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ATTORNEY AT LAW
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JACKHONVILLE, PLORIDA BESO7

12HONE-004-006-5707

March 12, 1996

Secretary of State Division of Corporations New Filings Section Post Office Box 6327 Tallahassen, Florida 32314

300001743503 -03/14/96--01089--017 ****122.50 ****122.50

Re: TRU-SHAFT Front Wheel Drive, Inc., incorporation

Dear Sir/Madam:

Please be advised I represent Tru-Shaft Front Wheel Drive, Inc., regarding its request for incorporation under the laws of the State of Florida. I have enclosed my check in the amount of \$122.50, which represents your filing fee and registered agent designation fee for a corporation to register within the State of Florida.

I have enclosed the original Articles of Incorporation and three additional copies pursuant to your instructions.

Upon completion, please forward the acknowledgement and a certified copy of the Articles to my office at the above address.

Should you have any questions in the interim, please feel free to contact my office.

Thank you for your assistance with this matter.

Sincerely,

LM/sst Enclosures

cc: Linda Ragan

Lester Makofka

SELLATIA SSEE, FLORID

ARTICLES OF INCORPORATION OF



MELANAGSEE, PEURIOA

The undersigned incorporator to these Articles of Incorporation, a natural person competent to contract, hereby forms a corporation under the laws of the State of Florida.

ARTICLE I

The name of this corporation is: TRU-SHAFT FRONT WHEEL DRIVE, INC.

ARTICLE II

The general nature of the business to be transacted by this corporation is:

To engage in any activity or business permitted under the laws of the United States and of this state.

To the same extent as natural persons might or could do, to purchase or otherwise acquire, and to hold, own, maintain, work, develop, sell, lease, exchange, hire, convey, mortgage or otherwise to dispose of and deal in, lands, and leaseholds, and any interest, estate, and rights in real property, and any personal or mixed property, and any franchises, rights, licenses or privileges necessary, convenient or appropriate for any of the purposes herein expressed.

To manufacture, purchase, or otherwise acquire, and to own, mortgage, pledge, sell, assign, transfer, or otherwise to

dispose of, and to invest in, deal in and with, goods, wares, merchandise, real and personal property, and services of every class, kind and description, now or hereafter permitted by law.

To conduct business in, have one or more offices in, and to buy, hold, mortgage, sell, convey, lease, or otherwise to dispose of real and personal property, including franchises, patents, copyrights, trademarks, and licenses, in the State of Florida, and in all other states and countries.

To contract debts and borrow money, issue and sell or pledge bonds, debentures, notes and other evidences of indebtedness, and to execute such mortgages, transfers of corporate indebtedness as required.

To purchase the corporate assets of any other corporation and engage in the same or other character of business.

To guarantee, endorse, purchase, hold, sell, transfer, mortgage, pledge or otherwise acquire or dispose of the shares of the capital stock of, or any bonds, securities, or other evidences of indebtedness created by any other corporation of the State of Florida, or any other state or government, and while the owner of such stock, to exercise all rights, powers and privileges of ownership, including the right to vote such stock.

To exercise all the powers now granted to this type of corporation under Florida Law, and all powers subsequently authorized or granted by law to private corporations.

The foregoing clauses shall be construed both as objects and powers, and it is hereby expressly provided that the foregoing

enumeration of specific powers shall not be held to limit or restrict in any manner the powers of this corporation.

ARTICLE III

The maximum number of shares of stock that this corporation is authorized to have outstanding at any one time is: 1,000.00 at one dollar par value.

The shareholders shall have preemptive rights.

Cumulative voting shall not be permitted.

The shareholders may, by by-law provision or by written shareholders' agreement, impose such restrictions on the sale, transfer, or encumbrance of the stock of this corporation as they may see fit.

ARTICLE IV

This corporation is to exist perpetually.

ARTICLE V

The initial address of the principal office of this corporation in the State of Florida is 5027 Sunbeam Road, Jacksonville, Florida, 32257. The Board of Directors may from time to time move the principal office to any other address in Florida.

ARTICLE VI

This corporation shall have three (3) Directors, initially. The number of Directors may be increased or diminished from time to time, by by-laws adopted by the Stockholders, but shall never be fewer than three.

