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COVER SHEET

TO: DIVISION OF CORPORATIONS

FROM:

AMERICAN CORPORATION

DEPARTMENT OF STATE

1002 N. FLAGLER ST.

STATE OF FLORIDA

SUITE 900

1008 EAST RAYMOND STREET

MIAMI, FL 33136-

TALLAHASSEE, FL 32399

CONTACT: RAY STORMONT

FAX: (904) 922-7000

PHONE: (305) 541-3694

FAX: (305) 541-3770

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DOCUMENT TYPE: FLORIDA PROFIT CORPORATION OR P.A.

NAME: BULLDOG RACING BOATS, INC.

FAX AUDIT NUMBER: H96000003667

CURRENT STATUS: REQUESTED

DATE REQUESTED: 03/14/1996

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SECRETARY OF STATE
TALLAHASSEE FL 32399

3/15

24:00 03/15/96

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**ARTICLES OF INCORPORATION
OF
BULLDOG RACING BOATS, INC.**

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The undersigned subscriber(s) of these Articles of Incorporation, each natural person(s) competent to contract, hereby associate themselves to form a corporation under the laws of the State of Florida.

**ARTICLE I
NAME**

The name of this corporation is:

BULLDOG RACING BOATS, INC.

**ARTICLE II
NATURE OF BUSINESS**

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TALLAHASSEE, FLORIDA

The general nature of the business and the objects and purposes are to do businesses and all other lawful purposes not prohibited by the laws of the United States or the State of Florida.

And, in general, to carry on any other business whatsoever in connection with the foregoing or which is calculated, directly or indirectly, to promote the interest of the corporation or to enhance the value of its properties.

MANUEL F. FENTE, PCA.
1110 Brickell Avenue
Seventh Floor
Miami, Florida 33131
Phone: (305) 372-1350
Bar No: 234737

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And, further, to borrow or raise money for any purpose of the company, and to secure the same at such rates of interest as the Corporation may determine, or for other purposes, to mortgage all or any part of the property corporeal or incorporeal, rights or franchises of this company now owned or hereinafter acquired, and to create, issue, draw and accept and negotiate bonds and mortgages, bills of exchange, promissory notes or other obligations or negotiable instruments.

ARTICLE III CAPITAL STOCK

The maximum number of shares of stock this corporation is authorized to have outstanding at any time is:

One hundred (100) shares at Ten (\$10.00) dollars par value.

ARTICLE IV

The amount of stated capital with which this corporation will begin business is not less than:

One thousand (\$1,000.00) dollars.

ARTICLE V. TERM OF EXISTENCE

This Corporation shall have perpetual existence.

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ARTICLE VI
ADDRESS

The initial post office address of the principal office of this corporation in the State of Florida is:

687 West 43 Place
Hialeah, Florida 33012

The Board of Directors may from time to time move the principal office to any other address in the State of Florida and establish branches and subsidiaries in any place within and without the United States.

ARTICLE VII
DIRECTOR(S)

The number of Directors may be increased or diminished from time to time by the laws adopted by the stockholders, but shall never be less than one (1).

ARTICLE VIII
INITIAL BOARD OF DIRECTORS

The name and post office address of the member(s) of the first Board of Directors, who subject to the provisions of the Certificate of Incorporation, the By-laws and the Corporation law of the State of Florida, shall hold office for the first year of the corporation's existence, or until his/their successors are elected and have qualified, are:

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<u>Name</u>	<u>Address</u>
Rigoberto S. Perez President	687 West 43 Place Hialeah, Florida 33012
Sergio E. Perez Vice President	687 West 43 Place Hialeah, Florida 33012
Marielle Perez Secretary/Treasurer	687 West 43 Place Hialeah, Florida 33012

ARTICLE IX
SUBSCRIBERS

The name(s) and post office address(es) of each subscriber of these Articles of Incorporation:

<u>NAME</u>	<u>ADDRESS</u>
Rigoberto S. Perez	687 West 43 Place Hialeah, Florida 33012

ARTICLE X
AMENDMENT

These Articles of Incorporation maybe amended in the manner provided by law. Every Amendment shall be approved by the Board of Director(s), proposed by them to the Stockholders, and approved at a Shareholder's meeting by majority of the shares entitled to vote hereon.

ARTICLE XI
DESIGNATION OF REGISTERED RESIDENT AGENT

That, Manuel F. Fente, located at 1110 Brickell Avenue, Seventh Floor Miami, Florida 33131, is hereby named registered resident agent for this

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corporation to be its agent and to accept service of process within the State of Florida at this registered office.

**ARTICLE XII
PRE-EMPTIVE RIGHTS**

Any Shareholder or the corporation desiring to sell his/her shares in the corporation, shall first offer those shares to the other Shareholders upon the same terms and conditions as the shares are being offered to Non-Shareholders. Any other Shareholders wishing to purchase the offered shares, shall exercise their right of first refusal within thirty (30) days of receipt of a written offer to sell. Thereafter, the selling Shareholder shall be free to sell his shares to any Non-Shareholder upon the same terms and conditions as were offered to the remaining Shareholders.

I, THE UNDERSIGNED, being the only original subscriber hereinabove named for the purpose of forming a corporation for profit to do business both within and without the State of Florida, do hereby make, subscribe, acknowledge and file this Certificate, hereby declaring and certifying that the facts herein stated are true, and accordingly have hereunto set my hand and seal this 12th day of March, 19 96.


RIGOBERTO S. PEREZ, Subscriber

V.

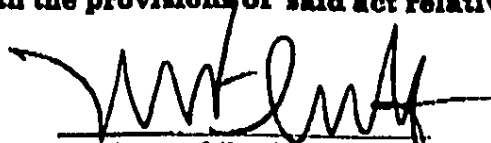
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ACKNOWLEDGMENT

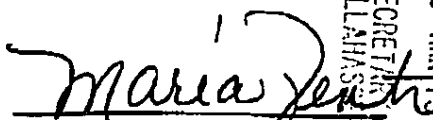
Having been named to accept service of process for BULLDOG RACING BOATS, INC., the place designated in this Article, I hereby accept to act in this capacity and agree to comply with the provisions of said act relative to keeping open said office.


Registered Resident Agent
MANUEL F. FENTE, ESQ.

STATE OF FLORIDA
COUNTY OF DADE

I HEREBY CERTIFY, that on this day before me, a Notary Public, duly authorized to administer oaths and take acknowledgments, personally appear: Rigoberto S. Perez, to me known to be the person(s) described as subscriber and who executed the foregoing Articles of Incorporation, and acknowledged before me that he/they subscribed to those Articles of Incorporation.

WITNESS, our hand and seal in the County and State named above, this
15th day of March, 1996.


NOTARY PUBLIC, STATE OF
FLORIDA

FILED
96 MAR 15 PM 12:22
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

MY COMMISSION EXPIRES:



MARIA FENTE
MY COMMISSION # 00477004 EXPIRES
JUNE 28, 1998
BONDED THRU TRISTY FARM INSURANCE, INC.

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