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FLORIDA DIVISION OF CORPORATIONS

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DEPARTMENT OF STATE 801 BRICKELL AVE., 9 FLOOR  
STATE OF FLORIDA  
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TALLAHASSEE, FL 32399  
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CONTACT: GARRY NELSON  
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((H96000008647))) DOCUMENT TYPE: FLORIDA PROFIT CORPORATION  
OR P.A.

NAME: KARMA USA CORP.  
FAX AUDIT NUMBER: H96000008647  
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*6/20*

RECEIVED  
64 JUN 20 PM 12:49  
DIVISION OF CORPORATIONS

FAX audit number H96000008647

**ARTICLES OF INCORPORATION  
OF  
KARMA USA CORP.**

**ARTICLE I  
NAME**

The name of the Corporation is **KARMA USA CORP.** The principal place of business and mailing address of the Corporation is 80 SW 8th Street, Suite 2037, Miami FL 33130.

**ARTICLE II  
TERM OF CORPORATE EXISTENCE**

The Corporation shall exist perpetually unless dissolved according to law and such existence shall commence at the time of the filing of these Articles of Incorporation by the Department of State.

**ARTICLE III  
PERMITTED ACTIVITY**

The Corporation may engage in any activity of business permitted under the laws of the United States and of the State of Florida.

**ARTICLE IV  
AUTHORIZED SHARES**

The aggregate number of shares which the Corporation shall have authority to issue shall be **1,000** shares of voting common stock, having an individual par value of **\$0.01.**

**ARTICLE V  
PREEMPTIVE RIGHTS DENIED**

No holder of any shares of the Corporation shall have any preemptive right to purchase, subscribe or otherwise acquire any shares of the Corporation of any class now or hereafter authorized, or any securities, exchangeable for or convertible into such shares, or any warrants or any instruments evidencing rights or options to subscribe, purchase, or otherwise acquire such shares.

Garry Nelson  
801 Brickell Ave., 9th Floor (305) 374-2002  
Miami FL 33131 - FL Bar No. 717266

FAX audit number H96000008647

**ARTICLE VI  
REGISTERED OFFICE AND AGENT**

The initial registered office of the Corporation is 801 Brickell Avenue, 9th Floor, Miami FL 33131. The Initial Registered Agent at that address is Garry Nelson.

**ARTICLE VII  
DIRECTORS**

The business of the Corporation shall be managed by a Board of Directors consisting of not fewer than one person(s), the exact number to be determined from time to time in accordance with the By-Laws and any Shareholders Agreement in effect.

The name and address of the member of the first Board of Directors who shall serve until the first annual meeting of shareholders or until her successors are elected and qualified shall be:

**NAME(S)**

Ruchelle Scott

**ADDRESS(ES)**

2940 Catalina Street  
Miami FL 33133

**ARTICLE VIII  
INCORPORATOR**

The name and address of the incorporator is: Garry Nelson, 801 Brickell Avenue, 9th Floor, Miami FL 33131.

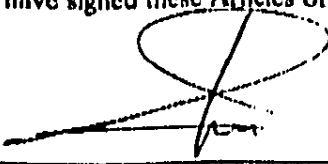
**ARTICLE IX  
INDEMNIFICATION**

Every person now or hereafter serving as director, officer or employee of the Corporation shall be indemnified and held harmless by the Corporation from and against any and all loss, cost, liability and expense that may be imposed upon or incurred by him in connection with or resulting from any claim, action, suit or proceeding, in which he may become involved, as a party or otherwise, by reason of his being or having been a director, officer or employee of the Corporation, whether or not he continues to be such at the time such loss, cost, liability or expense shall have been imposed or incurred, except with regard to matters as to which any such director, officer or employee shall be adjudged in any claim, action, suit or proceeding to be liable for his own gross negligence or willful misconduct in the performance of duty.


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Expenses (including attorneys' fees) incurred in defending any claim action, suit or proceeding may be paid by the Corporation in advance of the final disposition of such a proceeding.

20<sup>th</sup> IN WITNESS WHEREOF, I have signed these Articles of Incorporation this day of June, 1996.

  
Garry Nelson, Incorporator

Pursuant to Section 607.0501, Florida Statutes, having been named to accept service of process for KARMA USA CORP., at the place designated in these Articles of Incorporation, I hereby agree to act in this capacity, and agree to comply with the provisions of Chapter 48.091, Florida Statutes, relative to keeping open said office. I am familiar with, and accept the obligations of, Section 607.0505, Florida Statutes.

  
Garry Nelson, Registered Agent

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96 JUN 20 PM 2:53  
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