10 MITEM (((H960000008661))) ELECTRONIC FILING COVER SHEET FROM: EMPIRE CORPORATE KIT COMPANY TO: DIVISION OF CORPORATIONS DEPARTMENT OF STATE 1402 W FLAGLER ST BUITE 200 STATE OF FLORIDA 409 EAST GAINES STREET MIAMI FL 33135-9-0000 STORMONT TALLAHASSEE, FL 32399 CONTACT: RAY FAX: (904) 922-4000 PHONE: (305) 541-3694 FAX: (305) 541-3770 (((H96000008651))) DOCUMENT TYPE: FLORIDA PROFIT CORPORATION OR P.A. NAME: WALTER MERCADO RECORDS, INC.
IMBER: H98000008861 CURRENT STATUS: REQUESTED FAX AUDIT NUMBER: H96000008651 TIME REQUESTED: 12:55:41 DATE REQUESTED: 06/20/1996 CERTIFICATE OF STATUS: 0
METHOD OF DELIVERY: FAX
ACCOUNT NUMBER: 072460003256 CERTIFIED COPIED: NUMBER OF PAGES: ESTIMATED CHARGE: \$122.50 Note: Please print this page and use it as a cover sheet when submitting documents to the Division of Corporations. Your document cannot be processed without the information contained on this page. Romember to type the Fax Audit number on the top and bottom of all pages of the document. (((H96000008651))) ** ENTER 'M' FOR MENU. ** ENTER SELECTION AND (CR): Holp F1 Option Menu F2 NUM CAPS Connect: 00:03:01

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ARTICLES OF INCORPORATION

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OF

WALTER MERCADO RECORDS, INC.

THE UNDERSIGNED, has executed the following document as incorporator of the above named corporation, a corporation organized under the laws of the State of Florida, and all rights duties and obligations of the undersigned as incorporator, and those of the corporation, are to be determined in accordance with the laws of the State of Florida.

ARTICLE I

The name of this corporation shall be: WALTER MERCADO RECORDS, INC.

ARTICLE II

This corporation shall commence existence upon the filing of these Articles of Incorporation by the Department of State, State of Florida, and shall have perpetual existence.

ARTICLE III

The principal place of business and mailing address of this corporation shall be: 1080 N.W. 163 DRIVE MIAMI FLORIDA 33169

ARTICLE IV

The general nature of the business and objects and purposes proposed to be transacted and carried on by this corporation are to do any and all of the things herein mentioned, as fully and to the same extent as natural persons might do, vis:

(1) Transact any and all lawful business.

Said corporation shall further have powers:

To have perpetual succession by its corporate name;

To sue and be sued, complain, and defend in its corporate name in all actions or proceedings;

To have a corporate seal, which may be altered at pleasure, and to use the same by causing it, or a facsimile thereof, to be impressed, affixed, or in any other manner reproduced:

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RAY STORMONT
EMPIRE CORPERATE KIT COMPANY
1492 West Fizgier Street #/ 200
Klismi, Florida 33135-2200
— (305) 541-3594

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TANK MIT OF MOTO TANK MIT OF MOTO TO A DOLL OF ZUA To purchase, take, receive, lease, or otherwise acquire, own, hold, improve, use, and otherwise deal in and with real or personal property or any interest therein, whorever situated;

To sell, convoy, mortgago, pledge, creato a security interest in, lease, exchange, transfer, and otherwise dispose of all or any part of its property and assets;

To lend money to, and use its credit to assist, its officers and employees in accordance with Florida Statute 8607.141;

To purchase, take, receive, subscribe for, or otherwise acquire, own, held, vote, use, employ, sell, mortgage, lend, pledge, or otherwise dispose of, and otherwise use and deal in and with, shares or other interests in, or obligations of, other domestic or foreign corporations, associations, partnerships, or individuals, or direct or indirect obligations of the United States or of any other government, state, territory, governmental district, or municipality or of any instrumentality thereof;

To make contracts and guarantees and incur liabilities, borrow money at such rates of interest as the corporation may determine, issue its notes, bonds, and other obligations, and secure any of its obligations by mortgage or pledge of all or any of its property, franchises, and income;

To lend money for its corporate purposes, invest and reinvest its funds, and take and hold real and personal property as security of the payment of funds so loaned or invested;

To conduct its business, carry on its operations, and have offices and exercise the powers granted by this act within or without this state;

To elect or appoint officers and agents of the corporation and define their duties and fix their compensation.

