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TO: DIVISION OF CORPORATIONS FROM: RUBIN BAUM LEVIN CONSTANT FRIEDMAN &
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STATE OF FLORIDA 2500 SE FINANCIAL CENTER
409 EAST GAINES STREET MIAMI FL 33131-2336 FL 33418-0000
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FAX: (904) 922-4000 PHONE: (305) 374-7580
FAX: (305) 350-2446

DOCUMENT TYPE: FLORIDA PROFIT CORPORATION OR P.A.
NAME: ROYAL SALES WESTERN HMMIGHRE, INC. Florida State
FAX AUDIT NUMBER: H96000011409 CURRENT STATUS: REQUESTED
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Kim Ruiz
Thanks
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**ARTICLES OF INCORPORATION
OF
ROYAL SALES WESTERN HEMISPHERE, INC.**

ARTICLE I -- NAME

The name of this corporation is ROYAL SALES WESTERN HEMISPHERE, INC.

ARTICLE II -- PRINCIPAL OFFICE AND MAILING ADDRESS

The principal office and mailing address of this corporation are:

2800 SW 5th Avenue
Miami, Florida 33129.

ARTICLE III -- PURPOSE

This corporation is organized for the purpose of transacting any or all lawful business.

ARTICLE IV -- CAPITAL STOCK

The aggregate number of shares which this corporation shall have authority to issue is One Thousand (1000) shares of common stock, all of which are to have a par value of One Dollar (\$1.00).

ARTICLE V -- INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office of this corporation is:

2800 SW 5th Avenue
Miami, Florida 33129;

and the name and address of the initial registered agent of this corporation are:

Name

Address

Enrique Suarez

2800 SW 5th Avenue
Miami, Florida 33129.

This instrument prepared by:
David W. Trench, Esquire
Florida Bar No. 202975
RUBIN BAUM LEVIN CONSTANT FRIEDMAN & BILZIN
2500 First Union Financial Center
Miami, Florida 33131-2336
Telephone: 305-374-7580

Fax Audit No. H96- 11409

ARTICLE VI -- COMMENCEMENT

This corporation shall commence on the date on which these Articles of Incorporation are filed with the Secretary of State of the State of Florida.

ARTICLE VII -- INITIAL BOARD OF DIRECTORS

The Initial Board of Directors of this corporation shall be comprised of two (2) persons. The number of directors may be either increased or decreased from time to time as provided for in the By-laws of the corporation, but shall never be fewer than one. The name and address of the initial directors of this corporation are:

<u>Name</u>	<u>Address</u>
Enrique Suarez	2800 SW 5th Avenue Miami, Florida 33129;
Sergio Pagnussat	4440 SW 57th Avenue Miami, Florida 33155.

ARTICLE VIII -- INCORPORATOR

The name and address of the person signing these Articles of Incorporation as incorporator are:

<u>Name</u>	<u>Address</u>
Enrique Suarez	2800 SW 5th Avenue Miami, Florida 33129.

ARTICLE IX -- BY-LAWS

The power to alter, amend or repeal the By-laws of this corporation shall be vested in each of the Board of Directors and the shareholders of this corporation. The shareholders of this corporation may amend or adopt a by-law that fixes a greater quorum or voting requirement for shareholders (or voting groups of shareholders) than is required by law.

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ARTICLE X - INDEMNIFICATION

This corporation shall indemnify any officer, director and incorporator, or any former officer, director and incorporator, of this corporation to the fullest extent permitted by law.

ARTICLE XI - AMENDMENT

This corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation, or any amendment thereto, and any right conferred upon the shareholders is subject to this reservation.

IN WITNESS WHEREOF, the undersigned has executed these Articles of Incorporation as incorporator thereof and in acceptance of his appointment as registered agent therein this 15 day of August, 1996.



Enrique Suarez, Incorporator and
Registered Agent

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