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LAW OFFICES  
JORGE E. HERNANDEZ, F. A.  
311 Granello Avenue  
Coral Gables, FL 33146

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April 10, 1996

Secretary of State  
Division of Corporations  
P.O. Box 6327  
Tallahassee, Florida 32314

FILED  
SECRETARY OF STATE  
DIVISION OF CORPORATIONS  
96 APR 11 AM 9:25

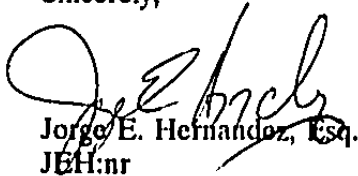
RE: NEW HORIZONS DEVELOPMENT CORPORATION

Gentlemen:

Enclosed please find proposed Articles of Incorporation for ONE (1) new Florida Corporation, along with our check in the amount of One Hundred Twenty Three Dollars (\$123.00).

Please place these documents in line for processing and forward a certified copy of said Articles of Incorporation to the above address upon completion of processing. Thank you very much.

Sincerely,

  
Jorge E. Hernandez, Esq.  
JEH:nr

Enclosures

4/12

ARTICLES OF INCORPORATION

OF

NEW HORIZONS DEVELOPMENT CORPORATION

RECEIVED  
SECRETARY OF STATE  
DIVISION OF CORPORATIONS  
APR 11 11 44 AM '95

The undersigned, for the purpose of forming a corporation under the Florida General Corporation Act, hereby adopts the following Articles of Incorporation:

1. **NAME.** The name of the Corporation is:  
**NEW HORIZONS DEVELOPMENT CORPORATION**
2. **DURATION.** The period of its duration is perpetual.
3. **PURPOSE.** The purpose is to engage in any activities or business permitted under the laws of the United States and Florida.
4. **CAPITAL STOCK.** The corporation is authorized to issue TEN THOUSAND (10,000) shares of common stock, all of one class, at **NO** Par Value.
5. **PRINCIPAL OFFICE.** The address of the principal office of the corporation is as follows:  

c/o 321 Granello Avenue  
Coral Gables, Florida 33146
6. **INITIAL REGISTERED AGENT.** The name and address of the initial registered agent of the corporation is as follows:  

Jorge E. Hernandez, Esq.  
311 Granello Avenue  
Coral Gables, FL 33146
7. **INITIAL BOARD OF DIRECTORS.** The corporation shall have TWO (2) directors initially. The number of directors may be either increased or decreased from time to time by an amendment of the bylaws of the corporation in the manner provided by law, but shall never be less than ONE (1) director.

The name and address of the initial director of the corporation is:

Jorge E. Hernandez

c/o 321 Granello Avenue  
Coral Gables, Florida 33146

8. **AMENDMENT OF ARTICLES.** The corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation, or any amendment hereto, and any right conferred upon the shareholders is subject to this reservation.

9. **INDEMNIFICATION.** To the extent permitted by law, the corporation shall indemnify any officer or director, or any former officer or director in the manner set out and provided for in the bylaws of the corporation.
10. **INCORPORATOR.** The name and address of the incorporator is:

Jorge E. Hernandez, Trustee

311 Granello Avenue  
Coral Gables, FL 33146

IN WITNESS WHEREOF, the undersigned incorporator has executed these Articles of Incorporation this 10 day of April, 1996.

  
\_\_\_\_\_  
INCORPORATOR,  
Jorge E. Hernandez, Trustee

STATE OF FLORIDA  
COUNTY OF DADE

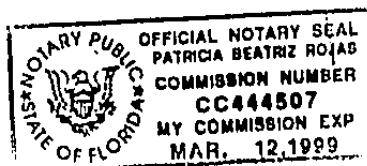
BEFORE ME, the undersigned authority, personally appeared, Jorge E. Hernandez, who has produced ID as identification and who executed the foregoing Articles of Incorporation, and he acknowledged to and before me, that he executed the same for the purposes therein expressed.

IN WITNESS WHEREOF, I have hereunto set my hand and seal this 10 day of April, 1996.

MY COMMISSION EXPIRES:

  
\_\_\_\_\_  
NOTARY PUBLIC, State of Florida

**Patricia Beatriz Rojas**



CERTIFICATE DESIGNATING REGISTERED AGENT UPON  
WHOM PROCESS MAY BE SERVED WITHIN THIS STATE

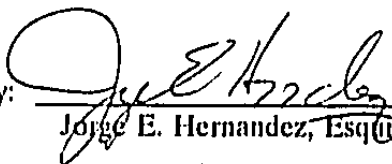
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In pursuance of Chapter 607.325 of the Florida Statutes, the following is submitted in compliance with said Act:

FIRST, that, NEW HORIZONS DEVELOPMENT CORPORATION the undersigned corporation organized to do business under the laws of this State, has appointed JORGE E. HERNANDEZ, ESQUIRE, as its agent to accept service of process within this State at the following address:

JORGE E. HERNANDEZ, Esquire  
311 Granello Avenue  
Coral Gables, Florida 33146

Having been named to accept service of process for the above stated corporation, we hereby accept to act in this capacity, and agree to comply with the provision of said Act relative to keeping open said office.

By:   
Jorge E. Hernandez, Esquire  
Date: 4-10-76