ARTICLE VII

The names and post office addresses of the members of the first Board of Directors are:

NAME	ADDRESS	
Angel Silcox	1033 Busac Avenue Jacksonville, Florida	32205
Roxanno Champion	628 Antigua Road Jacksonville, Florida	32216
Linda Ragan	703 Westgate Drive Jacksonville, Florida	32221
William Ragan	703 Westgate Drive Jacksonville, Florida	32221

ARTICLE VIII

The names and post office addresses of the corporate officers are:

TITLE	NAME	ADDRESS
President	Michael Wallace Thomas	1033 Busac Avenue Jacksonville, FL 32205
Vice- President	Willis Champion	628 Antigua Road Jacksonville, FL 32216
Secretary	Marianne Ragan	703 Westgate Drive Jacksonville, FL 32221

ARTICLE IX

The names and post office address of the incorporator to these Articles of Incorporation are:

NAME	ADDRESS
Linda Ragan	703 Westgate Drive Jacksonville, FL 32221

ARTICLE X

The corporation shall indemnify any and all persons who

may serve or who have served at any time as directors or officers, or who at the request of the Board of Directors of the corporation may serve or at any time have served as directors or officers of another corporation in which the corporation at such time owned or may own shares of stock or of which it was or may be a creditor, and their respective heirs, administrators successors and assigns, against any and all expenses, including amounts paid upon judgments, counsel fees, and amounts paid in settlement (before or after suit is commenced), actually and necessarily incurred by such persons in connection with the defense or settlement of an claim, action, suit, or pr reeding in which they, or any of them are made parties, or a party, which may be asserted against them or any of them by reason of belag or having been directors or offices or a director or officer of the corporation, or of such other corporation, except in relation to matters as to which any such director or officer or former director or officer or person shall be adjudged in any action, suit, or proceeding to be liable for his own negligence or misconduct in the performance of his duty. Such indemnification shall be in addition to any other rights to which those indemnified may be entitled under any law, by-law, agreement, vote of stockholders, or otherwise, and the corporation shall indemnify any officer or director, or any former officer or director, to the full extent permitted by law.

ARTICLE XI

The registered agent of this Corporation shall be Lester Makofka, Esquire, and the registered office shall be 1200

Riverplace Boulevard, Suite Plz, Jacksonville, Florida, 32207.

ARTICLE XII

These Articles of Incorporation may be amended in the manner provided by law. Every amendment shall be approved by the holder or holders of a majority of the stock entitled to vote thereon.

RIANNE RAGAN

Secretary of Corporation

LINDA RAGAN (INCORPORATOR)

STATE OF FLORIDA

COUNTY OF DUVAL

I hereby certify that on this day, before me, a Notary Public duly authorized in the State and County named above to take acknowledgments, personally appeared LINDA RAGAN, to me well known to be the person described as the incorporator in and who executed the foregoing Articles of Incorporation, and she acknowledged before me that she subscribed to those Articles of Incorporation.

WITHESS my hand and official seal in the County and State named above, this 5 day of March, 1996.

Notary Public Sharen S. Thomas State of Florida

My commission

-4-90

CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN THIS STATE, NAMING AGENT UPON WHOM PROCESS MAY BE SERVED.

In pursuance of Chapter 48.091, Florida Statutes, the following is submitted, in compliance with said Act:

First - that TRU-SHAFT FRONT WHEEL DRIVE, INC., desiring to organize under the laws of the State of Florida, with its Principal office, as indicated, in the Articles of Incorporation at Jacksonville, County of Duval, State of Florida, has named LESTER MAKOFKA, Attorney at Law, 1200 Riverplace Boulevard, Suite 812, Jacksonville, Florida 32207, as its agent to accept service of process within this state.

ACKNOWLEDGMENT

Having been named to accept service of process for the above stated corporation, at place designated in this Certificate, I hereby accept to act in this capacity, and agree to comply with the provision of said act relative to keeping open said office.

LESTER MAKOFKA

Registered Agent

1200 Riverplace Blvd., Ste. 812 Jacksonville, Florida 32207 (904) 399-5737

Secretary of Corporation