

The name and address of the incorporator is:

Catherine L. Reynolds  
7413-41ST Avenue North  
St. Petersburg, Florida 33709

#### ARTICLE SEVEN - BOARD OF DIRECTORS

This corporation shall be managed by a Board of Directors composed of one or more directors. The number of directors may be either increased or diminished from time to time by the by-laws. The name and address of the initial director of this corporation is:

Catherine L. Reynolds  
7413-41ST Avenue North  
St. Petersburg, Florida, 33709

IN WITNESS WHEREOF, we have executed these Articles of Incorporation in duplicate, this 16 day of August, 1996, A.D.

Catherine L. Reynolds  
CATHERINE L. REYNOLDS

STATE OF FLORIDA )  
COUNTY OF PINELLAS)

BEFORE ME, the undersigned authority, personally appeared CATHERINE L. REYNOLDS well known to be the person(s) described in and who executed the foregoing Articles of Incorporation, and who acknowledged before me that she executed the same for the uses and purposes therein expressed.

WITNESS my hand and official seal, at St. Petersburg, in the County and State last aforesaid, this 16 day of August A.D., 1996.



ROBERT D. CARREIRO  
My Commission CC467720  
Expires May. 01, 1999  
Bonded by HAI  
800-422-1866

Robert D. Carreiro  
NOTARY PUBLIC

My Commission Expires:

CERTIFICATE DESIGNATING REGISTERED OFFICE FOR THE SERVICE OF PROCESS WITHIN THIS STATE, NAMING REGISTERED AGENT UPON WHOM PROCESS MAY BE SERVED.

That SNUG HARBOR/ARC, INC., desiring to organize under the laws of the State of Florida, with its registered office at 7413-41ST Avenue North, St. Petersburg, Florida, 33709, has named Catherine L. Reynolds at 7413-41st Avenue North, St. Petersburg, Florida 33709 as its registered agent to accept service in this State.

**ACKNOWLEDGEMENT:**

Having been named to accept service of process for the above-named corporation at the place designated in this Certificate, I hereby accept to act in this capacity, and agree to comply with the provision of said Act relative to keeping open said office.

Catherine L. Reynolds  
Catherine L. Reynolds  
Registered Agent

FILED  
96 AUG 19 PM 1:33  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA