

NATIONAL REMANUFACTURING CORPORATION
1030 ACME ST.
ORLANDO, FL 32805
(407) 422-0184

APRIL 30, 1998

DEPARTMENT OF STATE
DIVISION OF CORPORATIONS
P.O. BOX 6327
TALLAHASSEE, FL 32314

21000001:010101:20
405/12/95-1110.1-103
0000122.50 0000122.50

TO WHOM IT MAY CONCERN,

ENCLOSED PLEASE FIND ARTICLES OF INCORPORATION FOR NATIONAL
REMANUFACTURING CORPORATION AND A CHECK FOR \$122.50. PLEASE APPLY
THIS CHECK TO THE FILING FEE, REGISTERED AGENT FEE, AND ONE (1) CERTIFIED
COPY.

IF YOU HAVE ANY QUESTIONS PLEASE CONTACT ME AT (407) 422-0184.

SINCERELY,

ERNESTO BRIERA - INCORPORATOR

5/6/96
TB

ARTICLES OF INCORPORATION
OF
NATIONAL REMANUFACTURING CORPORATION

FILED
95 MAY -1 PM 12:18
TALLAHASSEE, FLORIDA

ARTICLE I
NAME

THE NAME OF THIS CORPORATION: NATIONAL REMANUFACTURING CORPORATION

ARTICLE II
PURPOSE

THIS CORPORATION IS ORGANIZED FOR THE PURPOSE OF TRANSACTING ANY AND ALL
LAWFUL BUSINESS.

ARTICLE III
CAPITAL STOCK

THIS CORPORATION IS AUTHORIZED TO ISSUE 100 SHARES OF \$10.00 PAR
VALUE COMMON STOCK, WHICH SHALL BE DESIGNATED COMMON SHARES.

ARTICLE IV
EXISTENCE

THIS CORPORATION SHALL HAVE PERPETUAL EXISTENCE, COMMENCING UPON
RECEIPT OF ARTICLES BY THE DEPARTMENT OF STATE.

ARTICLE V
NAMES AND ADDRESSES OF INITIAL DIRECTORS

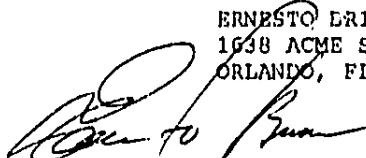
THE FOLLOWING INDIVIDUALS SHALL INITIALLY SERVE AS DIRECTORS:

ERNESTO BRIERA
1638 ACME ST.
ORLANDO, FL 32805

ARTICLE VI
NAME AND ADDRESS OF INCORPORATOR

THE NAME AND ADDRESS OF THIS CORPORATION'S INCORPORATOR IS:

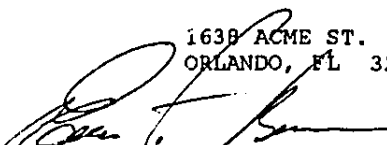
ERNESTO BRIERA
1638 ACME ST.
ORLANDO, FL 32805


ERNESTO BRIERA - INCORPORATOR 4-30-96
DATE

INITIAL REGISTERED OFFICE AND AGENT

I HEREBY AM FAMILIAR WITH AND ACCEPT THE DUTIES AND RESPONSIBILITIES
AS REGISTERED AGENT FOR SAID CORPORATION, WITH THE REGISTERED OFFICE LOCATED
AT:

1638 ACME ST.
ORLANDO, FL 32805


ERNESTO BRIERA - REGISTERED AGENT 4-30-96
DATE

CORPORATION PRINCIPAL (MAILING) OFFICE

1638 ACME ST.
ORLANDO, FL 32805

FILED
APR - 1 PM 12:19
CORPORATION FLORIDA

1-2625

P96000038941

Beverly Bayne
Paralegal - Law Department

RYDER

Ryder System, Inc.
3600 NW 82nd Avenue
Miami, Florida 33166
305 593 3267

05/08/96 01066012
\$122.50

BE 5/7

STATE OF FLORIDA
ARTICLES OF INCORPORATION
OF
RYDER, INC. OF FLORIDA

FILED
96 MAY -3 AM 7:50
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

FIRST: The corporate name that satisfies the requirements of Section 607.0401 is **RYDER, INC. OF FLORIDA**.

SECOND: The street address of the initial principal office of the corporation is 3600 N.W. 82nd Avenue, Miami, Florida 33166.

THIRD: The number of shares the corporation is authorized to issue is Seven Thousand Five Hundred (7,500) shares of common stock - One Dollar (\$1.00) par value.

FOURTH: The street address of the initial registered office of the corporation is 3600 N.W. 82nd Avenue, Miami, Florida 33166, and the name of the initial registered agent at such address is James M. Herron.

FIFTH: The names and addresses of the incorporators are

Thomas W. Arnst 3600 N.W. 82nd Avenue
Miami, Florida 33166

Beverly Bayne 3600 N.W. 82nd Avenue
Miami, Florida 33166

THE UNDERSIGNED have executed these Articles of Incorporation this 2nd day of May, 1996.

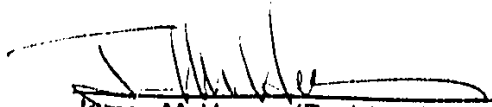


Thomas W. Arnst (Incorporator)



Beverly Bayne (Incorporator)

ACCEPTANCE BY THE UNDERSIGNED AGENT IS REQUIRED IN
SECTION 607.051 (3) F.S.; **JAMES M. HERRON** IS FAMILIAR WITH AND
ACCEPTS THE OBLIGATIONS PROVIDED FOR IN SECTION 607.0505.


James M. Herron (Registered Agent)

Dated: May 2, 1996.

[Small illegible text]

FILED
96 MAY -3 AM 7:50
SECRETARY OF STATE
TALLAHASSEE, FLORIDA