MONOSANOR ATTORNEY AT LAW

24 North Market Street Suite 404 Jackbonville. Florida 32202-2803 (804) 259-0441 (7) PAXI (904) 559-0443 (8)

April 16, 1996

Division of Corporations P. O. Box 6327 Tallahassee, Florida 32314 37979-1787532 *****70.00 *****70.00

Re: KIRKLAND'S CUSTOM MEATS & SLAUGHTER, INC.

Dear Sir:

Please find enclosed the original and one copy of Articles of Incorporation for the above corporation. I have also enclosed my check in the amount of \$70.00 which represents the following costs:

 Filing Fees
 \$35.00

 Registered Agent
 35.00

 Stamped Copy
 -0

 Total
 \$70.00

Please issue the charter for the corporation and return a the stamped copy to me. Thank you for your kind attention.

Sincerely yours,

Michael Basford

MB:jlm

Enclosures

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ARTICLES OF INCORPORATION OF KIRKLAND'S CUSTOM MEATS & SLAUGHTER, INC.

I, the undersigned, for the purpose of forming a corporation of for profit under the laws of Florida, hereby adopt the foll-wing of Articles of Incorporation:

ARTICLE I - Namo

The name of the corporation is: KIRKLAND'S CUSTOM MEATS & SLAUGHTER, INC.

ARTICLE II - PURPOSE

- 1. The general nature of the business to be transacted by this corporation is:
- (a) To purchase, slaughter, pack, and market various meats, and other related matters.
- (b) To manufacture, purchase, or otherwise acquire, to own, mortgage, pledge, sell, assign, transfer or otherwise dispose of, and to invest in, trade in, deal in and with, goods wares, merchandise, real and personal property, and services of every class, kind and description; except that it is not to conduct a banking, safe deposit, trust, insurance, surety, express, railroad, canal, telegraph, telephone or cemetery company, a building and loan association, mutual fire insurance association, cooperative association, fraternal benefit society, state fair or exposition.
- (c) To conduct business in, have one or more offices in, and buy, hold, mortgage, sell, convey, lease, or otherwise dispose of real and personal property, including franchises, patents, copyrights, trademarks, and licenses in the State of Florida and in all other states and countries.
- (d) To contract debts and borrow money, issue and sell or pledge bonds, debentures, notes and other evidences of indebtedness, and execute such mortgages, transfers of corporate property, or other instruments to secure the payment of corporate indebtedness as required.
- (e) To purchase the corporate assets of any other corporation and engage in the same or other character of business.
- (f) To endorse, purchase, hold, sell, transfer, mortgage, pledge or otherwise acquire or dispose of the shares of

the capital stock, or any bonds, securities, or other evidence of indebtedness created by any other corporation of the State of Florida or any other state or government, and while the owner of such stock to exercise all the rights, powers and privileges of ownership, including the right to vote such stock.

- (g) To become guarantor or surety for any other person, firm, or corporation for any purpose or transaction whatsoever.
- (h) To make gifts of its property or cash, either to charitable organizations or otherwise, when deemed in the interest of the company.
- (i) To adopt such pension, profit sharing, stock option, and deferred compensation plans for officers, employees and directors and to grant such stock options to officers, employees, directors and others as the directors may deem to be in the interest of the company.
- (j) To enjoy all of the powers now or hereafter conferred upon corporations by the statutes and laws of the State of Florida.
- 2. The foregoing shall be construed as both objects and powers. The enumeration of specific powers and purposes is not intended to restrict or limit in any way the powers or purposes of this corporation.

ARTICLE III - Capital Stock

The maximum number of shares of stock which this corporation is authorized to have outstanding at any one time is 1,000 shares of common stock. Such shares shall be of a single class and shall have a par value of \$1.00 per share.

ARTICLE IV - Initial Capital

The amount of capital with which this corporation will begin business if Five hundred and No/100 Dollars (\$500.00).

ARTICLE V - Term

This corporation shall have perpetual existence.

ARTICLE VI - Address

The post office address of the principal office of this corporation in the State of Florida is:

1101 Bulls Bay Highway Jacksonville, FL 32220

The Board of Directors may from time to time move the office to any other place in Florida.

ARTICLE VII - Directors

This corporation shall have two director(s) initially. The number of directors may be either increased or diminished from time to time by the by-laws, but shall never be less than one.

ARTICLE VIII - Initial Director

The name and post office address of the members of the first Board of Directors of the corporation is:

Evelyn Kirkland 8457 Rockland Drive

Jacksonville, FL 32221

Denise Battle 750 Bulls Bay Highway Jacksonville, FL 32202

ARTICLE IX - Subscriber

The name and post office address of the subscriber of these articles is:

Evelyn Kirkland

8457 Rockland Drive Jacksonville, FL 32221

ARTICLE X - Registered Office and Registered Agent

The initial registered agent for the corporation is Evelyn Kirkland and the initial registered office of that agent and the corporation is 1101 bulls Bay Highway, Jacksonville, FL 32221.

ARTICLE XI - Preemptive Rights for Shareholders

All shareholders of stock in the corporation shall have preemptive rights.

ARTICLE XII

- 1. This corporation reserves the right to amend or repeal any provisions contained in these articles of incorporation, and any right conferred upon the stockholders is subject to this reservation.
- 2. The initial by-laws of this corporation shall be adopted by the directors. The by-laws may be amended from time to time by either the stockholders or the directors, but the directors may not alter or amend any by-law adopted by the stockholders.

