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96 APR 22 PM 12:30  
SEAL OF THE STATE  
TALLAHASSEE, FLORIDA

ACCOUNT NO. : 072100000032

REFERENCE : 926530 86467A

AUTHORIZATION :

COST LIMIT : \$ 70.75

ORDER DATE : April 22, 1996

ORDER TIME : 11:53 AM

ORDER NO. : 926530

CUSTOMER NO: 86467A

CUSTOMER: Dale L. Price, Esq.  
PRICE PRICE PROUTY & WHITAKER

000001789370

2400 Manatee Avenue, W

Bradenton, FL 34205

DOMESTIC FILING

NAME: TANGLES SALON FOR HAIR &  
NAILS, INC.

EFFECTIVE DATE:

XXX ARTICLES OF INCORPORATION  
       CERTIFICATE OF LIMITED PARTNERSHIP

PLEASE RETURN THE FOLLOWING AS PROOF OF FILING:

       CERTIFIED COPY  
XXX PLAIN STAMPED COPY  
XXX CERTIFICATE OF GOOD STANDING

CONTACT PERSON: Harry B. Davis

EXAMINER'S INITIALS:

RECEIVED  
OFFICE OF CONFIRMATION  
APR 22 1996  
TALLAHASSEE, FL

4-23-96

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ARTICLES OF INCORPORATION

The undersigned, MELINDA M. ZELLER and LYNNE M. NASEL, desire to become a body corporate and, as incorporators, do hereby make and file these Articles of Incorporation for a proposed corporation in pursuance of the laws of the State of Florida, and to that end, hereby declare and affirm:

ARTICLE I: The name and address of this corporation shall be: Tangles Salon for Hair & Nails, Inc., 3110 Manatee Avenue West, Bradenton, Florida 34205.

ARTICLE II: This corporation may engage in any activity or business permitted under the laws of the United States and of the State of Florida, including, but not limited to the rendering of services customarily involved in a full service cosmetology salon and related endeavors; to purchase, take, acquire, lease, hold, own, maintain, manage, cultivate, work, develop, sell, convey, mortgage, exchange and improve or otherwise deal in and with real estate or any interest and rights therein and water rights, and to erect, construct, alter and maintain and improve land, building or works or any description on any land or any water rights so purchased or otherwise acquired or upon any other land, and to repair, alter and improve existing houses, warehouses or works thereon and appurtenant or convenient thereto;

To acquire by purchase, subscription or otherwise, and to hold as investment or otherwise, any bonds or other securities as evidence of indebtedness, or any shares of capital stock created or issued by any other corporation or corporations, association or associations, of any state, district, territory or country; to

purchase, hold as an investment or otherwise, sell, assign, transfer, mortgage, pledge or otherwise dispose of stocks, bonds or other securities or evidences of indebtedness created or issued by any other corporation or corporations, association or associations, and while the owner, holder or pledgee of such stock or security to exercise all rights, powers and privileges of ownership, including the right to vote thereon; to aid in any lawful manner any corporation or association of which the bonds, or other securities, or evidences of indebtedness, or stocks are held by this corporation, and to do any and all lawful acts or things designated to protect, preserve, improve or enhance the value of any such bonds, or other securities, or evidence of indebtedness created by any such corporation.

To acquire or otherwise the goodwill, business property rights, franchises and assets of every kind, and undertake either wholly or in part the liabilities of any person, firm, association or corporation engaged in any business similar to these purposes, and to take up any business, similar to or incidental to the business in which this corporation is engaged, as a going concern or otherwise; (1) by purchase of the assets thereof wholly or in part; (2) by acquisition of the capital or any part thereof, or (3) in any other manner, and to pay for the same in cash, the stock or bonds of this corporation, or partly in cash and partly in such stock or bonds or otherwise, to hold, maintain and operate or in any manner dispose of the whole or any part of the goodwill, business rights and property so acquired; and to conduct in any lawful manner the whole or any part of any business so acquired and

to exercise all the powers necessary or convenient in and about the management of such business;

To purchase and otherwise acquire, sell and otherwise dispose of, deal in and deal with personal property of all kinds, including patents, patent rights, copyrights, trademarks and including business concerns and undertakings;

To act as agent or representative for corporations, associations, firms and individuals;

To borrow money, to give its promissory notes or other evidences of indebtedness therefor, to make and enter into indenture of trust agreements, to make and issue its debenture bonds or certificates of indebtedness, payable to bearer or otherwise, with or without interest coupons attached, and in addition to such interest, until such certificate of indebtedness or debenture bonds are discharged but not thereafter, with or without participation in the earnings, or a share of the earnings of the corporation, and to issue bonds and secure the same by mortgage, deed of trust or otherwise on all or any part of its assets, for any of the purposes of the corporation;

To make By-Laws and regulations not inconsistent with the constitution or laws of the United States, or of this State, or of the Articles of Incorporation of the corporation; to have one or more offices, to carry on all or any of its operations and business and without restrictions or limit as to amount, to purchase or otherwise acquire, hold, own, mortgage, sell, convey or otherwise dispose of real and personal property of every class and description and for the purposes of attaining or furthering any of its

objects or purposes, the corporation shall have the power to do any and all such incidental acts and things and to exercise any and all other powers which a co-partnership or natural person could do and exercise, as may be authorized by law;

To transact any or all lawful business.

The several clauses contained in this statement of purposes shall be construed as both purposes and powers, and the statements contained in each clause, shall, except where otherwise expressly stated, be in no way limited or restricted by reference to or inference from the terms of any other clause but shall be regarded as independent purposes and powers, rights or privileges given by law to corporations.

