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FLORIDA DIVISION OF CORPORATIONS

11:59 AM

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TO: DIVISION OF CORPORATIONS

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STATE OF FLORIDA

109 EAST BAY STREET

MIAMI FL 33136-28902920-

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FAX: (305) 358-7832

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DOCUMENT TYPE: FLORIDA PROFIT CORPORATION OR P.A.

NAME: MARZB SHOE AND LEATHER GOODS CO., INC.

FAX AUDIT NUMBER: H96000003826

CURRENT STATUS: REQUESTED

DATE REQUESTED: 03/18/1996

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FLORIDA DEPARTMENT OF STATE
Sandra B. Mortham
Secretary of State

March 18, 1996

ACE INDUSTRIES, INC.

MIAMI, FL

SUBJECT: MARIN SHOE AND LEATHER GOODS CO., INC.
REF: W96000005820

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Please return your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (904) 487-6934.

Loria Poole
Corporate Specialist

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ARTICLES OF INCORPORATION

of MANZA SHOE AND LEATHER GOODS CO., INC.
a CORPORATION FOR PROFIT formed under the Florida General Corporation Act.

Article 1: Name of the Corporation: MANZA SHOE AND LEATHER GOODS CO., INC.
Address of the Corporation: 2104 N.E. 162nd Street, North Miami Beach, FL 33162

Article 2: DURATION: Term of existence of the corporation is perpetual.

Article 3: PURPOSE: The Corporation may transact any and all lawful business for which corporations may be incorporated under the Laws of the UNITED STATES and the STATE OF FLORIDA.

Article 4: CAPITAL STOCK: The number of shares which the Corporation has authorized to be outstanding at any one time is 100.

PAR VALUE 0 (Information about PAR VALUE is not required but may be included).

Article 5: REGISTERED OFFICE: The street address of the initial registered office of the Corporation shall be: SAFIYYAH SALAAM
and the name of the initial registered agent at such address is 2104 N.E. 162nd STREET NORTH MIAMI BEACH, FL. 33162

I am familiar with and hereby accept the duties and responsibilities as registered agent for said Corporation.

[Signature]
Signature of Registered Agent

3/14/96
Date

Article 6: The Board of Directors are as follows:
The name and address of the Initial Director: (All persons listed after the first are additional directors)

1. SAFIYYAH SALAAM
JOE CULLEN
ABDUL STEELE
RAHMAN SALAAM
MICHAEL EDWARDS
ZORNAH SALAAM
MARGARET MITCHELL

Article 7: The Name and address of the incorporator is:

SAFIYYAH SALAAM
2104 N.E. 162nd Street, North Miami Beach, FL 33162

In witness whereof I have subscribed my name

[Signature]
Signature of Incorporator

H96-03826
SCS INDUSTRIES, INC.
64 NW 11th Street
Miami, FL 33136
202-202-0071