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ACCOUNT NO. 002105000032

REFERENCE # 881423 7106446

AUTHORIZATION #

COST LIMIT # \$

ORDER DATE # March 14, 1996

ORDER TIME # 10:04 AM

ORDER NO. # 881423

CUSTOMER NO# 7106446

CUSTOMER: Mr. Andrew Griffis
MR. ANDREW GRIFFIS

2916 Northwest 99th Place

Miami, FL 33172

300000 749133
03/14/96--01045--026
****122.50 ****122.50

DOMESTIC FILING

NAME: DEVELOPMENT TRUST OF NORTH
AMERICA, INC.

EFFECTIVE DATE:

X ARTICLES OF INCORPORATION
CERTIFICATE OF LIMITED PARTNERSHIP

PLEASE RETURN THE FOLLOWING AS PROOF OF FILING:

X CERTIFIED COPY
PLAIN STAMPED COPY
CERTIFICATE OF GOOD STANDING

CONTACT PERSON: GLS

EXAMINER'S INITIALS:

T. BROWN MAR 15 1996

FILED
96 MAR 14 AM 8:19
SECRETARY OF STATE
DIVISION OF CORPORATIONS
TALLAHASSEE, FLORIDA

Andrew Griffin
2916 N.W. 99th Place
Miami, Florida 33172
(305)594-2825

Department of State
Division of Corporations
P.O. Box 6327
Tallahassee, FL 32314

SUBJECT: Development Trust of North America, INC.

Dear Sir or Madam:

Enclosed is an original and one (1) copy of the Articles of Incorporation, as well as a check in the amount of \$122.50 for the filing fees and certified copy of the Articles of Incorporation.

Very truly yours,

A handwritten signature in dark ink, appearing to read 'A. Griffin', is written over a horizontal line.

Andrew Griffin

**ARTICLES OF INCORPORATION
OF
Development Trust of North America, INC.**

FILED
96 MAR 14 AM 8:19
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

The undersigned incorporator, for the purpose of forming a corporation under the Florida Business Corporation Act, hereby adopts the following Articles of Incorporation:

Article 1. Name. The name of the Corporation shall be:

Development Trust of North America, INC.

Article 2. Principal Officer. The principal place of business and the mailing address of this Corporation shall be 2916 N.W. 99th Place, Miami, Florida 33172.

Article 3. Shares. The number of shares of stock that this Corporation is authorized to have outstanding at any one time is 25,000 shares of common stock. Such shares shall be of a single class and shall have a par value of \$.10 per share.

Article 4. Initial Registered Agent and Street Address. The address of the initial Registered Agent of the Corporation is 2916 N.W. 99th Place, Miami, Florida 33172 and the name of its initial Registered Agent at that address is Andrew Griffiths.

Article 5. Incorporator. The name and street address of the incorporator to these Articles of Incorporation is as follows: Andrew Griffiths, 2916 N.W. 99th Place, Miami, Florida 33172.

Article 6. Initial Board of Directors. The number of Directors constituting the initial Board of Directors is one. The number of Directors may be increased or decreased from time to time in accordance with the By-Laws, but shall never be less than one. The name and address of the initial Director of the Corporation is as follows: Andrew Griffiths, 2916 N.W. 99th Place, Miami, Florida 33172.

Article 7. Duration. The duration of the Corporation is perpetual.

Article 8. Amendment. The Corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation or any amendment to them, and any right conferred upon the Shareholders is subject to this reservation.

Article 9. Commencement of Corporate Existence. In accordance with Section 607.167, Florida Statutes, the date when corporate existence shall commence is the date upon filing of these Articles of Incorporation.

Article 10. Indemnification. The Corporation shall indemnify each Officer, including any former Officers, to the full extent permitted by law.

Article 11. Purpose. The general purposes for which the Corporation is organized are the following,

A. To engage in and transact any lawful business for which corporation may be incorporated under the Florida Business Corporation Act. No other purpose limits this general purpose in any way.

B. To do such other things as are incidental to the purposes of the Corporation or necessary or desirable in order to accomplish them.

IN WITNESS WHEREOF, the undersigned incorporator has executed these Articles of Incorporation on this 13th day of March, 1996.


ANDREW GRIFFIS

STATE OF FLORIDA
COUNTY OF DADE

The foregoing has been acknowledged before me on the of 13 March 1996, by ANDREW GRIFFIS who is personally known to me (or produced a current driver's license issued by a state of the United States) and who did not take an oath.


Notary Public
My Commission Expires:



**CERTIFICATE OF DESIGNATION OF
REGISTERED AGENT/REGISTERED OFFICE**

Pursuant to the provisions of Section 607.0501 or 617.0501, Florida Statutes, the undersigned Corporation, organized under the Laws of the State of Florida, submits the following statement in designating the Registered Office/Registered Agent, in the State of Florida.

1. The name of the Corporation is:

Development Trust of North America, INC.

2. The name and address of the Registered Agent and Office is:

Andrew Griffis
2916 N.W. 99th Place
Miami, Florida 33172

96 MAR 14 AM 8:19
FILED
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

Having been named as Registered Agent and to accept service of process for the above stated Corporation at the place designated in this certificate, I hereby accept the appointment as Registered Agent of **Development Trust of North America, INC.** and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and am familiar with and accept the obligations of my position as Registered Agent.

Dated this 13th day of March, 1996.



Andrew Griffis
Registered Agent