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ARTICLES OF INCORPORATION

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DE LA HOZ HOLDINGS, INC.

The undersigned, acting as Incorporator, signs the following Articles of Incorporation for the purpose of forming a corporation under the laws of the State of Florida.

ARTICLE I

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The name of the corporation is:

De la Hoz Holdings, Inc.

ARTICLE II

The existence of the corporation is effective as of the 11th day of March, 1996 and shall be perpetual.

ARTICLE III

The corporation may engage in any and all businesses and activities permitted by the laws of the State of Florida. The corporation shall have all of the powers vested in a corporation organized under and existing by virtue of such laws. The shareholders of the corporation have duly transferred and assigned to the corporation all of their rights, claims and interests in the

This instrument prepared by:

ADORNO ZEDER-

Justin T. Hilson 2601 S. Bayshore Drive Suite 1600 Miami, Florida 33133 (305) 858-5555

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income produced by the property in Cuba belonging to the Sucesión Felipe de la Hoz, as well as the rights to any damages against persons illegally trafficking in such properties.

ARTICLE IV

The maximum number of shares, which this corporation is authorized to have outstanding at any time, is One Thousand (1,000) shares of Common Stock having a par value of One Cent (\$0.01) per share.

ARTICLE V

The initial registered agent and street address of the initial registered office of the corporation shall be:

A Z Registered Agent Corporation 2601 South Bayshore Drive Suite 1600 Miami, Florida 33133

ARTICLE VI

This corporation shall have two (2) directors initially. The names and addresses of the initial directors of the corporation, who shall hold office until their qualified successors are elected or until their earlier resignation or removal from office, are:

Felipe de la HozAntonio de la Hoz586 Northwest 153rd Street586 Northwest 153rd StreetBiscayne Gardens, Florida 33169Biscayne Gardens, Florida 33169

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The number of directors may be increased or decreased from time to time pursuant to the bylaws of the corporation, but shall not be less than one (1).

ARTICLE VII

The name and address of the Incorporator of the corporation is:

> A Z Registered Agent Corporation 2601 South Bayshore Drive Suite 1600 Miami, Florida 33133

ARTICLE VIII

The principal business and mailing address of the

corporation shall be:

586 Northwest 153rd Street Biscayne Gardens, Florida 33169

Executed at Miami, Florida this 11th day of March, 1996.

A Z REGISTERED AGENT CORPORATION Incorporator

By: Justin T. Wilson,

Secretary and Treasurer

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ACCEPTANCE BY REGISTERED AGENT

Having been appointed the Registered Agent of De la Hoz Holdings, Inc., the undersigned accepts such appointment and agrees to act in such capacity.

Dated this 11th day of March, 1996.

A Z REGISTERED AGENT CORPORATION Registered) Agent

By:

Justin T. Wilson, Secretary and Treasurer

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