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TRANSMITTAL LETTER

Department of State
Division of Corporations
P. O. Box 6327
Tallahassee, FL 32314

000001838160
-05/21/96--01156--010
****131.25 ****131.25

SUBJECT: INDEPENDENCE, INC
(Proposed corporate name - must include suffix)

EFFECTIVE DATE
May 10, 1996

Enclosed is an original and one (1) copy of the articles of incorporation and a check for :

☐ \$70.00
Filing Fee

☐ \$78.75
Filing Fee
& Certificate

☐ \$122.50
Filing Fee
& Certified Copy

☒ \$131.25
Filing Fee,
Certified Copy
& Certificate

Additional Copy Required

FROM:

ROBERT T. POWELL
Name (printed or typed)

8054 PINE LAKE ROAD
Address

JACKSONVILLE, FL 32256
City, State & Zip

904-641-5729
Daytime Telephone number

FILED
96 MAY 21 AM 9:29
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

NOTE: Please provide the original and one copy of the articles.

G3 5/29/96

ARTICLES OF INCORPORATION

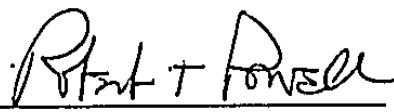
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The undersigned incorporator(s), for the purpose of forming a corporation under the Florida Business Corporation Act, hereby adopt(s) the following Articles of Incorporation.

1. The name of the corporation is **INDEPENDENCE, INC.**
2. The corporation shall have perpetual existence beginning on the date that these articles are signed and acknowledged.
3. The corporation is organized in order to transact any or all lawful business for which Florida corporations may be incorporated.
4. The principal office of the corporation is located at 8054 Pine Lake Road, Jacksonville, FL 32256-7223. Mailing address: Independence, Inc., 8054 Pine Lake Road, Jacksonville, FL 32256-7223. EFFECTIVE DATE
May 20, 1996
5. The corporation shall have the authority to issue 7500 shares of stock at a par value of \$1.00.
6. The corporation shall initially have one person on its board of directors. His name and address are listed below:
Robert T. Powell
8054 Pine Lake Road
Jacksonville, FL 32256-7223
7. The initial registered agent of the corporation is Robert T. Powell, whose initial office address is 8054 Pine Lake Road, Jacksonville, FL 32256-7223.
8. Robert T. Powell is the only incorporator and his address is 8054 Pine Lake Road, Jacksonville, FL 32256-7223.

The above Articles of Incorporation were adopted and executed this 20th day of May, 1996.


Robert T. Powell, as Incorporator

**CERTIFICATE OF DESIGNATION OF
REGISTERED AGENT/REGISTERED OFFICE**

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96 MAY 21 AM 9:29

SECRETARY OF STATE
FLORIDA

PURSUANT TO THE PROVISIONS OF SECTION 607.0501, FLORIDA STATUTES, THE
UNDERSIGNED CORPORATION, ORGANIZED UNDER THE LAWS OF THE STATE OF
FLORIDA, SUBMITS THE FOLLOWING STATEMENT IN DESIGNATING THE REGISTERED
OFFICE/REGISTERED AGENT, IN THE STATE OF FLORIDA.

1. The name of the corporation is: INDEPENDENCE, INC.

2. The name and address of the registered agent and office is:

ROBERT T. POWELL
(NAME)

8054 PINE LAKE ROAD
(P.O. Box or Mail Drop Box **NOT** ACCEPTABLE)

JACKSONVILLE, FL 32256-7223
(CITY/STATE/ZIP)

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Robert T. Powell
(SIGNATURE)

5-20-96
(DATE)