

LAW OFFICES OF  
ERIC P. LITTMAN, PA.  
1425 BRICKELL AVENUE  
EIGHTH FLOOR  
MIAMI, FLORIDA 33131

MARK J. BRYN  
OF COUNSEL

April 22, 1996

TEL: (305) 378-3388  
FAX: (305) 378-0880

P960000036897

Secretary of State  
Division of Corporations  
P.O. Box 6327  
Tallahassee, FL 32314

Re: Articles of Incorporation  
Air-O-Sea Cargo Corp.

Gentlemen:

Enclosed please find two original Articles of Incorporation of Air-O-Sea Cargo Corp.  
Please return a certified copy of each to our office. Enclosed is a check in the amount of  
\$122.50 to cover the fees.

Very truly yours,



Eric P. Littman

EPL/ijc

Enclosures

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FILED  
96 APR 24 PM 3:59  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

m58  
4/29/96

**ARTICLES OF INCORPORATION**

**OF**

**Air-O-Sea Cargo Corp.**

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SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

The undersigned subscriber to these Articles of Incorporation, a natural person competent to contract, hereby forms a corporation under the laws of the State of Florida.

**ARTICLE I**

**NAME**

The name of this corporation is Air-O-Sea Cargo Corp.

**ARTICLE II**

**NATURE OF THE BUSINESS**

This corporation shall have the power to transact or engage in any business permitted under the laws of the United States and of the State of Florida.

**ARTICLE III**

**AUTHORIZED SHARES**

The capital stock of this corporation shall consist of 1,000 shares of common stock having a par value of \$.001 per share.

**ARTICLE IV**

**INITIAL CAPITAL**

The amount of capital with which this corporation shall commence business shall be not less than One Hundred (\$100.00) Dollars.

## **ARTICLE V**

### **TERM OF EXISTENCE**

This corporation shall have perpetual existence.

## **ARTICLE VI**

### **INITIAL ADDRESS**

The initial address of the principal place of business of this corporation in the State of Florida shall be 1428 Brickell Avenue, Eight Floor, Miami, FL 33131. The Board of Directors may at any time and from time to time move the principal office of this corporation to any location within or without the State of Florida.

## **ARTICLE VII**

### **DIRECTORS**

The business of this corporation shall be managed by its Board of Directors. The number of such directors shall be not be less than one (1) and, subject to such minimum may be increased or decreased from time to time in the manner provided in the By-Laws. The number of persons constituting the initial Board of Directors shall be 1.

## **ARTICLE VIII**

### **INITIAL DIRECTORS**

The names and addresses of the initial Board of Directors are as follows:

Jon Grossman  
7508 N.W. 54 Street  
Miami, FL 33166

Luiz Guilherme M. Alfonso  
7508 N.W. 54 Street  
Miami, FL 33166

## ARTICLE IX

### SUBSCRIBER

The name and address of the person signing these Articles of Incorporation as subscriber is:

Eric P. Littman  
1428 Brickell Avenue, 8th Floor  
Miami, FL 33131

## ARTICLE X

### VOTING FOR DIRECTORS

The Board of Directors shall be elected by the Stockholders of the corporation at such time and in such manner as provided in the By-Laws.

## ARTICLE XI

### CONTRACTS

No contract or other transaction between this corporation and any person, firm or corporation shall be affected by the fact that any officer or director of this corporation is such other party or is, or at some time in the future becomes, an officer, director or partner of such other contracting party, or has now or hereafter a direct or indirect interest in such contract.

## ARTICLE XII

### INDEMNIFICATION OF OFFICERS AND DIRECTORS

This corporation shall have the power, in its By-Laws or in any resolution of its stockholders or directors, to undertake to indemnify the officers and directors of this corporation against any contingency or peril as may be determined to be in the best interests of this corporation, and in conjunction therewith, to procure, at this corporation's expense, policies of insurance.

ARTICLE XII

**RESIDENT AGENT**

The name and address of the initial resident agent of this corporation is:

Eric P. Littman, Esquire  
1428 Brickell Avenue, 8th Floor  
Miami, FL 33131

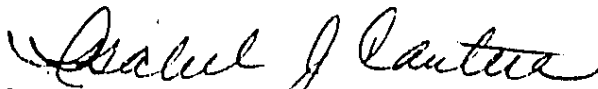
IN WITNESS WHEREOF, I have hereunto subscribed to and executed these Articles  
of Incorporation this 22nd day of April, 1996.



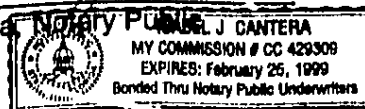
Eric P. Littman, Subscriber

State of Florida  
County of Dade

The foregoing instrument was acknowledged before me this 22nd day of April, 1996,  
by Eric P. Littman, who is personally known to me and who did take an oath.



Isabel J. Cantera



My commission expires:

**CERTIFICATE DESIGNATING PLACE OF BUSINESS OR  
DOMICILE FOR SERVICE OF PROCESS WITHIN THIS STATE  
NAMING THE AGENT UPON WHOM PROCESS MAY BE SERVED**

In pursuance of Chapter 48.091 of the Florida Statutes, the following is submitted:

Air-O-Sea Cargo Corp. desiring to organize a corporation under the laws of the State of Florida with its principal place of business as stated in its Articles of Incorporation has named Eric P. Littman Esquire located at 1428 Brickell Avenue, 8th Floor, Miami, FL 33131 as its agent upon whom process may be served within this state.

Having been named to accept service of process for the above-stated corporation, I hereby accept to act in this capacity and to comply with the provisions of the Act relative to keeping open said office.



Eric P. Littman

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