CORF MATEYE ES TO FILING COVER SHEET DIVISION OF CORPORATIONS FROM: FAS-T CORP. AGENTS. INC. DEPARTMENT OF STATE 8405 NW 53RD ST BTATE OF FLORIDA SUITE C-100 409 EAST GAINES STREET MIAM1 FL 33166-302-TALLAHASSEE, FL 32399 CUNTACT: LIDIA FERNANDEZ PHONE: (305) 599-0839 FAX: (904) 922-4000 FAX: (305) 592-9591 DOCUMENT TYPE: FLORIDA PROFIT CORPORATION OR P.A. (((H96000007426))) NAME: ARROW PARKING, INC. FAX AUDIT NUMBER: H96000007426 CURRENT STATUS: REQUESTED DATE REQUESTED: 05/28/1996 TIME REQUESTED: 08:55:15 CERTIFICATE OF STATUS: 0 CERTIFIED COPIES: 1 NUMBER OF PAGES: 3 METHOD OF DELIVERY: FAX ESTIMATED CHARGE: \$122,50 ACCOUNT NUMBER: 071001002335 Note: Please print this page and use it as a cover sheet when submitting documents to the Division of Corporations. Your document cannot be processed without the information contained on this page. Remember to type the Fax Audit number on the top and bottom of all pages of the document. (((H96000007426))) ** ENTER 'M' FOR MENU. ** 5/28/96 FLORIDA DIVISION OF CORPORATIONS 8:55 AM PUBLIC ACCESS SYSTEM ELECTRONIC PROCESSING MENU

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ARTICLES OF INCORPORATION

ARROW PARKING, INC.

The undersigned incorporator (s), for the purpose of forming a corporation under the Florida General Corporation Act, hereby adopt (s) the following Articles of Incorporation.

ARTICLE I NAME

The name of the corporation shall be: ARROW PARKING, INC.

The principal place of business of this corporation shall be: 11762 Kendall Dr. Suite 119 Miami, Fl.33186

ARTICLE II NATURE OF BUSINESS

This corporation may engage in or transact any or all lawful activities or business permitted under the laws of the United States, the State of Florida, or any other state, country, territory or nation.

ARTICLE III CAPITAL STOCK

The aggregate numbers of shares of stock and its par value that this corporation is authorized to have outstanding at any one time is: $100 \times $10.00 = $1,000.00$

ARTICLE IV TERM OF EXISTENCE

This corporation is to exist perpetually.

Prepared by: Basic Accounting Services 692 W. 29th St. Ste. #09 Hialeah, Fl 33012 (305) 887-4185

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ARTICLE V OFFICERS DIRECTORS

The name (s) and street uddress (os) of the initial officer (s) if any , who shall hold office the first year of the corporation's existence or until their successor (s) is (are) elected, is (are):

Jeffrey Mark Ludmir 115 Menores Ave. # 10 Director

Coral Gables, Fl.33134

ARTICLE VI INCORPORATOR (5)

The name (s) and street address (es) of the Incorporator (s) to these Article of Incorporation is (are):

Jeffrey Mark Ludmir

Ludmir President, Socretary & Treasurer

115 Menores Ave. # 10

100 shares

Coral Gables, Fl.33134

The undersigned has (have) executed these Article of Incorporation this 23 thday of May ,199 .

Signature / Title

Signature / Title

Signature / Title

CERTIFICATE OF DESIGNATION REGISTERED AGENT/REGISTERED OFFICER

Pursuant to the provisions of sections 607.0501 or 617.0501, Florida Statutes, the undersigned corporation, organized under the laws of the State of Florida, submits the following statement in designating the registered officer/registered agent, in the State of Florida.

The	name of the corporation is:
	ARROW PARKING, INC.
	name and address of the registered agent and off
is:	Jeffrey Mark Ludmir
181	Jeffrey Mark Ludmir (name)
181	Jeffrey Mark Ludmir
18:	Jeffrey Mark Ludmir (name)
18:	Jeffrey Mark Ludmir (name) 115 Menores Ave. # 10

HAVING BEEN NAMED AS REGISTERED AGENT AND TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED CORPORATION AT THE PLACE DESIRED AS REGISTERED AGENT AND AGREE TO ACT IN THIS CAPACITY, I FURTHER AGREE TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATING TO THE PROPER AND COMPLETE PERFORMANCE OF MY DUTIES AND I AM PAMILIAR WITH AND ACCEPT THE OBLIGATIONS OF MY POSITION AS REGISTERED AGENT.

5-23-96