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+ ALSO ADMITTED IN MASSACHUSETTS

April 4, 1996

Secretary of State  
Bureau of Corporate Records  
Post Office Box 6327  
Tallahassee, Florida 32314  
Attn: Corporations Division

TELEPHONE (904) 498-1234  
FACSIMILE (904) 498-1235  
\*\*\*\$122.50 \*\*\*\$122.50

Re: Renal Equity Corp.  
Effective Date: Date of Filing

Dear Sir or Madam:

In connection with the formation of the above corporation, we are enclosing for filing the original and a duplicate copy of the Articles of Incorporation.

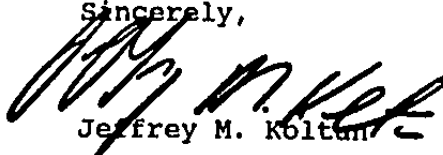
The duplicate copy has been subscribed to and acknowledged by the incorporator in the same manner as the original. Please endorse your approval of the Articles of Incorporation on the duplicate copy, and return the certified copy to me.

Also enclosed is a certificate designating place of business or domicile for service of process within this State, naming the agent upon whom process may be served.

A check is also enclosed in the total amount of \$122.50 to cover the \$35.00 filing fee, the \$52.50 fee for the certified copy of the Articles of Incorporation, and the \$35.00 fee for designation of registered agent.

Please contact me if you have any questions or need additional information.

Sincerely,

  
Jeffrey M. Koltun

JMK:sa  
Enclosures  
cc: Ms. Maureen Michael

FILED  
56 APR -8 AM 11:13  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

**ARTICLES OF INCORPORATION  
OF  
RENAL EQUITY CORP.**

FILED  
MAR 8 1968  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

**ARTICLE I - NAME**

The name of this corporation is RENAL EQUITY CORP.

**ARTICLE II - DURATION**

This corporation shall exist perpetually, commencing on the date of filing of these Articles of Incorporation with the Secretary of State, State of Florida.

**ARTICLE III - PURPOSE**

This corporation is organized for the purpose of transacting any or all lawful business for which corporations may be incorporated under Chapter 607, Florida Statutes.

**ARTICLE IV - CAPITAL STOCK**

This corporation is authorized to issue 10,000 shares of \$1.00 par value common stock.

**ARTICLE V - INITIAL REGISTERED OFFICE AND AGENT,  
AND CORPORATE ADDRESS**

The street address of the initial registered agent of this corporation shall be:

105 Bonnie Loch Court  
Orlando, Florida 32806

The name of the initial registered agent of this corporation at that address shall be:

MAUREEN MICHAEL

The street address of the corporate offices shall be:

105 Bonnie Loch Court  
Orlando, Florida 32806

#### ARTICLE VI - INITIAL BOARD OF DIRECTORS AND OFFICERS

A. This corporation shall have four (4) directors initially. This number of directors may either be increased or diminished from time to time by the By-Laws but shall never be less than one (1).

B. The names and addresses of the initial directors and officers of this corporation are as follows:

<u>Name</u>	<u>Address</u>	<u>Office</u>
KERRY M. KELLY	918 Osceola Street Orlando, Florida 32804	President/ Director
REGIS A. SIMASEK	601 Ferncreek Avenue Orlando, Florida 32803	Vice President/ Director
JERRY KASSAB	600 Courtland Street, Ste. 300 Orlando, Florida 32804	Treasurer/ Director
ROBERT SCOTT	801 Johns Road Apopka, Florida 32703	Secretary/ Director

#### ARTICLE VII - INCORPORATOR

The name and address of the person signing these Articles are:

<u>Name</u>	<u>Address</u>
MAUREEN MICHAEL	105 Bonnie Loch Court Orlando, Florida 32806

ARTICLE VIII - BY-LAWS

The power to adopt, alter, amend or repeal By-Laws shall be vested in the Board of Directors and the shareholders.

ARTICLE IX - AMENDMENT

This corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation, or any amendment hereto, and any right conferred upon the shareholders is subject to this reservation.

IN WITNESS WHEREOF, the undersigned incorporator has executed these Articles of Incorporation this 3rd day of April, 1996.

Maureen Michael  
MAUREEN MICHAEL

CERTIFICATE OF DESIGNATION

REGISTERED AGENT/REGISTERED OFFICE

Pursuant to the provisions of section 607.0501, Florida Statutes, the undersigned corporation, organized under the laws of the State of Florida, submits the following statement in designating the registered office/registered agent, in the State of Florida.

1. The name of the corporation is:

RENAL EQUITY CORP.

2. The name and address of the registered agent and office is:

MAUREEN MICHAEL  
105 Bonnie Loch Court  
Orlando, Florida 32806

Date: April 3, 1996

Maureen Michael  
MAUREEN MICHAEL, Incorporator

FILED  
96 APR - 6 11:18  
SECRETARY OF STATE  
FLORIDA

ACCEPTANCE

HAVING BEEN NAMED AS REGISTERED AGENT AND TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED CORPORATION AT THE PLACE DESIGNATED IN THIS CERTIFICATE, I HEREBY ACCEPT THE APPOINTMENT AS REGISTERED AGENT AND AGREE TO ACT IN THIS CAPACITY. I FURTHER AGREE TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATING TO THE PROPER AND COMPLETE PERFORMANCE OF MY DUTIES, AND I AM FAMILIAR WITH AND ACCEPT THE OBLIGATIONS OF MY POSITION AS REGISTERED AGENT.

Date: April 3, 1996

Maureen Michael  
MAUREEN MICHAEL