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TRANSMITTAL LETTER

Department of State Division of Corporations P. O. Box 6327 Tallahassee, FL 32314 FILED
SECRETARY OF STATE
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SUBJE	:01:		te name - must include		-
Enclos	ed is an origi		copy of the articles		on and a check
for :	#70.00 Filing Fee	\$78.75 Filing Fee & Certificate	\$122.50 Filing Fee & Certified Copy Additional Co	\$131.2 Filing Fee Certified Co & Certifica	25
	FROM		e (printed or typed)	ailey BIVA. S	Suite 404
	т.	Key	Address		Horida 33149
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NOTE: Please provide the original and one copy of the articles.

6-12 96



FLORIDA DEPARTMENT OF STATE Sandra B. Mortham Secretary of State

May 31, 1996

TINA BAILEY 181 CRANDON BLVD., S-404 KEY BISCAYNE, FL 33149

SUBJECT: PARADIGM ASSOCIATES, INC.

Ref. Number: W96000011541

We have received your document for PARADIGM ASSOCIATES, INC., however, upon receipt of your document no check was enclosed. Please send a check or money order payable to the Department of State for \$122.50.

The name designated in your document is unavailable since it is the same as, or it is not distinguishable from the name of an existing entity. Simply adding "of Florida" or "Florida" to the end of an entity name **DOES NOT** constitute a difference. Please select a new name and make the substitution in all appropriate places. One or more words may be added to make the name distinguishable from the one presently on file.

When the document is resubmitted, please return a copy of this letter to ensure that your document is properly handled.

If you have any questions about the availability of a particular name, please call (904) 488-9000.

Please return your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (904) 487-6052.

Kimberly Rolfe Document Specialist

Letter Number: 696A00027231

ARTICLES OF INCORPORATION

OF

FILED
96 MAY 31 AM 9: 16
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

THE PARADIGM AGENCY, INC.

The undersigned subscriber, for the purposes of forming a corporation for profit under Chapter 607 of the laws of the State of Florida, hereby subscribes to, acknowledges and files the following Articles of Incorporation.

ARTICLE 1

Name and Address

The name and address of the proposed corporation shall be THE PARADIGM AGENCY, INC., located at 181 Crandon Blvd., Suite 404, Key Biscayne, Florida 33149.

ARTICLE II

Duration

This corporation shall commence existence on the date of the execution and acknowledgement of these Articles if permitted by law; if not, then on the date of filing. This corporation shall exist perpetually thereafter, unless sooner dissolved according to law.

ARTICLE III

<u>Purpose</u>

This corporation is formed for the following purposes and shall have the following powers:

- 1. To acquire, retain, invest, exchange, purchase, sell, lease (as either lessee or lessor), borrow, mortgage, pledge, transfer, convey, develop, manage, or otherwise deal in real and personal property within or without the State of Florida, and to conduct, carry on, engage in, within or without the United States of America, any businesses incidental thereto and shall have such powers as trustee, promoter, incorporator, agent, shareholder, partner, member, associate, manager, and/or licensee, of any corporation, partnership, joint venture trust and/ or other enterprise.
- 2. To do everything necessary, proper, or convenient for the accomplishment of the purposes set forth herein, and to do every other act incidental thereto which is not forbidden under the laws of the United States of America, the State of Florida, or by the provisions of these Articles of Incorporation.

ARTICLE IV

Capital Stock

This corporation is authorized to issue one thousand (1,000) shares of One and No/100 (\$1.00) par value capital stock, which shall be designated as "common stock". The entire voting power for the election of directors and for all other purposes shall be in the holders of outstanding common shares.

All the shares of such common stock shall be paid for in cash, or property, real or personal, tangible, intangible, or the lease thereof, or in labor or services in lieu of cash or property, at a just valuation to be fixed by the Board of Directors of this corporation unless otherwise forbidden by the laws of the State of Florida. The payment thereof does not have to be at the time of issuance, provided such shares are subject to calls thereon by the corporation until such time as the whole consideration therefore shall have been paid.

