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CORPORATION SERVICE COMPANY

1201 Hays Street

Tallhassee, FL 32301 Phone: 850-558-1500

ACCOUNT NO. : I2000000195

REFERENCE : 925111 4385593

AUTHORIZATION: Spell Keng

COST LIMIT : \$ 35.00 - 70.00 OK

ORDER DATE: September 17, 2019

ORDER TIME : 2:23 PM

ORDER NO. : 925111-010

CUSTOMER NO: 4385593

ARTICLES OF MERGER

K & K INSURANCE GROUP OF FLORIDA, INC.

INTO

K & K INSURANCE GROUP, INC.

PLEASE RETURN THE FOLLOWING AS PROOF OF FILING:

CERTIFIED COPY
XX PLAIN STAMPED COPY

CONTACT PERSON: Amanda Robinson EXT#: 62968

EXAMINER'S INITIALS:

SNOTE SECTIONS

ARTICLES OF MERGER

(Profit Corporations)

The following articles of merger are submitted in accordance with the Florida Business Corporation Act, pursuant to section 607.1105, Florida Statutes.

First: The name and jurisdiction of the		
Name	<u>Jurisdiction</u>	Document Number (If known/ applicable)
K & K Insurance Group, Inc.	Indiana	
Second: The name and jurisdiction of	each merging corporation:	
Name	Jurisdiction	Document Number (If known/applicable)
K & K Insurance Group of Florida, Inc.	Florida	P96000032237
		ECRE
		50
Third: The Plan of Merger is attached	i.	D 30
Fourth: The merger shall become effective Department of State.	ective on the date the Articles	of Merger are filed with the Florida
	-	ate cannot be prior to the date of filing or more
		g requirements, this date will not be listed as the
Fifth: Adoption of Merger by <u>surviv</u> . The Plan of Merger was adopted by the		
The Plan of Merger was adopted by the and shareh	e board of directors of the surv older approval was not requir	
Sixth: Adoption of Merger by mergin The Plan of Merger was adopted by the		
The Plan of Merger was adopted by the	e board of directors of the mer older approval was not requir	

(Attach additional sheets if necessary)

Seventh: SIGNATURES FOR EACH CORPORATION

Name of Corporation	Signature of an Officer or Director	Typed or Printed Name of Individual & Title
K & K Insurance Group, Inc.	mon	Mary Moore Johnson, Vice President
K & K Insurance Group	man?	Mary Moore Johnson, Vice President
of Florida, Inc.		

Exhibit A September 16, 2019

PLAN OF MERGER FOR K & K INSURANCE GROUP OF FLORIDA, INC., a Florida corporation AND K & K INSURANCE GROUP, INC., AN INDIANA CORPORATION

1. Parties:

The parties to the merger are as follows: K & K Insurance Group, Inc., an Indiana corporation ("K & K Insurance Group, Inc."), and K & K Insurance Group of Florida, Inc., a Florida corporation (the "Non-Surviving Company").

2. Survivor:

Non-Surviving Company will merge into K & K Insurance Group, Inc.; the surviving corporation shall be K & K Insurance Group, Inc.

3. Tax Matters:

The merger is expected to be treated as a tax-free liquidation for federal income tax purposes, pursuant to § 332 and § 337 of the Internal Revenue Code of 1986, as amended.

4. Terms:

At the Effective Time (defined below), and contemporaneously with the merger, Non-Surviving Company will merge into K & K Insurance Group, Inc., K & K Insurance Group, Inc. will merge the Non-Surviving Company into itself, and the separate existence of the Non-Surviving Company shall cease ("Merger"). K & K Insurance Group, Inc. will assume all of the rights, liabilities and obligations of each of the merging companies. The proper officers of each corporation will execute all such documents and take such action as may be necessary to effect this Merger between the parties and to transfer all of the property, rights, duties and obligations of the Non-Surviving Company to K & K Insurance Group, Inc.

5. Share Conversion:

At the Effective Time, and contemporaneously with the Merger, each issued and outstanding share of stock of K & K Insurance Group, Inc. shall be and remain issued and outstanding. Each issued and outstanding share of stock of the Non-Surviving Company and each share of stock of the Non-Surviving Company held in treasury shall be canceled without consideration and the holders of certificates, which before the merger represented shares of the Non-Surviving Company, will surrender their certificates for cancellation. Non-Surviving Company is a wholly-owned subsidiary of K & K Insurance Group, Inc.

Bylaws;
 Amendment
 of Articles of
 Incorporation:

The bylaws of K & K Insurance Group, Inc., as in effect immediately prior to the Effective Time, shall be the bylaws of the surviving company until thereafter changed or amended as provided therein, by the articles of incorporation of the surviving company or by applicable law. The articles of incorporation of K & K Insurance Group, Inc., as in effect immediately prior to the Effective Time, shall be the articles of incorporation of the surviving company until thereafter changed or amended as provided therein or by applicable law.

7. Officers & Directors:

As of the Effective Time, the officers and directors of the Non-Surviving Company immediately prior to the Effective Time shall be removed, and the officers and directors of K & K Insurance Group, Inc. immediately prior to the Effective Time shall be the officers and directors of the surviving company, and shall be deemed to be elected automatically and without further action on behalf of the surviving company, to serve as such until the next annual meeting of the surviving company and until their successors are duly elected and qualified or until their earlier resignation or removal.

8. Effective Time:

The Merger shall be effective on the date and at the time of filing Articles of Merger with the secretaries of state of the states of incorporation of the companies.

9. Amendment and Termination:

The Plan of Merger may be amended or terminated and abandoned by the Board of Directors of either party at any time prior to the Effective Time.