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8/14/96

Division of Corporations
Florida Department of State
P. O. Box 6327
Tallahassee, FL 32314

Gentlemen:

Enclosed are the Articles of Incorporation of Big Country Concrete, Inc. and a check for \$122.50. Would you proceed with the registration of this corporation for me?

If there are any problems, or questions, please do not hesitate to call me at (904) 778-8367, or (904) 778-2898.

Very truly yours,

Elbert C. Clark

Elbert C. Clark

Enclosures

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FILED
96 AUG 16 PM 4:36
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

**ARTICLES OF INCORPORATION
OF
BIG COUNTRY CONCRETE, INC.**

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

The undersigned subscriber of these Articles of Incorporation, a natural person competent to contract, hereby acts as an incorporator to form a corporation under the laws of the State of Florida and adopts the following Articles of Incorporation for such corporation.

ARTICLE I. NAME

The name of the corporation is **BIG COUNTRY CONCRETE, INC.**

ARTICLE II. COMMENCEMENT OF EXISTENCE

The existence of the corporation will commence on the date of the filing of these Articles of Incorporation.

ARTICLE III. PURPOSE

This corporation may engage in any activity or business permitted under the laws of the United States and Florida.

ARTICLE IV. CAPITAL STOCK

The maximum number of shares of stock that this corporation is authorized to have outstanding at any one time is 1,000 shares of common stock having a par value of \$1.00 per share.

ARTICLE V. INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered agent and office of the corporation is 8389 Taylorfeild Road, Jacksonville, Florida 32244 and the name of the initial registered agent at that address

is Elbert C. Clark. The signature of Elbert C. Clark, as incorporator of BIG COUNTRY CONCRETE, INC., indicates that he accepts the duties and obligations of the position of registered agent.

ARTICLE VI. INITIAL BOARD OF DIRECTORS

This corporation shall initially have one director. The number of directors may be either increased or diminished from time to time, as provided by the By-Laws. The name and address of the member of the first Board of Directors is:

Elbert C. Clark	Chairman of the Board
8389 Taylorfeild Road	
Jacksonville, Florida 32244	

ARTICLE VII. PRINCIPAL OFFICE AND MAILING ADDRESS

The principal office and mailing address of this corporation is:

8389 Taylorfeild Road
Jacksonville, Florida 32244

ARTICLE VIII. INCORPORATOR

The name and address of the incorporator signing these Articles of Incorporation is:

Elbert C. Clark
8389 Taylorfeild Road
Jacksonville, Florida 32244 .

The incorporator of the corporation assigns to this corporation the rights under Section 607.161, Florida Statutes, to constitute a corporation, and he assigns to those persons designated by the Board of Directors any rights he may have as incorporator to acquire any of the capital stock of this corporation, this assignment becoming effective of the date existence begins.

ARTICLE IX. AMENDMENTS

This corporation reserves the right to amend, alter, change or repeal any provisions contained in these Articles of Incorporation or any amendment hereto and any right conferred upon a shareholder is subject to this reservation.

IN WITNESS WHEREOF, the undersigned incorporator has executed these Articles of Incorporation, this 14th day of August, 1996.

Elbert C. Clark
Elbert C. Clark