ARTICLE V

Initial Registered Office and Agent

The street address of the initial registered office of this corporation is 181 Crandon Blvd., Suite 404, Key Biscayne, Florida 33149.

The name of the initial registered agent of this corporation at that address is Tina A. Bailey.

ARTICLE VI

Initial Board of Directors

This corporation shall have at least one director. The number of directors may be either increased or diminished from time to time by amendment to the Bylaws adopted by the stockholders. The name and address of the initial director(s) of this corporation, who, unless otherwise provided by the Articles of Incorporation or Bylaws, shall hold office for the first year of existence of the corporation or until their successors are elected or appointed and have qualified, are:

Tina A. Bailey

181 Crandon Blvd. Suite 404 Key Biscayne, FL 33149

At any time after incorporation, the stockholders may, by a majority vote, determine that the corporation be managed by the stockholders.

ARTICLE VII

Subscribers

The name and address of the person signing these Articles as subscriber is:

Tina A. Bailey 181 Crandon Blvd. Suite 404 Key Biscayne, FL 33149

ARTICLE VIII

Bylaws

In furtherance and not in limitation of the powers conferred by the laws of the State of Florida and the United States of America, the Board of Directors is expressly authorized to frame and adopt any such Bylaws for the corporation as are not inconsistent with the laws of the State of Florida or the United States of America or these Articles of Incorporation. With the exception of fixing the number of directors of the corporation, the Board of Directors is expressly authorized, without the assent of the stockholder, to add to, delete from or otherwise amend the Bylaws of the corporation.

ARTICLE IX

Indemnification and Limitation of Liability

The corporation shall indemnify any officer of director, or any former officer or director of the corporation, to the full extent permitted by the law. The private property of the stockholders shall not, unless otherwise provided by law, be subject to the payment of the corporate debts to any extent whatsoever. The corporation shall have a first lien on the share of its stockholders and upon dividends due them for any indebtedness of such stockholders to the corporation.

ARTICLE X

Working Capital

The Board of Directors shall have the authority to fix any amount which in its discretion need be reserved as working capital of the corporation.

ARTICLE XI

Amendment

The corporation reserves the right to amend, add to, or repeal a provision contained in the Articles of Incorporation in the manner consistent with law and in conformity with the provisions set forth in the Bylaws.

IN WITNESS WHEREOF, the undersigned, being the original subscriber to the capital stock hereinbefore named, for the purpose of forming a corporation for profit to do business both within and without the State of Florida, under the laws of the State of Florida, makes and files these Articles of Incorporation, hereby declaring and certifying that the facts herein stated are true this 10 day of June, 1996.

Tina A. Bailey

ACCEPTANCE OF REGISTERED AGENT

Having been named to accept service of process for the above stated corporation, at the place designated in these Articles, the undersigned hereby agrees to act in this capacity, and further agrees to comply with the provisions of all statutes relative to the proper and complete performance of her duties.

Tina A. Bailey

96 MAY 31 AH 9: 10
SECRETARY OF STATE
TALLAHASSEE FI OPIN

STATE OF FLORIDA

COUNTY OF DADE

A. BAILEY (name). He of She (please check as applicable) / / Is personally known to me, or has produced / / his/ her Florida (state) driver's ticense, or / / his/ her (type of identification) as identification, and did not take an oath.	The forgoing instrument was acknowledged before me this 2014 day of June, 1996, by TINA
(Signature) NOTARY PUBLIC, STATE OF FLAR GA	
(Signature) Tina A. Bailey (Printed Name) NOTARY PUBLIC, STATE OF FLAGUA	or has produced / 1 his/ her Florida (state) driver's ticense, or / / his/ her
(Printed Name) NOTARY PUBLIC, STATE OF FLARISA	(type of identification) as identification, and did not take an oath.
(Serial Number If Any)	(Printed Name) NOTARY PUBLIC, STATE OF FLOR ISA WITHOUT MAY Commission cc841174 Emphres Apr. 18, 2000 (Commission Expiration Date)