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FILED

TRANSMITTAL LETTER

96 JUL 24 PM 1:41  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

Department of State  
Division of Corporations  
P. O. Box 6327  
Tallahassee, FL 32314

ENCLOSURE  
-07/24/96--01032--006  
\*\*\*\*\*70.75 \*\*\*\*\*70.75

SUBJECT: ALVAREZ MARKETING + COMMUNICATIONS, INC.  
(Proposed corporate name • must include suffix)

Enclosed is an original and one (1) copy of the articles of incorporation and a check for :

☐ \$70.00  
Filing Fee

☒ \$78.75  
Filing Fee  
& Certificate

☐ \$122.50  
Filing Fee  
& Certified Copy

☐ \$131.25  
Filing Fee,  
Certified Copy  
& Certificate

Additional Copy Required

FROM: JOSE A. ALVAREZ  
Name (printed or typed)

503 BARNES DR.  
Address

BRANDON, FL , 33511  
City, State & Zip

(813) 689-1041  
Daytime Telephone number

NOTE: Please provide the original and one copy of the articles.

46  
7-25-96

**Articles of Incorporation  
of  
Alvarez Marketing and Communications, Inc.**

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TALLAHASSEE, FLORIDA

Article I. Name

The name of this Florida corporation is:

Alvarez Marketing and Communications, Inc.

Article II. Address

The mailing address of the Corporation is

Alvarez Marketing and Communications, Inc.  
1100 Lowry St. #25  
Lakeland, FL 33801

Article III. Capital Stock

The Corporation shall have the authority to issue 10,000,000 shares of common stock, par value \$.001 per share.

Article IV. Registered Agent

The name and address of the registered agent of the Corporation is:

Kevin J. Alvarez  
1100 Lowry St. #25  
Lakeland, FL 33801

Article V. Board of Directors

The affairs of the Corporation shall be managed by a Board of Directors consisting of no less than one director. The number of directors may be increased or decreased from time to time in accordance with the Bylaws of the Corporation.

The election of directors shall be done in accordance with the Bylaws. The directors shall be protected from personal liability to the fullest extent permitted by law. The name of each initial member of the Corporation's Board of Directors is:

Kevin J. Alvarez

Article VI. Incorporator

The name and address of the incorporator is:

Kevin J. Alvarez  
1100 Lowry St. #25  
Lakeland, FL 33801

Article VII. Corporate Existence

The corporate existence of the Corporation shall begin effective July 17, 1996

The authorized representative of the incorporator executed these Articles of Incorporation on July 17, 1996

By:

Kevin J. Alvarez  
Kevin J. Alvarez

**CERTIFICATE OF DESIGNATION  
REGISTERED AGENT AND REGISTERED OFFICE**

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SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

**CORPORATION:**

Alvarez Marketing and Communications, Inc.

**REGISTERED AGENT:**

Kevin J. Alvarez  
1100 Lowry St. #25  
Lakeland, FL 33804

I agree to act as registered agent to accept service of process for the corporation named above at the place designated in this Certificate. I agree to comply with the provision of all statutes relating to the proper and complete performance of the registered agent duties. I am familiar with and accept the obligations of the registered agent position.

  
Kevin J. Alvarez

Date: 07/17/96