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ARTICLES OF INCORPORATION OF MAXIMUM SHOE CORP.

The undersigned does hereby subscribe to, acknowledge and files the following Articles of Incorporation for the purpose of creating a corporation under the laws of the State of Florida-

ARTICLE I - NAME

The name of this corporation is MAXIMUM SHOE CORP.

ARTICLE II - FURPOSE

This corporation is organized for the purpose of transacting any and all lawful business permitted under the laws of Florida.

ARTICLE III - CAPITAL STOCK

This corporation is authorized to issue 1000 shares of \$10.00 par value common stock, which shall be designated as "Common Shares". All of said stock shall be payable in cash, property (real or personal) or labor or services in lieu thereof at a just The Initial valuation to be fixed by the board of Directors. capitalization of the corporation shall be in the sum of \$ 500.00.

ARTICLE IV - VOTING RIGHTS

Except as otherwise provided by law, the entire voting power for the election of directors and for all other purposes shall be vested exclusively in the holders of the outstanding Common Shares.

ARTICLE V - TERM

This corporation shall commence its existence on date of filing and shall exist perpetually thereafter unless sooner dissolved according to law.

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Filed By: JORGE L. FORE, P.A., Jorge L. Fore, Esq. FL BAR # 347 647 1108 Ponce de Leon Blvd., Coral Gables, FL 33134 305-448-5977

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ARTICLE VI - PREEMPTIVE RIGHTS

Every shareholder, upon the sale for cash of any new stock of this comporation of the same kind, class or series as that which he already holds, shall have the right to purchase his pro rata share thereof (as nearly as may be done without issuance of fractional shares) at the prices at which it is offered to others.

ARTICLE VII - INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial principal office of this Corporation is 4995 N.W. 72 Avenue, Suite 302, Miami, FL 33166 and the name of the initial registered agent of this corporation is Jose R. Trespalacios, Jr. whose address is 4995 N.W. 72 Avenue, Suite 302, Miami, FL 33166.

ARTICLE VIII - INITIAL BOARD OF DIRECTORS

with the exact number of directors to be specified by the shareholders from time to time unless the shareholders shall by a majority vote determine that the corporation be managed by the shareholders. The name and address of the initial director(s) of this corporation is/are:

Gonzalo Garcia-Pedroso, 4995 N.W. 72 Avenue, Suite 302, Miami, FL 33166.

ARTICLE IX - INCORPORATOR

The name and address of the person signing these articles is:

Gonzalo Garcia-Pedroso, 4995 N.W. 72 Avenue, Suite 302,
Miami, FL 33166.

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ARTICLE X - INDEMNIFICATION

The corporation may, at its sols discretion, indemnify any officer or director or any former officer or director, to the fullest extent permitted by law either now existing or hereafter enacted; however, under no circumstances will the corporation indemnify such officer or director when the corporation itself has brought an action against the officer or director.

ARTICLE_XI

No contract or other transaction between this corporation and any other corporation, and no act of this corporation shall in any way be affected or invalidated by the fact that any of the Directors of this corporation are pecuniarily or otherwise interested in, or are directors, or officers of, such other corpo-Any director individually, or any firm of which any ration. director may be a member, may be a party to, or may be pecuniarily or otherwise interested in, any contract or transaction of this corporation, provided that the fact that he or such firm is so interested shall be disclosed or shall have been known to the Board of Directors or a majority thereof, and any director of this corporation who is also a director or an officer of such corporation, or who it is so interested may be counted in determining the existence of a quorum at any meeting of the Board of Directors of this corporation which shall authorize any such contract or transaction with like force and effect as if he were not such director or officer of such other corporation, or not so interested.

ARTICLE XII

The private property of the stockholders shall not be subject to the payment of the corporate debts to any extent whatever. The corporation shall have a first lien on the shares of its stockholders and upon the dividends due them for any indebtedness of such stock holders to the corporation.

IN WITHESS WHEREOF, the undersigned subscriber has executed these Articles of Incorporation this 12 day of June, 1996.

SUBSCRIBER:

STATE OF FLORIDA 33 COUNTY OF DADE

BEFORE ME, a notary public authorized to take acknowledgements in the State and County set forth above, personally appeared Gonzalo Garcia Pedroso, known to me and known by me to be the person who executed the foregoing Articles of Incorporation, and he acknowledged before me that he executed those Articles of Incorporation.

IN WITNESS WHEREOF, I have hereunto met my hand and affixed my official seal, in the State and County aforesaid, this 2 day of June, 1996.

MARIA J. GARCU

COMMISSION & CC 46313 Name : EXPIRES SEP 04, 1800 NOTARY PUBLIC, ATLANTIC BONDING CO., INC. STATE OF FLORIDA SONOED THEFU My Commission Expire

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Filed By: JORGE L. FORS, P.A., Jorge L. Fors, Esq. FL BAR # 347 647 1108 Ponds de Leon Blvd., Coral Gables, FL 33134

MAXIMUM SECE CORP.

CERTIFICATE DESIGNATING PLACE OF BUSINESS OF DOMICILE FOR THE SERVICE OF PROCESS WITHIN FLORIDA, NAMING AGENT UPON WHOM PROCESS MAY BE SERVED.

IN COMPLIANCE WITH SECTION 48.091, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED:

FIRST THAT: , HAXIMUM SHOE CORP.

DESIRING TO ORGANIZE OR QUALIFY UNDER THE LAWS OF THE STATE OF FLORIDA, WITH ITS PRINCIPAL PLACE OF BUSINESS AT THE CITY OF MIAMI, STATE OF FLORIDA, HAS NAMED JOSE R. TRESPALACIOS, JR. LOCATED AT 4995 N.W. 72 AVENUE, SUITE 302 CITY OF MIAMI, STATE OF FLORIDA, AS ITS AGENT TO ACCEPT SERVICE OF PROCESS WITHIN FLORIDA.

SIGNATURE

GONZALO GARCIA-PEDROSO

TITLE _INCORPORATOR

DATE June /2 1996

HAVING BEEN NAMED TO ACCEPT THE SERVICE OF PROCESS FOR THE ABOVE STATED CORPORATION, AT THE PLACE DESIGNATED IN THIS CERTIFICATE, I HEREBY AGREE TO ACT IN THIS CAPACITY, AND FURTHER AGREE TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATIVE TO THE PROPER AND COMPLETE PERFORMANCE OF MY DUTIES.

SIGNATURE DESER. TRESPALACIOS, JR.

DATE June 12, 1996