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Pedro A. Martin, Req. Florida Bar No. 261637 Chromberg Trourig 1231 Bristell Avenue ul, 17ocida 33131 (303) 379-0343

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ARTICLES OF INCORPORATION

OF

LOS RANCHOS OF SOUTH DADE, INC.

ARTICLE I NAME

The name of this Corporation is LOS RANCHOS OF SOUTH DADE, INC. and its mailing address is c/o Pedro A. Martin, Esquire, Greenberg Traurig, 1221 Brickell Avenue, Miami, Florida 33131.

ARTICLE II NATURE OF BUSINESS

This Corporation is being formed for the following purposes:

- To engage in any and all lawful business or activity permitted under the laws of the United States and the State of Florida.
- To generally have and exercise all powers, rights and privileges necessary and b. incident to carrying out properly the objects herein mentioned.
- To do anything and everything necessary, suitable, convenient or proper for the accomplishment of any of the purposes or the attainment of any or all of the objects hereinbefore enumerated or incidental to the purposes and powers of the corporation or which at any time appear conductive thereto or expedient.

ARTICLE III TERM OF EXISTENCE

This Corporation shall have perpetual existence unless sooner dissolved in accordance with the laws of the State of Florida. The date on which corporate existence shall begin is the date on which these Articles of Incorporation are filed with the Secretary of State of the State of Florida.

ORANGO PARTICIPATA DE LA CONTRACTORIO

ARTICLE IV CAPITAL STOCK

This Corporation is authorized to issue 10,000.00 shares of \$.01 par value common stock, which shall be designated "Common Shares."

ARTICLE V INITIAL REGISTERED OFFICE AND AGENT

The initial registered office of the Corporation is c/o Greenberg, Traurig Hoffman, Lipoff, Rosen & Quentel, P.A., 1221 Brickell Avenue, Miami, Florida 33133 and the name of the initial registered agent of this Corporation is Pedro A. Martin, Esq.

ARTICLE VI

The Corporation shall initially have two directors. The number of directors may be either increased or diminished from time to time by the By-Laws, but shall never be less than one. The names and addresses of the initial directors of this Corporation are:

| Name | Address |
|-----------------|--|
| Carlos Salman | 1405 S.W. 107th Avenue, Suite 301B Miami, Florida 33174 |
| Erich A. Altaba | 2600 S.W. 3rd Avenue, PH-A Miami, Florida 33129 |

ARTICLE VII DIRECTOR OUORUM AND VOTING

No less than a majority of the directors shall constitute a quorum for a meeting of directors. If a quorum is present, the affirmative vote of a majority of the directors present, or, if a director or directors have abstained from voting because of an interest in the matter to be voted upon, the affirmative vote of a majority of the directors present and voting, shall be the act of the Board of Directors.

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ARTICLE VIII VOTING REQUIREMENTS FOR SHAREHOLDERS

The affirmative vote of a majority of the shareholders of this Corporation entitled to vote shall be required for the authorization of any action of the shareholders of this Corporation.

ARTICLE IX CLASSES OF DIRECTORS

The By-Laws of this Corporation may provide that the directors be divided into not more than four classes, as nearly equal in number as possible, whose terms of office shall respectively expire at different times, provided that no such term shall continue longer than four years and provided further that at least one-fifth in number of the directors shall be elected annually.

ARTICLE X AMENDMENTS TO ARTICLES OF INCORPORATION AND BY-LAWS

This Corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation or any amendments hereto and any right conferred upon the shareholders is subject to this reservation. Further, the power to adopt, alter, amend or repeal the By-Laws shall be vested in the Board of Directors of this Corporation.

ARTICLE XI POWERS

This Corporation shall have all of the corporate powers enumerated in the Florida Business Corporation Act, as amended from time to time.

ARTICLE XII

Dividends payable in shares of any class may be paid to the holders of shares of any other class.

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ARTICLE XIII INDEMNIFICATION

This corporation shall indemnify any and all of its directors, officers, employees or agents or former directors, officers, employees or agents or any person or persons who may have served at its request as a director, officer, employee or agent of another corporation, partnership, joint venture, trust or other enterprise in which it owns shares of capital stock or of which it is a creditor, to the fullest extent permitted by law. Said indemnification shall include, but not be limited to, the expenses, including the cost of any judgments, fines, settlements and counsel's fees, actually and necessarily paid or incurred in connection with any action, suit or proceedings, whether civil, criminal, administrative or investigative, and any appeals thereof, to which any such person or his legal representative may be made a party or may be threatened to be made a party, by reason of his being or having been a director, officer, employee or agent as herein provided. The foregoing right of indemnification shall not be exclusive of any other rights to which any director, officer, employee or agent may be entitled as a matter of law or which he may be lawfully granted.

ARTICLE XIV INCORPORATOR

The name and address of the person signing these Articles is:

Pedro A. Martin, Esq.

Greenberg, Traurig, Hoffman, Lipoff, Rosen & Quentel, P.A. 1221 Brickell Avenue Miami, Florida, 33131

IN WITNESS WHEREOF, the undersigned incorporator has executed these Articles of Incorporation on this 7th day of August, 1996.

Pedro A. Martin, Esq.

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ACKNOWLEDGMENT

COUNTY OF DADE

NOTARY PUBLIC SEAL OF OFFICE: On this the 7th day of August, 1996, before me, the undersigned Notary Public of the State of Florida, personally appeared Pedro A. Martin, Esq., and whose name is subscribed to the within instrument, and he acknowledges that he executed it.

WITNESS my hand and official scal.

NOTARY PUBLIC STATE OF FLORIDA

Print or Type Name of Notary Public

My Commission Expires:

Personally known to ma, or
Produced identification: Drivers' License

__DID take an oath, or __DID NOT take an oath.

MATTA TO BATMAS
NOTARY PUBLIC STATE OF PLORIDA
COMMERCION NO. CCS 9722
MY COMMERCION DAY. APR. 14.200

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CERTIFICATE DESIGNATING THE ADDRESS AND AN AGENT UPON WHOM PROCESS MAY BE SERVED

WITNESSETH

That LOS RANCHOS OF SOUTH DADE, INC., desiring to organize under the laws of the State of Florida, has named Pedro A. Martin, Esq., Greenberg, Traurig, Hoffman, Lipoff, Rosen & Quentel, P.A., 1221 Brickell Avenue, Miami, Florida 33131, as its agent to accept service of process within this state.

ACKNOWLEDGMENT:

Having been named to accept service of process for the above-stated corporation, at the place designated in this certificate, I hereby agree to act in this capacity, and I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties, and I accept the duties and obligations of Section 607.0505, Florida Statutes.

Dated this 7th day of August, 1996.

Pedro A. Martin, Esq. Registered Agent

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SECRETIARY OF STATE
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