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ANNIS MITCHELL

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DEPARTMENT OF CORPORATIONS

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TO: DIVISION OF CORPORATIONS

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DOCUMENT TYPE: FLORIDA PROFIT CORPORATION OR P.A.

NAME: UNIVERSAL MANAGEMENT ASSOCIATES COMPANY

FAX AUDIT NUMBER: H96000004095

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06 MAR 21 PM 2: 18

03/21/90

**ARTICLES OF INCORPORATION  
OF  
UNIVERSAL MANAGEMENT ASSOCIATES COMPANY**

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The undersigned incorporator to these Articles of Incorporation hereby forms a corporation under the laws of the State of Florida as follows:

**ARTICLE I**

**Name and Address**

The name of the Corporation is **UNIVERSAL MANAGEMENT ASSOCIATES COMPANY**. The mailing and street address of the Corporation is 2822 W. Virginia Avenue, Tampa, Florida 33607.

**ARTICLE II**

**Term of Existence**

The Corporation shall have perpetual existence, commencing upon the date of filing of these Articles of Incorporation with the Florida Department of State.

**ARTICLE III**

**Purpose**

The Corporation is organized for the purpose of transacting any and all lawful business.

**ARTICLE IV**

**Powers**

The Corporation shall have the power:

- (a) To have perpetual succession by its corporate name.
- (b) To sue and be sued, complain, and defend in its corporate name in all actions or proceedings.

Joseph W.N. Rugg, Esq. FBN 335096  
P.O. Box 3321, Tampa, Florida 33601  
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(c) To have a corporate seal, which may be altered at pleasure, and to use the same by causing it, or a facsimile thereof, to be impressed, affixed, or in any other manner reproduced.

(d) To purchase, take, receive, lease, or otherwise acquire, own, hold, improve, use, and otherwise deal in and with real or personal property or any interest therein, wherever situated.

(e) To sell, convey, mortgage, pledge, create a security interest in, lease, exchange, transfer, and otherwise dispose of all or any part of its property and assets.

(f) To lend money to and use its credit to assist its officers and employees to the full extent permitted by law.

(g) To purchase, take, receive, subscribe for, or otherwise acquire, own, hold, vote, use, employ, sell, mortgage, lend, pledge, or otherwise dispose of, and otherwise use and deal in and with, shares or other interests in, or obligations of, other domestic or foreign corporations, associations, partnerships or individuals, or direct or indirect obligations of the United States or any other government, state, territory, governmental district, or municipality or of any instrumentality thereof.

(h) To make contracts and guaranties and incur liabilities, borrow money at such rates of interest as the Corporation may determine, issue its notes, bonds, and other obligations, and secure any of its obligations by mortgage or pledge of all or any of its property, franchises, and income.

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(i) To lend money for its corporate purposes, invest and reinvest its funds, and take and hold real and personal property as security for the payment of funds so loaned or invested.

(j) To conduct its business, carry on its operations, and have offices and exercise the powers granted by the Florida Business Corporation Act within or without the State of Florida.

(k) To elect or appoint officers and agents of the Corporation and define their duties and fix their compensation.

(l) To make and alter bylaws, not inconsistent with these Articles of Incorporation and the laws of this state, for the administration and regulation of the affairs of the Corporation.

(m) To make donations for the public welfare or for charitable, scientific or educational purposes.

(n) To transact any lawful business which the Board of Directors shall find will be in aid of governmental policy.

(o) To pay pensions and establish and carry out pension plans, profit sharing plans, stock bonus plans, stock option plans, retirement plans, benefit plans and other incentive and compensation plans for any or all of its directors, officers, and employees and for any or all of the directors, officers, and employees of its subsidiaries.

(p) To provide insurance for its benefit on the life of any of its directors, officers, or employees, or on the life of any shareholder for the purpose of acquiring at his death shares of its stock owned by the shareholder or by the spouse or children of the shareholder.

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(q) To be a promoter, incorporator, general partner, limited partner, member, associate, or manager of any corporation, partnership, limited partnership, joint venture, trust, or other enterprise.

(r) To have and exercise all powers necessary or convenient to effect its purposes.

#### ARTICLE V

##### Capital Stock

The Corporation is authorized to issue 10,000 shares of \$.01 par value common stock, which shall be designated Common Shares.

#### ARTICLE VI

##### Initial Registered Office and Agent

The street address of the initial registered office of the Corporation is 201 N. Franklin Street, Suite 2100, Tampa, Florida 33602 and the name of its initial registered agent at such address is Joseph W.N. Rugg.

#### ARTICLE VII

##### Initial Board of Directors

The Corporation shall have two (2) directors initially. The number of directors may be either increased or diminished from time to time by the Bylaws, but shall never be less than one (1). The names and addresses of the initial directors of the Corporation are:

<u>Name</u>	<u>Address</u>
Frank Alvarez-Gil, M.D.	2822 W. Virginia Avenue Tampa, Florida 33607
George G. Alvarez, M.D.	2822 W. Virginia Avenue Tampa, Florida 33607

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**ARTICLE VIII**

**Incorporator**

The name and address of the person signing these Articles are:

**Name**

**Address**

Joseph W.N. Rugg

201 N. Franklin Street  
Suite 2100  
Tampa, Florida 33602

**ARTICLE IX**

**Bylaws**

The power to adopt, alter, amend or repeal Bylaws shall be vested in the stockholders of the Corporation.

**ARTICLE X**

**Amendment**

These Articles of Incorporation may be amended in the manner provided by law.

IN WITNESS WHEREOF, the undersigned incorporator executed these Articles of Incorporation, this 21st day of March, 1996.

  
JOSEPH W.N. RUGG

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ACCEPTANCE BY REGISTERED AGENT

Having been named Registered Agent and designated to accept service of process for the within-named Corporation, at the place designated herein, I hereby agree to act in this capacity, and I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties.

  
\_\_\_\_\_  
JOSEPH W.N. RUGG

Dated: March 21st, 1996.

9999-016-033081.01

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TALLAHASSEE, FLORIDA

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