Anything to the contrary herein, hereinabove, or hereinafter, any provisions in these Articles of Incorporation that would disallow the corporation from electing S corporation status under the relevant section(s) of the Internal Revenue Code shall, if such election is sought by the shareholders and corporation, be deemed null and void.

ARTICLE IV: The corporation is authorized to issue only one class of stock, and all issued stock shall be held of record by not more than 35 persons. Stock will be issued and transferred only to (1) natural persons, (2) estates, or (3) a trust defined in Section 1361(c)(2) (or its successor section) of the Internal Revenue Code. In addition, no stock shall be issued or transferred to a nonresident alien.

ARTICLE IV: The maximum numbers of shares of stock that this corporation is authorized to have outstanding at any one time

in One Hundred (100) Shares of common stock with no par value. The consideration to be paid for each share shall be fixed by the Board of Directors.

ARTICLE V: Every shareholder, upon the sale for cash of any new stock of this corporation of the same kind, class or series as that which she already holds, shall have the right to purchase her pro-rata share (as nearly as may be done without issuance of fractional shares) at the price at which it is offered to others.

ARTICLE VI: The corporation shall exist perpetually unless sooner dissolved as authorized by law.

ARTICLE VII: The initial Registered Agent of this corporation is **MELINDA M. ZELLER**, 3110 Manatee Avenue West, Bradenton, Florida 34205 and the initial registered office shall be that of the Registered Agent above nominated. The Board of Directors may from time to time change the Registered Agent and registered office of the corporation.

ARTICLE VIII: The business of this corporation shall be conducted by the following officers: **a President, Vice-President and Secretary/Treasurer**. The Board of Directors shall consist of not less than one nor more than five members. Other officers may be authorized and elected as the Board of Directors may determine from time to time are needed. Officers and Directors need not be stockholders in the corporation. The number of members of the Board of Directors shall be fixed from time to time by the By-Laws of the corporation, and until so fixed shall consist of **two (2)** persons. Any two offices may, at the same time, be held by one and the same person unless prohibited by law. The Directors shall be

elected at the annual stockholders' meeting. The officers shall be elected by the Directors following the annual meeting of stockholders of said corporation; the date of the meeting and place thereof may be fixed or changed from time to time by By-Laws of said corporation as shall be determined by the Board of Directors at any regular meeting or at any special meeting at which all Directors are present; and the By-Laws of said corporation may be adopted and amended by said Board of Directors, provided all are present or consent thereto or previous reasonable notice has been given. Directors' meetings may be held out of the State of Florida by unanimous consent of the Directors. The name and street address of the members of the first Board of Directors are as follows:

NAME:	ADDRESS:
MELINDA M. ZELLER	608 Woodview Way Bradenton, Florida 34202
LYNNE M. MASEL	2616 29th Avenue West Bradenton, Florida 34205

ARTICLE IX: The names and post office addresses of the incorporators and amounts of stock subscribed for by them are as follows:


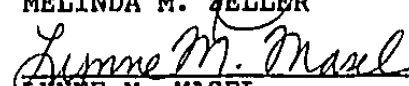
MELINDA M. ZELLER 608 Woodview Way Bradenton, Florida 34202	Fifty (50) shares
LYNNE M. MASEL 2616 29th Avenue West Bradenton, Florida 34205	Fifty (50) shares

ARTICLE X: The original incorporators of this corporation shall have the right, after organization, to assign the subscription of stock herein to any other person or persons who may hereafter become subscribers to the capital stock of this corpora-

tion, who, upon acceptance of such assignment, shall stand in lieu of the original incorporators and assume and carry out all of the right, liabilities, and duties entailed by said subscription, subject to the laws of the State of Florida.

IN WITNESS WHEREOF, the undersigned, being the original subscribers of the capital stock herein named, do certify that they are of full age and competent to contract and that the Directors named are of full age and citizens of the United States of America.

For the purpose of forming the proposed corporation above named to do business both within and without the State of Florida, and in pursuance of the general corporation law of Florida, we do make and file this agreement, hereby declaring and certifying that the matters above stated are true and, accordingly, have hereunto set our hands and seals this 19<sup>th</sup> day of April, A.D., 1996.

 (seal)  
MELINDA M. ZELLER  
 (seal)  
LYNNE M. MASEL

STATE OF FLORIDA

COUNTY OF MANATEE

I HEREBY CERTIFY that on this 19<sup>th</sup> day of April, A.D., 1996, before me, a Notary Public, personally appeared MELINDA M. ZELLER and LYNNE M. MASEL, who are personally known to me, and known to me to be the persons described in and who subscribed their names to the above and foregoing Articles of Incorporation, and they acknowledged that they executed the same for the uses and purposes therein stated.



IN TESTIMONY WHEREOF, witness my hand and official seal  
in the County and State aforesaid the day and year above written.



*[Signature]*  
Notary Public -

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REGISTERED AGENT CERTIFICATE

In pursuance of Chapter 607, Florida Statutes, the  
following is submitted:

MELINDA M. ZELLER and LYNNE M. MASEL, the original  
incorporators of the proposed corporation, Tangles Salon for Hair  
& Nails, Inc., which shall have its registered office at 3110  
Manatee Avenue West, Bradenton, Florida 34205, have named MELINDA  
M. ZELLER to serve as Registered Agent for the said corporation,  
such designation becoming effective as of the date of the approval  
of the Articles of Incorporation filed herewith.

Having been designated to accept service of process for  
the above-referenced corporation, at the address indicated in this  
Certificate, I hereby accept such designation and agree to comply  
with the State laws relating to such office.

*Melinda M. Zeller*  
MELINDA M. ZELLER