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March 19, 1996

Secretary of State  
Division of Corporations  
P. O. Box 6327  
Tallahassee, FL 32314

1000031754711  
-03/22/96--01032--010  
\*\*\*122.50 \*\*\*122.50

Re: SALON 1 OF RIVERPLACE, INC.

Dear Sir/Madam:

In connection with the above corporation, I have enclosed the original and a copy of the Articles of Incorporation. I have also enclosed my check in the amount of \$122.50 for the required filing fee and certified copy of the Articles.

Please file the Articles and return the certified copy to me at the above address, and thank you for your assistance in this matter.

Very truly yours,

  
GRIFFIN HELWIG

GH/abc  
Encl.

MAR 29 1996

FILED  
95 MAR 22 AM 8:02  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA  
BS

ARTICLES OF INCORPORATION  
OF  
SALON 1 OF RIVERPLACE, INC.

**FILED**  
96 MAR 22 AM 8:03  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

The undersigned, under the Florida General Corporation Act, adopts the following Articles of Incorporation for such corporation:

**ARTICLE I - NAME**

The name of the corporation is SALON 1 OF RIVERPLACE, INC.

**ARTICLE II - TERM OF EXISTENCE**

The period of duration of the corporation is perpetual.

**ARTICLE III - NATURE OF BUSINESS**

1. This corporation is organized to transact any lawful business for which corporations may be incorporated under the laws of the State of Florida, and

2. To do such other things as are incidental to the foregoing, or necessary or desirable in order to accomplish the foregoing.

**ARTICLE IV - AUTHORIZED SHARES**

The aggregate number of shares that the corporation shall have the authority to issue is One Thousand (1,000) shares of capital stock for the par value of One (\$1.00) Dollar per share. The holders of the outstanding capital stock shall be entitled to receive, when and as declared by the Board of Directors, dividends payable either in cash, in property, or in shares of the capital stock of the corporation.

**ARTICLE V - INITIAL REGISTERED OFFICE AND AGENT**

The street address of the initial principal office of the corporation is 11111 State Road 13, Suite 54, Jacksonville,

Florida, 32257. The name of the initial registered agent and address of the registered agent for the corporation is BRENDA P. McCALLUM, 11111 State Road 13, Suite 54, Jacksonville, Florida, 32257.

#### ARTICLE VI - DIRECTORS

The initial Board of Directors shall consist of two (2) members who need not be a resident of the State of Florida or a shareholder of the corporation.

#### ARTICLE VII - INITIAL DIRECTORS

The names and addresses of the persons who shall serve as initial Directors until the first annual meeting of the shareholders, or until their successors shall have been elected and qualified, are as follows:

<u>NAME</u>	<u>ADDRESS</u>
Brenda P. McCallum	11111 State Road 13, Suite 54 Jacksonville, Florida 32257
Robert J. McCallum	11111 State Road 13, Suite 54 Jacksonville, Florida 32257

The Directors shall be elected in accordance with the By-laws of the corporation.

#### ARTICLE VIII - INCORPORATOR

The name and address of the initial incorporator is as follows:

<u>NAME</u>	<u>ADDRESS</u>
Brenda P. McCallum	11111 State Road 13, Suite 54 Jacksonville, Florida 32257

#### ARTICLE IX - AMENDMENT OF ARTICLES OF INCORPORATION

The shareholders shall have the power to adopt, amend,

alter, change or repeal the Articles of Incorporation when proposed and approved at a stockholders' meeting, with not less than a two-thirds (2/3) vote of the common stock.

**ARTICLE X - PREEMPTIVE RIGHTS**

The holders of the common stock of this corporation shall have preemptive rights to purchase, at prices, terms and conditions that shall be fixed by the Board of Directors, such shares of the stock of this corporation as may be issued for money, or any property or services from time to time, in addition to that stock authorized and issued by the Corporation. The preemptive right of any holder is determined by a ratio of the authorized and issued shares of common stock held by the holder of all shares of common stock currently authorized and issued.

**ARTICLE XI - DETERMINATION OF CONSIDERATION**

The stockholders shall have the right to determine in every instance the consideration for which the shares of the corporation shall be issued.

IN WITNESS WHEREOF, the undersigned has made and subscribed these Articles of Incorporation on the 18 day of March, 1996.

  
Brenda P. McCallum

STATE OF FLORIDA

COUNTY OF DUVAL

The foregoing instrument was acknowledged before me this 18 day of March, 1996, by BRENDA P. McCALLUM, who is personally

known to me or produced Florida Drivers License  
as identification.

Julie D. Graham  
Notary Public, State of Florida

Julie D. Graham  
Name of Notary Public Typed,  
Printed or Stamped

My commission expires:



JULIE D. GRAHAM  
MY COMMISSION # CC390761 EXPIRES  
September 22, 1998  
BONDED THRU TROY FARM INSURANCE, INC

**ACCEPTANCE OF REGISTERED AGENT**

I hereby accept designation as registered agent of SALON 1  
OF RIVERPLACE, INC.

Brenda P. McCallum  
Brenda P. McCallum