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STATE OF FLORIDA 54 NW 11TH ST
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((H96000007155)) DOCUMENT TYPE: FLORIDA PROFIT CORPORATION OR P.A.

NAME: INTERNATIONAL RENT A CAR CO., INC.

FAX AUDIT NUMBER: H96000007155

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Sandra B. Morham
Secretary of State

May 21, 1996

ACE INDUSTRIES, INC.

MIAMI, FL

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H96-07155

ARTICLES OF INCORPORATION

of INTERCONTINENTAL RENT A CAR CO., INC.a CORPORATION FOR PROFIT formed under the Florida General Corporation Act.Article 1: Name of the Corporation: INTERCONTINENTAL RENT A CAR CO., INC.Address of the Corporation: 701 S.W. 27th AVENUE BOX 1030MIAMI, FLORIDA 33135

Article 2: DURATION: Term of existence of the corporation is perpetual.

Article 3: PURPOSE: The Corporation may transact any and all lawful business for which corporations may be incorporated under the Laws of the UNITED STATES and the STATE OF FLORIDA.

Article 4: CAPITAL STOCK: The number of shares which the corporation has authorized to be outstanding at any one time is 100.PAR VALUE \$1.00 (Information about PAR VALUE is not required but may be included).

Article 5: REGISTERED OFFICE: The street address of the initial registered office of the corporation shall be:

701 S.W. 27th AVENUE BOX 1030 MIAMI, FLORIDA 33135and the name of the initial registered agent at such address is ALITZA R. WEISS

I am familiar with and hereby accept the duties and responsibilities as registered agent for said corporation:

Signature of Registered Agent

5/20/96
Date

Article 6: The board of directors are as follows:

The name and address of the Initial Director: (All persons listed after the first are additional directors)

1. ALITZA R. WEISS 701 S.W. 27th AVENUE BOX 1030 MIAMI, FLORIDA 33135

Article 7: The Name and address of the Incorporator is:

ALITZA R. WEISS 701 S.W. 27th AVENUE BOX 1030 MIAMI, FLORIDA 33135

In witness whereof I have subscribed my name

Signature of Incorporator

ALITZA R. WEISS

H96-07155
ace INDUSTRIES, INC.54 NW 11th Street
Miami, FL 33136
305-358-2571