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(((H96000007644))) DOCUMENT TYPE: FLORIDA PROFIT CORPORATION OR P.A.  
NAME: INDUSTRIAL RESEARCH ASSOCIATES, INC.  
FAX AUDIT NUMBER: H96000007644 CURRENT STATUS: REQUESTED  
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**ARTICLES OF INCORPORATION  
OF  
INDUSTRIAL RESEARCH ASSOCIATES, INC.**

The Incorporator named herein does hereby subscribe to and file these Articles of Incorporation for the purpose of organizing a corporation under the Florida Business Corporation Act.

**ARTICLE I  
NAME**

The name of this Corporation is:

Industrial Research Associates, Inc.

**ARTICLE II  
PURPOSE**

This Corporation is organized for the purpose of transacting any or all lawful business for which corporations may be incorporated under the Florida Business Corporation Act.

**ARTICLE III  
CAPITAL STOCK**

This Corporation is authorized to issue Seven Thousand Five Hundred (7,500) shares of One Dollar (\$1.00) par value common stock.

**ARTICLE IV  
PRINCIPAL OFFICE/MAILING ADDRESS OF CORPORATION**

The principal office and mailing address of this Corporation is:

1623 East Alfred Street, Suite 4  
Tavares, FL 32778

Prepared by:

Dennis D. Smith, Esq.  
Bar No. 242098  
Tripp, Scott, Corbin & Smith  
P.O. Box 16245  
Fort Lauderdale, FL 33302  
(954) 325-7500

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**ARTICLE V  
INITIAL REGISTERED OFFICE AND AGENT**

The initial registered agent and the street address of the initial registered office of this Corporation in the State of Florida is:

Patricia Michel  
1623 East Alfred Street, Suite 4  
Tavares, Fl 32778

**ARTICLE VI  
PRE-EMPTIVE RIGHTS**

Each shareholder of the Corporation shall have full pre-emptive rights to acquire proportional amounts of the Corporation's unissued shares upon the decision of the Board of Directors to issue shares.

**ARTICLE VII  
INCORPORATOR**

The name and street address of the Incorporator is:

Patricia Michel  
1623 East Alfred Street, Suite 4  
Tavares, Fl 32778

**ARTICLE VIII  
INITIAL BOARD OF DIRECTORS**

This Corporation shall have One (1) Director initially. The number of Directors may be either increased or diminished from time to time by the By-laws, but shall never be less than One (1). The name and address of the initial Director of this Corporation is:

Name	Address
Patricia Michel	1623 East Alfred Street, Suite 4 Tavares, Fl 32778

**ARTICLE IX  
INDEMNIFICATION**

The Corporation shall indemnify any Officer or Director, or any former Officer or Director, to the full extent permitted by law.

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IN WITNESS WHEREOF, the undersigned Incorporator and Registered Agent have executed these Articles of Incorporation this 30 day of May, 1996.

Patricia Michel  
Patricia Michel, Incorporator

THE UNDERSIGNED, named as the registered agent in Article V of these Articles of Incorporation, hereby accepts the appointment as such registered agent, agrees to act in this capacity, and acknowledges that he/she is familiar with, and accepts the obligations imposed upon registered agents under the Florida Business Corporation Act, including specifically Section 607.0505.

Patricia Michel  
Patricia Michel, Registered Agent

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