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ARTICLES OF INCORPORATION

OF

SANTIAGO HOLDINGS, INC.

a Florida Corporation

96 MAR 18 PH 12: 27
SLORE PARTY OF STATE TALLAHASSEE, FLORIDA

3-11-96

The undersigned, acting as incorporator of a corporation under the Florida General Corporation Act, adopts the following Articles of Incorporation for such corporation:

ARTICLE I - NAME

The name of this corporation is SANTIAGO HOLDINGS, INC.

ARTICLE II - MAILING ADDRESS AND PRINCIPAL OFFICE

The principal office and mailing address of this Corporation shall be:

One S.E. Third Avenue Suite 1980 Miami, Florida 33131

ARTICLE III - DURATION

The period of its duration is perpetual.

ARTICLE IV - PURPOSE

The purpose is to engage in all lawful activity.

ARTICLE V - CAPITAL STOCK

The corporation is authorized to issue 1,000 shares, all of one class.

ARTICLE VI - INITIAL REGISTERED OFFICE AND AGENT

The name and address of the Initial registered agent of the corporation is AMKGS Registered Agents, Inc. and the Initial registered office of this corporation is 1980 SunTrust International Center, One Southeast Third Avenue, Miami, Florida 33131.

ARTICLE VII - INITIAL BOARD OF DIRECTORS

This corporation shall have one (1) director initially. The number of directors may be either increased or decreased, from time to time, by an amendment of the By-Laws of this corporation in the manner provided by law, but shall never be less than one (1).

The name and address of the initial director of this corporation is:

NAME

ADDRESS

Jose Ramon Garrigo

One S.E. Third Avenue, Suite 1980

Miami, Florida 33131

ARTICLE VIII - BY-LAWS

The By-Laws of this corporation may be adopted, altered, amended or repealed by either the Shareholders or Directors.

ARTICLE IX - INCORPORATOR

The name and address of the Incorporator signing these Articles of Incorporation is:

NAME

ADDRESS

Arturo J. Aballi, Jr.

1980 SunTrust International Center

One Southeast Third Avenue

Miami, Florida 33131

ARTICLE X - AMENDMENT OF ARTICLES

This corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation, or any amendment hereto, and any right conferred upon the shareholders is subject to this reservation.

ARTICLE XI - EFFECTIVE DATE

Pursuant to F.S. 607.0203, corporate existence shall begin on March 11, 1996.

IN WITNESS WHEREOF, the undersigned Incorporator has executed these Articles of Incorporation this _______day of March, 1996.

Arturo J. Aballi, Jr.

Incorporator

FILED

96 MAR 18 PH 12: 27

SECRETARY OF STATE TALLAHASSEE, FLORIDA

CERTIFICATE OF REGISTERED AGENT

<u>OE</u>

SANTIAGO HOLDINGS, INC.

a Florida Corporation

Pursuant to Chapter 607.034 of the Florida Statutes, the following is submitted, in compliance with said Act:

That SANTIAGO HOLDINGS, INC. desiring to organize under the laws of the State of Florida with its principal office, as indicated in the Articles of Incorporation at the City of Miami, County of Dade, State of Florida, has named AMKGS Registered Agents, Inc. of 1980 SunBank International Center, One Southeast Third Avenue, Miami, Florida 33131, as its agent to accept service of process with this State.

ACKNOWLEDGMENT

Having been named to accept service of process for the above stated corporation, at place designated in this Certificate, the undersigned hereby agrees to act in this capacity and agrees to comply with the provision of said Act relative to keeping open said office.

Dated this ______day of March, 1996.

AMKGS Registered Agents, Inc.

Arturo J. Aballi, Jr.

President