. LAW OFFICES OF

RUBINSTEIN, KORNIK, BLOOM & MINSKER

A Professional Association Attorneys and Counselors at Law

SUITE 1100, FIRST UNION BANK BUILDING 800 BRICKELL AVENUE MIAMI, FLORIDA 33131

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April 30, 1996

Bureau of Corporate Records Division of Corporations P. 0. Box 6327 Tallahassee, Florida 32314

TRIPLE CROSS HORSE & CATTLE COMPANY

Firm File No. 95009.001

Dear Sir or Madam:

With reference to the above-captioned corporation, please find enclosed one original and one copy of the Articles of Incorporation along with check, payable to the Secretary of State, in the amount of \$122.50, in payment of the following:

Filing Fee:	35.00
Certified Copy Fee:	52.50
Registered Agent Filing Fee:	<u>35.00</u>
Total:	\$122.50

Please return the certified copy of the Articles of Incorporation to the attention of the undersigned.

Thank you for your usual prompt assistance in this regard.

Very truly yours,

RUBINSTEIN, KORNAK, BLOOM & MINSKER A Professional Association

GLADYS OTERO, LEGAL ASSISTANT

Enclosures

KENNICH M. BLOOM® NINA ZUCKURMAN CHUPP STACEY SCHRAGE GOLDSTEIN GARY II. KORNIK# JOHL N. MINSKER ROWINA D. RUCH JEPFRILY D. RUBÍNSTEIN

OF COUNSIII. ROBERTA, SEGALL

• Board Certified In Taxation *Also Admitted in Pennsylvania and New Jersey

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ARTICLES OF INCORPORATION OF TRIPLE CROSS HORSE & CATTLE COMPANY

ARTICLE 1 - NAME

The name of this Corporation in TRIPLE CROSS HORSE & CATTLE COMPANY.

ARTICLE II - PRINCIPAL OFFICE AND MAILING ADDRESS OF CORPORATION

The principal office and mailing address of the Corporation is 7100 Nest 20th Avenue, No. 608, Historia, Florida 33016.

ARTICLE III - CAPITAL STOCK

This Corporation is authorized to issue one class of stock. The capital stock authorized, the par value thereof and the characteristics of such stock shall be as follows:

7,500 shares of common stock at the par value of One Dollar (\$1.00). 3,750 shares shall be voting shares, and 3,750 shares shall be non-voting shares. There shall be no more than 35 shareholders at any one time. All shares of stock shall be appropriately designated at the time of issuance, as voting or non-voting shares.

ARTICLE IV - REGISTERED OFFICE AND AGENT

The initial registered office is located at 800 Brickell Avenue, Suite 1100, Miami, Florida 33131. The name of the initial registered agent of this Corporation at that address is Kenneth M. Bloom. Said registered agent is familiar with and accepts the obligations of that position.

ARTICLE V - INCORPORATOR

The name and address of the Incorporator signing these Articles of Incorporation is Kenneth M. Bloom, 800 Brickell Avenue, Suite 1100, Miami, Florida 33131.

ARTICLE VI - INITIAL BOARD OF DIRECTORS

This Corporation shall have one (1) director initially. The number of directors may either be increased or diminished from time to time by the Bylaws, but shall never be less than one. The name and address of the initial director of this Corporation is:

Dr. Armando A. Santalices

ADDRESS

7100 West 20th Avenue, No. 608 aleah, Florida 33016

ARTICLE VII - PURPOSE

This Corporation is organized for the purpose of transacting any and all lawful business permitted under the laws of the United States of America and the State of Florida.

ARTICLE VIII - COMMENCEMENT OF EXISTENCE

This Corporation shall commence to exist on the date of subscription to these Articles if filed within five (5) days with the Secretary of State.

ARTICLE IX - INDEMNIFICATION

The Corporation shall indemnify any officer or director, or any former officer or director, to the full extent permitted by law.

IN WITNESS WHEREOF, the undersigned Incorporator has executed these Articles of Incorporation this 30 day of April, 1996.

Kenneth M. Bloom, Incorporator

ARTITLES OF INCORPORATION OF TRIPLE CROSS HORSE & CATTLE COMPANY

STATE OF FLORIDA

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COUNTY OF DADE

The foregoing instrument was acknowledged before no this 30 day of April, 1996 by Kenneth M. Bloom, Incorporator of Triple Cross Norse & Cattle Company, who executed the foregoing Articles of Incorporation and acknowledged before me that he subscribed to these Articles of Incorporation and who personally appeared before me at the time of notarization, and who is personally known to me and did not take and oath.

WITNESS my hand and official seal at Miami, Dade County, Florida this 30 day of April, 1996.

GLADYS OTERO
My Comm Exp. 8/14/98
Honded By Service Ins
No. CC400202

Notary Public, State of Florida at

Bladys Otero

My commission expires:

CERTIFICATE OF ACCEPTANCE OF APPOINTMENT AS REGISTERED AGENT

Triple Cross Horse & Cattle Company, having appointed the undersigned as its Registered Agent and Kenneth M. Bloom as its registered officer, the undersigned hereby accepts said appointment and agrees to act in said capacity.

Kenneth M. Bloom, Incorporator

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