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S JUN 14 1996 7:15 PM 4:42 PM EMPIRE CORPORATE KIT P.20/26

(((H96000008410))) PUBLIC ACCESS SYSTEM
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TO: DIVISION OF CORPORATIONS FROM: EMPIRE CORPORATE KIT COMPANY
DEPARTMENT OF STATE 1492 W FLAGLER ST
STATE OF FLORIDA SUITE 200
409 EAST GAINES STREET MIAMI FL 33136-
TALLAHASSEE, FL 32399 CONTACT: RAY STORMONT
FAX: (904) 922-4000 PHONE: (305) 641-3694
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(((H96000008410))) DOCUMENT TYPE: FLORIDA PROFIT CORPORATION OR P.A.
NAME: PAN AMERICAN LAND, INC.
FAX AUDIT NUMBER: H96000008410 CURRENT STATUS: REQUESTED
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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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96 JUN 17 AM 8:02

6-17-96

JUN-14-1996 17:15

EMPIRE CORPORATE KIT
ARTICLES OF INCORPORATION
OF
PAN AMERICAN LAND, INC.

FILED
96 JUN 14 9 10
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

We, the undersigned, hereby associate ourselves together for the purpose of becoming a corporation under the laws of the State of Florida, by and under the provisions of the statutes of the State of Florida, providing for the formation, rights, privileges, immunities and liabilities of incorporation for profit.

ARTICLE I

The name of the corporation shall be: PAN AMERICAN LAND, INC.

ARTICLE II

The corporation will engage in any activity or business permitted under the laws of the State of Florida and of the United States of America.

ARTICLE III

The maximum number of shares which the corporation is authorized to issue and have outstanding at any one time is 60 shares of common stock, which shares shall be of no par value.

All stock is to be issued as fully paid and exempt from assessment.

Prepared by: Carlos C. Lopez-Aguilar, P.A.
Florida Bar No. 206393
2300 Coral Way, Suite 100
Miami, FL 33145.

305-8567777

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LAW OFFICES

CARLOS C. LOPEZ-AQUIAR, P.A. - CANTERLOP BUILDING - 2300 CORAL WAY - SUITE 100 - MIAMI, FLORIDA 33145
TELEPHONE (305) 856-7777 - FACSIMILE (305) 856-2677

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ARTICLE IV

The pledge, sale, transfer or other disposition of the capital stock may be governed and restricted by the By-Laws or written agreement among the stockholders which shall be on file in the office of the corporation.

ARTICLE V

The amount of capital with which this corporation may begin doing business shall be not less than FIVE HUNDRED DOLLARS AND NO/100 (\$500.00).

ARTICLE VI

The existence of the corporation is perpetual.

ARTICLE VII

The initial post office address of the principal office of the corporation in the State of Florida is: 2300 Coral Way, Miami, Florida 33145. The Board of Directors may from time to time move the principal office to any other address in the State of Florida. The Registered address of the corporation is 2300 Coral Way, Miami, Florida 33145.

ARTICLE VIII

The business of the corporation shall be managed by a Board of Directors consisting of not less than one nor more than six directors. A quorum for the holding of a meeting which shall be properly done by the Directors, by unanimous consent in writing, included among the minutes of the corporation, may consent to the doing of any act and such consent in writing shall have the same force and effect as though a formal meeting had been held pursuant to call being duly made and as though the said act had been done and authorized at a meeting at which a quorum had been present, or such duties may be delegated to an Executive Committee.

ARTICLE IX

The names and post office addresses of the members of the first Board of Directors and the slate of corporate officers are as follows:

NAME	TITLE	ADDRESS
CARLOS C. LOPEZ-AGUIAR	President Secretary Treasurer	2300 Coral Way. Miami Fla.

ARTICLE X

The names and post office addresses of the subscribers to the Articles of Incorporation, and the number of shares of stock that they agree to take are as follows:

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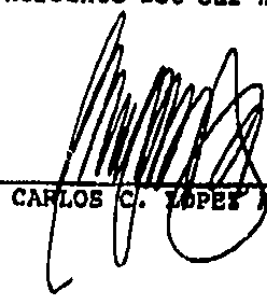
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NAME	ADDRESS	NUMBER OF SHARES
CARLOS C. LOPEZ AGUIAR	2300 Coral Way, Miami, Fla.	60

ARTICLE XI

The stock of the corporation may be issued pursuant to the provisions of Section 1244 of the Internal Revenue Code, so that the stockholders of the corporation may receive the benefits provided thereunder.

IN WITNESS WHEREOF, we have hereunto set our hands and seals,
this day of June, 1996.



CARLOS C. LOPEZ AGUIAR

(SEAL)

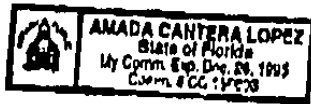
STATE OF FLORIDA)
) SS
COUNTY OF DADE)

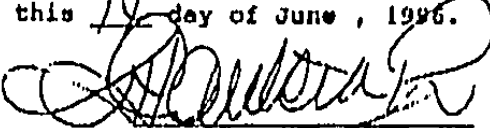
I HEREBY CERTIFY that on this day, before me, an officer duly authorized to administer oaths and take acknowledgements under the laws of the State of Florida, personally appeared CARLOS C. LOPEZ AGUIAR, to me known to be the persons described in and who executed the foregoing Articles of Incorporation, and acknowledged before me that they executed the same freely and

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voluntarily for the purposes therein expressed.

WITNESS my hand and official seal at City of Miami, County of
Dade, State of Florida, this 14 day of June, 1996.




NOTARY PUBLIC, STATE OF
FLORIDA at Large

My Commission Expires:

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JUN-14-1996 17:16

EMPIRE CORPORATE KIT

FILED 26/26

96 JUN 17 AM 9:10

CERTIFICATE DESIGNATING PLACE OF BUSINESS
OR DOMICILE FOR THE SERVICE OF PROCESS
WITHIN THIS STATE NAMING REGISTERED AGENT
UPON WHOM PROCESS MAY BE SERVED

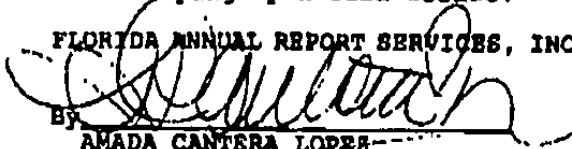
In pursuance of Chapter 48.091, Florida Statutes, the following is submitted in compliance with said Act:

That, desiring to organize under the laws of the State of Florida, with its principal office as indicated in the Articles of Incorporation, at City of Miami, County of DADE, State of FLORIDA, has named FLORIDA ANNUAL REPORT SERVICES, INC., a Florida corporation located at 2300 Coral Way, Miami, Florida 33145, as its agent to accept service of process within this State.

ACKNOWLEDGMENT BY DESIGNATED AGENT

Having been named to accept service of process for the above stated corporation, at the place designated in this Certificate, I hereby accept to act in this capacity and agree to comply with the provisions of said Act relative to keeping open said office.

FLORIDA ANNUAL REPORT SERVICES, INC.

BY 
AMADA CANTERA LOPEZ
PRESIDENT

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LAW OFFICES
CARLOS C. LOPEZ-AGUIAR, P.A. - CANTELOP BUILDING - 2300 CORAL WAY - SUITE 100 - MIAMI, FLORIDA 33145
TELEPHONE (305) 836-7777 - FACSIMILE (305) 836-9677

TOTAL P.26

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