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((H96000006661))

TO: DIVISION OF CORPORATIONS

DEPARTMENT OF STATE

STATE OF FLORIDA

409 EAST GAINES STREET

TALLAHASSEE, FL 32399

FAX: (904) 922-4000

FLORIDA DIVISION OF CORPORATIONS

TELEPHONE ACCESS SYSTEM

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84 W. 53RD ST

SUITE 2-100

MIAMI FL 33166-

CONTACT: LIDI FERNANDEZ

PHONE: (305) 599-0839

FAX: (305) 592-9391

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DOCUMENT TYPE: FLORIDA PROFIT CORPORATION OR P.A.

NAME: NANDO'S CAFE, INCORPORATED

FAX AUDIT NUMBER: H96000006661

CURRENT STATUS: REQUESTED

DATE REQUESTED: 05/10/1996

TIME REQUESTED: 09:08:01

CERTIFIED COPIES: 0

CERTIFICATE OF STATUS: 1

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TALLAHASSEE, FLORIDA

[Handwritten signature]
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DIVISION OF CORPORATIONS

96 MAY 10 AM 10:33

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**ARTICLES OF INCORPORATION
OF
NANDO'S CAFE INCORPORATED**

**ARTICLE I
NAME**

The name of this corporation is Nando's Cafe, Incorporated

**ARTICLE II
PRINCIPAL OFFICE AND MAILING ADDRESS**

The principal office and mailing address of this corporation are:

1210 NE 1st Street
Miami, Florida 33136

**ARTICLE III
PURPOSE**

This corporation is organized for the purpose of transacting any or all lawful business.

**ARTICLE IV
CAPITAL STOCK**

The aggregate number of shares which this corporation shall have authority to issue is One Thousand (1000) shares of common stock, all of which are to have a par value of One Dollar (\$1.00).

**ARTICLE V
INITIAL REGISTERED OFFICE AND AGENT**

The street address of the initial registered office of this corporation is:

300 71 Street, Suite 640
Miami Beach, FL 33141

and the name and address of the initial registered agent of this corporation is:

Name

Address

Eduardo R. Hernando

300 71st Street, Suite 640
Miami Beach, FL 33141

Prepared by: AngelCare
300 71st Street Ste. #640
Miami Beach, FL 33141
(305) 869-7080

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TALLAHASSEE, FLORIDA

ARTICLE VI
COMMENCEMENT AND DURATION

This corporation shall commence on the date on which these Articles of Incorporation are filed with the Secretary of the State of the State of Florida and shall exist thereafter perpetually until dissolved by law.

ARTICLE VII
INCORPORATOR

The name and address of the person signing these Articles of Incorporation as incorporator is:

Name
Eduardo R. Hernando

Address
300 71st Street, Suite 640
Miami Beach, FL 33141

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ARTICLE VIII
BY-LAWS

The power to alter, amend or repeal the By-laws of this corporation shall be vested in each of the Board of Directors and the shareholders of this corporation. The shareholders of this corporation may amend or adopt a by-law that fixes a greater quorum or voting requirement for shareholders (or voting groups of shareholders) than is required by law.


ARTICLE IX
INDEMNIFICATION

This corporation shall indemnify any officer, director or incorporator, or any former officer, director or incorporator, of this corporation to the fullest extent permitted by law.

ARTICLE X
AMENDMENT

This corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation, or any amendment thereto, and any right conferred upon the shareholders is subject to this reservation.

IN WITNESS WHEREOF, the undersigned has executed these Articles of Incorporation as incorporator thereof and in acceptance of his appointment as registered agent therein this 9th day of May, 1996


Eduardo R. Hernando, Incorporator and Registered Agent