To make and alter bylaws, not inconsistent with its articles of incorporation or with the laws of this state, for the administration;

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To make donations for the public wolfare or for charitable, scientific, or educational purposes;

To transact any and all lawful business which the board of directors shall find will be in aid of governmental policy;

To pay pensions and establish pension plans, profit sharing plans, stock bonus plans, stock option plans, and other incentive plans for any or all of its directors, officers, and employees and for any or all of the directors, officers, and employees of its subsidiaries;

To be a promoter, incorporator, partner, member, associate, or manager of any corporation, partnership, joint venture, trust, or other enterprise;

To have and exercise all gowers necessary of convenient to effect its purposes;

To indemnify any person who by reason of the fact that he is or was a director, officer, employee or agent of the corporation to the full extent as permitted by Florida Statue S607.014;

ARTICLE V

The aggregate number of shares which this corporation shall have authority to issue is the total sum of 1,000 shares, having an individual par value of \$ 1.00

Unless otherwise stated in these articles, or in an amendment to these articles, there shall be only one (1) class of stock of this corporation.

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ARTICLE VI

The name and street address of the initial Registered Agent of this corporation shall be: DAVID M. STOLAR 1350 KANE CONCOURSE BAY HARBOR ISLANDS FLORIDA 33154

ARTICLE VII

The initial board of Directors shall consist of a total of 3 person(s) and the name and address of the person(s) who are to serve as an initial director(s) is:

GUILLERMO BAKULA 1080 N.W. 163 DRIVE NIAMI PL 33169

CESAR F. PULIDO 309 EGRET AVE. FORT LAUDERDALE FL 33327

WALTER MERCADO CALLE ZENOBIA #D2 VILLAS DE CUPEY SAN JUAN PUERTO RICO 00976

ARTICLE VIII

The name and address of the incorporator executing these Articles of Incorporation is:

EMPIRE CORPORATE KIT OF AMERICA, INC. 1492 W. FLAGLER STREET #200 MIANI FLORIDA 33135

The undersigned has executed those Articles of Inderporation this 20 day of NNE ,1996.

RAY C. STORMONT FOR EMPIRE CORPORATE KIT OF AMERICA, INC.

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CHRIFICATE OF DESIGNATION REGISTERED AGENT/REGISTERED DYFICE

Pursuant to the provisions of section \$07.0501, Florida Statues, the undersigned corporation, erganised under the laws of the State of Florida, submits the following statement in designating the registered office/registered agent, in the state of Florida.

desiring to organise under the laws of the State of Picrida (Viorida)
with its principal office, as indicated in the erticles of incorporation has mased David M Stolar (Registered Agent)
located at Mismi (City)
State of Florida, as its agent to accept service of process within this eate.

MAVING BEEN MANED AS REGISTERED AGENT AND TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED CORPORATION AT THE FLACE DESIGNATED IN THIS CERTIFICATE, I HEREX ACCEPT THE APPOINTMENT AS REGISTERED THIS CERTIFICATE, I FURTHER AGENE TO COMPLY AMENT AND AGREE TO ACT IN THIS CARACITY. I FURTHER AGENE TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATING TO THE PROPER AND NOTE THE PROVISIONS OF MY DUTIES, AND I AM FAMILIAR WITH AND ACCEPT THE OBLIGATIONS OF MY POSITION AS ASSISTED AGENT.

BAULL Stock

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TOTAL P.12

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