- 3. Ownership of stock shall not be required to make any person eligible to hold office either as an officer or director of this corporation.
- 4. The stockholders may, by by-law provision or by stockholders' agreement, recorded in the minute book, impose such restrictions on the sale, transfer, or encumbrances of the stock of this corporation as they may see fit.
- 5. Any subscriber or stockholder present at any meeting, either in person or by proxy, and any director present in person at any meeting of the Board of Directors shall conclusively be deemed to have received proper notice of such meeting unless he shall make objection at such meeting to any defect or insufficiency of notice.
- Any contract or other transaction between corporation and one or more of its directors, or between the corporation and any firm of which one or more of its directors are members or employees, or in which they are interested, or between the corporation and any corporation or association of which one or more of its directors are shareholders, members, directors, officers, or employees or in which they are interested, shall be valid for all purposes, notwithstanding the presence of such director or directors at the meeting of the Board of Directors of the corporation, which acts upon, or in reference to, such contract or transaction, and notwithstanding his or their participation in such action, if the fact of such interest shall be disclosed or known to the Board of Directors and the Board of Directors shall nevertheless authorize, approve and ratify such contract or transaction by a vote of a majority of the directors present, such interested director or directors to be counted in determining whether a quorum is present, but not to be counted in calculating the majority necessary to carry such vote. This section shall not be construed to invalidate any contract or other transaction which would otherwise be valid under the common and statutory law applicable thereto.
- 7. The Board of Directors is hereby specifically authorized to make provision for reasonable compensation to its members for their services as Directors, and to fix the basis and conditions upon which such compensation shall be paid. Any director of the corporation may also serve the corporation in any other capacity and receive compensation therefor in any form.

ARTICLE XIII

The corporation shall indemnify any director, officer or employee, or former director, officer, or employee of the corporation, or any person who may have served at its request as a director, officer or employee of another corporation in which it owns shares of capital stock, or of which it is a creditor, against expenses actually and necessarily incurred by him in connection

with the defense of any action, suit or proceeding in which he is made a party by reason of being or having been such director, officer, or employee, except in relation to matters as to which he shall be adjudged in such action, suit or proceeding to be liable for negligence or misconduct in the performance of duty. The corporation may also reimburse to any director, officer or employee the reasonable costs of settlement of any such action, suit, or proceeding, if it shall be found by a majority of a committee composed of the directors not involved in the matter in controversy (whether or not a quorum) that it was to be in the interests of the corporation that such settlement be made and that such director, officer, or employees was not guilty of negligence or misconduct. Such rights of indemnification and reimbursement shall not be deemed exclusive of any other rights to which such director, officers or employee may be entitled under any by-law, agreement, vote of shareholders or otherwise.

In witness whereof, I have hereunto set my hand and seal this 1616day of 1996.

Evelyn Kirkland

STATE OF FLORIDA COUNTY OF DUVAL

I hereby certify that on this day before me, a Notary Public, duly authorized in the State and County named above to take acknowledgements personally appeared EVELYN KIRKLAND, to me personally known or provided as identification and known to be the person described as the subscriber in and who executed the foregoing Articles of Incorporation, and the acknowledged before me that she subscribed to those Articles of Incorporation.

Witness my hand and official seal at the County and State named above, this 167 day of 1996.

Notary Public, State of Florida At Large

My commission expires:

OFFICIAL NOTARY SEAL from College and the Year College and the Confloat College and the College AN COMMISSION EQ. FEB. 12000

CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN THIS STATE, NAMING AGENT UPON WHOM PROCESS MAY BE SERVED

Pursuant to Chapter 48.091, Florida Statutes, the following is submitted in compliance with said Act:

That KIRKLAND'S CUSTOM MEATS & SLAUGHTER, INC. desiring to organize under the laws of the State of Florida, with its principal office at 1101 Bulls Bay Highway, Jacksonville, FL 32220, as indicated in the Articles of Incorporation, County of Duval, State of Florida, has named EVELYN KIRKLAND, as its agent to accept service of process within this state.

ACKNOWLEDGMENT:

Having been named to accept service of process for the above named corporation at the place designated in this certificate, or hereby accept to act in this capacity and agree to comply with the provisions of said Act relative to keeping open said office.

Dated this april 16, 1, 1996.

EVELYN KIRKLAND Registered Agent June 20, 1997

KIRKLAND'S CUSTOM MEATS & SLAUGHTER, INC. 1101 BULLS BAY HIGHWAY JACKSONVILLE, FL 32220

SUBJECT: KIRKLAND'S CUSTOM MEATS & SLAUGHTER, INC.

Ref. Number: P96000034952

Debit Memo #: 74062-C

This is to inform you that check #0419 in the amount of \$165.00 submitted with the annual report for KIRKLAND'S CUSTOM MEATS & SLAUGHTER, INC. has been returned by your bank because of NON-SUFFICIENT FUNDS.

We request you remit a cashier's check or money order, referencing the above named debit memo number, in the amount of \$180.00 made payable to the Department of State to cover the unpaid fees and service charge.

Section 607.1421 or 617.1421, Florida Statutes, requires at least 60 day notice of our intent to administratively dissolve or revoke your corporation for failure to file the annual report and pay the filing fee. Consider this your 60 day notice if the payment is not received, your corporation will be administratively dissolved or revoked on or after August 20, 1997 and a reinstatement fee of an additional \$585 will be imposed to reactivate the corporation.

Please send the replacement check to my attention at the address listed below.

If you have any questions concerning the filing of your document, please call (904) 487-6057.

Pat Bailey Accountant I

Letter Number: 297A00033093

P600034952

500002273645--3 -08/21/97--01067--004 ****180.00 ****180.00

August 20, 1997

REPLACEMENT FEE 1997

ANNUAL REPORT: KIRKLAND'S CUSTOM

MEATS & SLAUGHTER, INC.

DEBIT MEMO: # 74062-C

CHECK #: 0419