

3/18/96
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FLORIDA DIVISION OF CORPORATIONS

TO: DIVISION OF CORPORATIONS
DEPARTMENT OF STATE
STAT. OFFICE
409 EAST GAINES STREET
TALLAHASSEE, FL 32399
-0600

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((H96000003870))
OR P.A.

DOCUMENT TYPE: FLORIDA PROFIT CORPORATION

NAME: MARTINEZ-FONTS CUDAN HOLDINGS, INC.
FAX AUDIT NUMBER: H96000003870
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TALLAHASSEE, FLORIDA

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DIVISION OF CORPORATIONS

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ARTICLES OF INCORPORATION

OF

MARTÍNEZ-FONTS CUBAN HOLDINGS, INC.

The undersigned, acting as Incorporator, signs the following Articles of Incorporation for the purpose of forming a corporation under the laws of the State of Florida.

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TALLAHASSEE, FLORIDA

ARTICLE I

The name of the corporation is:

Martínez-Fonts Cuban Holdings, Inc.

EFFECTIVE DATE

ARTICLE II

The existence of the corporation is effective as of the 11th day of March, 1996 and shall be perpetual.

ARTICLE III

The corporation may engage in any and all businesses and activities permitted by the laws of the State of Florida. The corporation shall have all of the powers vested in a corporation organized under and existing by virtue of such laws. The shareholders of the corporation have duly transferred and assigned to the corporation all of their rights, claims and interests in the

This instrument prepared by:

Justin T. Wilson
2601 S. Bayshore Drive
Suite 1600
Miami, Florida 33133
(305) 858-5555

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Income produced by those properties in Cuba belonging to Enriqueta Gonzalez Langwith de O'Farrill, Alfonso Martinez-Fonts and/or Enriqueta O'Farrill de Martinez-Fonts, as well as the rights to any damages against persons illegally trafficking in such properties.

ARTICLE IV

The maximum number of shares, which this corporation is authorized to have outstanding at any time, is One Thousand (1,000) shares of Common Stock having a par value of One Cent (\$0.01) per share.

ARTICLE V

The initial registered agent and street address of the initial registered office of the corporation shall be:

A Z Registered Agent Corporation
2601 South Bayshore Drive
Suite 1600
Miami, Florida 33133

ARTICLE VI

This corporation shall have one (1) director initially. The name and address of the initial director of the corporation, who shall hold office until her qualified successor is elected or until her earlier resignation or removal from office, is:

Alicia Martinez-Fonts
4929 S.W. 74th Court
Miami, Florida 33155

The number of directors may be increased or decreased from time to time pursuant to the bylaws of the corporation, but shall not be less than one (1).

ARTICLE VII

The name and address of the Incorporator of the corporation is:

A Z Registered Agent Corporation
2601 South Bayshore Drive
Suite 1600
Miami, Florida 33133

ARTICLE VIII

The principal business and mailing address of the corporation shall to:

4929 S.W. 74th Court
Miami, Florida 33155

Executed at Miami, Florida this 11th day of March 1996.

A Z REGISTERED AGENT CORPORATION
Incorporator

By:

Justin T. Wilson
Justin T. Wilson,
Secretary and Treasurer

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