

**ARTICLES OF INCORPORATION
OF
TRIPLE CROSS HORSE & CATTLE COMPANY**

ARTICLE I - NAME

The name of this Corporation is TRIPLE CROSS HORSE & CATTLE COMPANY.

**ARTICLE II - PRINCIPAL OFFICE
AND MAILING ADDRESS OF CORPORATION**

The principal office and mailing address of the Corporation is 7100 Mont
20th Avenue, No. 608, Hialeah, Florida 33016.

ARTICLE III - CAPITAL STOCK

This Corporation is authorized to issue one class of stock. The capital
stock authorized, the par value thereof and the characteristics of such stock
shall be as follows:

7,500 shares of common stock at the par value of One
Dollar (\$1.00). 3,750 shares shall be voting shares,
and 3,750 shares shall be non-voting shares. There
shall be no more than 35 shareholders at any one time.
All shares of stock shall be appropriately designated
at the time of issuance, as voting or non-voting
shares.

ARTICLE IV - REGISTERED OFFICE AND AGENT

The initial registered office is located at 800 Brickell Avenue, Suite
1100, Miami, Florida 33131. The name of the initial registered agent of this
Corporation at that address is Kenneth M. Bloom. Said registered agent is
familiar with and accepts the obligations of that position.

ARTICLE V - INCORPORATOR

The name and address of the Incorporator signing these Articles of
Incorporation is Kenneth M. Bloom, 800 Brickell Avenue, Suite 1100, Miami,
Florida 33131.

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TRIPLE CROSS HORSE & CATTLE COMPANY

ARTICLE VI - INITIAL BOARD OF DIRECTORS

This Corporation shall have one (1) director initially. The number of directors may either be increased or diminished from time to time by the By-laws, but shall never be less than one. The name and address of the initial director of this Corporation is:

NAME

Dr. Armando A. Santalices

ADDRESS

7100 West 20th Avenue, No. 608
Tallahassee, Florida 32306

ARTICLE VII - PURPOSE

This Corporation is organized for the purpose of transacting any and all lawful business permitted under the laws of the United States of America and the State of Florida.

ARTICLE VIII - COMMENCEMENT OF EXISTENCE

This Corporation shall commence to exist on the date of subscription to these Articles if filed within five (5) days with the Secretary of State.

ARTICLE IX - INDEMNIFICATION

The Corporation shall indemnify any officer or director, or any former officer or director, to the full extent permitted by law.

IN WITNESS WHEREOF, the undersigned Incorporator has executed these Articles of Incorporation this 30 day of April, 1996.


Kenneth M. Bloom, Incorporator

ARTICLES OF INCORPORATION OF
TRIPLE CROSS HORSE & CATTLE COMPANY

STATE OF FLORIDA

COUNTY OF DADE

The foregoing instrument was acknowledged before me this 30 day of April, 1996 by Kenneth M. Bloom, Incorporator of Triple Cross Horse & Cattle Company, who executed the foregoing Articles of Incorporation and acknowledged before me that he subscribed to these Articles of Incorporation and who personally appeared before me at the time of notarization, and who is personally known to me and did not take and oath.

WITNESS my hand and official seal at Miami, Dade County, Florida this 30 day of April, 1996.



GLADYS OTERO
My Comm Exp. 8/14/98
Bonded By Service Inc
No. CC400202
Notary Public (1102112)

Gladys Otero
Notary Public, State of Florida at
Large

Gladys Otero
(PRINT NAME)

My commission expires:

CERTIFICATE OF ACCEPTANCE OF APPOINTMENT AS REGISTERED AGENT

Triple Cross Horse & Cattle Company, having appointed the undersigned as its Registered Agent and Kenneth M. Bloom as its registered officer, the undersigned hereby accepts said appointment and agrees to act in said capacity.

Kenneth M. Bloom
Kenneth M. Bloom, Incorporator