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FLORIDA DIVISION OF CORPORATIONS

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TO: DIVISION OF CORPORATIONS

FROM: ADORNO & ZEDER P.A.

STATE OF FLORIDA

2001 S. BALSHORE DR.

SUITE 1600

409 EAST GAINES STREET

MIAMI FL 33133-

9-0000

TALLAHASSEE, FL 32399

CONTACT: JUSTIN T WILSON

FAX: (904) 922-4000

PHONE: (305) 860-7090

FAX: (305) 858-4777

((H96000003564))

DOCUMENT TYPE: FLORIDA PROFIT CORPORATION

OR P.A.

NAME: BOUZA HOLDINGS, INC.

FAX AUDIT NUMBER: H96000003564

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ARTICLES OF INCORPORATION

OF

BOUZA HOLDINGS, INC.EFFECTIVE DATE
3-6-96

The undersigned, acting as Incorporator, signs the following Articles of Incorporation for the purpose of forming a corporation under the laws of the State of Florida.

ARTICLE I

The name of the corporation shall be:

Bouza Holdings, Inc.

ARTICLE II

The existence of the corporation shall be effective as of the 6th day of March, 1996 and shall be perpetual.

ARTICLE III

The corporation may engage in any and all businesses and activities permitted by the laws of the State of Florida. The corporation shall have all of the powers vested in a corporation organized under and existing by virtue of such laws. The shareholder of the corporation has duly transferred and assigned to the corporation all of his rights, claims and interests in the

This instrument prepared by:
Justin T. Wilson
2601 S. Bayshore Drive
Suite 1600
Miami, Florida 33133
(305) 858-5555

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income produced by the properties in Cuba belonging to Joaquin Maria Bouza Esperanza Rodriguez, as well as the rights to any damages against persons illegally trafficking in such properties.

ARTICLE IV

The maximum number of shares, which this corporation is authorized to have outstanding at any time, is One Thousand (1,000) shares of Common Stock having a par value of One Cent (\$0.01) per share.

ARTICLE V

The initial registered agent and street address of the initial registered office of the corporation shall be:

A Z Registered Agent Corporation
2601 South Bayshore Drive
Suite 1600
Miami, Florida 33133

ARTICLE VI

This corporation shall have one (1) director initially. The name and address of the initial director of the corporation, who shall hold office until his qualified successor is elected or until his earlier resignation or removal from office, is:

Miguel Bouza
5820 Northwest 114th Street
Hialeah, Florida 33302

The number of directors may be increased or decreased from time to time pursuant to the bylaws of the corporation, but shall not be less than one (1).

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ARTICLE VII

The name and address of the Incorporator of the corporation is:

A Z Registered Agent Corporation
2601 South Bayshore Drive
Suite 1600
Miami, Florida 33133

ARTICLE VIII

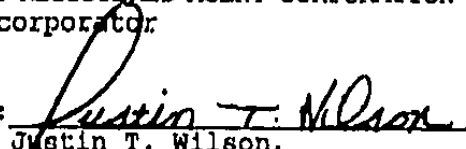
The principal business and mailing address of the corporation shall be:

5820 Northwest 114th Street
Hialeah, Florida 33302

Executed at Miami, Florida this 13th day of March, 1996.

A Z REGISTERED AGENT CORPORATION
Incorporator

By:


Justin T. Wilson,
Secretary and Treasurer

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ACCEPTANCE BY REGISTERED AGENT

Having been appointed the registered agent of Bouza Holdings, Inc., the undersigned accepts such appointment and agrees to act in such capacity.

Dated this 13th day of March, 1996.

A Z REGISTERED AGENT CORPORATION
Registered Agent

By:

Justin T. Wilson
Justin T. Wilson,
Secretary and Treasurer

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