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96 MAR 11 AM 8:47

SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

CUSTOMER FILE # 00000000000000000000

ORDER NUMBER 00000000000000000000

ORDER DATE 03/08/96

*Patricia P. P.*

ORDER TYPE 00000000000000000000

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ORDER NO. 00000000000000000000

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EFFECTIVE DATE:

XX ARTICLES OF INCORPORATION  
CERTIFICATE OF LIMITED PARTNERSHIP

PLEASE RETURN THE FOLLOWING AS PROOF OF PAYMENT:

XX CERTIFIED COPY  
PLAIN STAMPED COPY  
CERTIFICATE OF GOOD STANDING

CONTACT PERSON: 00000000000000000000

EXAMINER'S INITIALS:

RECEIVED  
96 MAR 11 PM 12:09  
DIVISION OF CORPORATIONS

3-11-96  
JK

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SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

ARTICLES OF INCORPORATION  
OF  
SPEN-MAR, INC.

ARTICLE I

The name of this corporation shall be:

SPEN-MAR, INC.

ARTICLE II

The corporation may engage in any activity or business permitted under the laws of the United States and of the State of Florida.

ARTICLE III

The maximum number of shares of capital stock which the corporation is authorized to have outstanding at any time is 500 shares of common stock, \$1.00 par value.

ARTICLE IV

The corporation shall have perpetual existence.

ARTICLE V

The initial registered office of this corporation shall be 5841 BISCAYNE BOULEVARD, MIAMI, FLORIDA 33137.

The initial registered agent of this corporation at such office shall be STEVEN H. SUSSMAN who upon accepting this designation agrees to comply with the provisions of Section 48.091, Florida Statutes, as amended from time to time, with respect to keeping an office open for service of process.

ARTICLE VI

The initial Board of Directors shall consist of ONE member. The number of Directors may be increased or decreased from time to time by vote of the stock holders, but in no case shall the number of Directors be less than one (1) nor more than four (4). The names and addresses of the Directors constituting the initial Board of Directors are:

STEVEN H. SUSSMAN  
5841 BISCAYNE BOULEVARD  
MIAMI, FLORIDA 33137

ARTICLE VII

The name and street address of the person signing these Articles of Incorporation is:

STEVEN H. SUSSMAN  
5841 BISCAYNE BOULEVARD  
MIAMI, FLORIDA 33137

ARTICLE VIII

The principal office and mailing address of this corporation is located at 5841 BISCAYNE BOULEVARD, MIAMI, FLORIDA 33137. The principal office address, the registered office address and mailing address are all the same.

The undersigned, for the purpose of forming a corporation under the laws of the State of Florida, does make and file these Articles of Incorporation, hereby declaring and certifying that the facts therein stated are true. Accordingly, he has set his hand and seal this day of March 5 1996.

Steven Sussman (SEAL)

STATE OF FLORIDA  
COUNTY OF DADE

I HEREBY CERTIFY, that on the day and year first above written, before me, an officer duly authorized in the County and State aforesaid to take acknowledgments, personally appeared STEVEN M. SUSSMAN known to be the person described in and who executed the foregoing instrument and acknowledged before me that he executed the same.

WITNESS my hand and official seal in the County and State last aforesaid this 5th day of March, 1996.

Paula L. Rappaport  
Notary Public  
My commission expires:

OFFICIAL NOTARY SEAL  
PAULA L. RAPPAPORT  
NOTARY PUBLIC STATE OF FLORIDA  
COMMISSION NO. CC233633  
MY COMMISSION EXP. OCT. 9, 1996

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SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

DESIGNATION OF REGISTERED AGENT  
AND  
ACCEPTANCE OF DESIGNATION

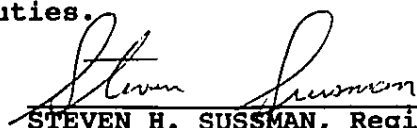
In compliance with Section 607.034, Florida Statutes, the following is submitted:

That SPEN-MAR, INC.  
desiring to organize or qualify under the laws of the State of  
Florida, with its registered office at 5841 BISCAYNE BOULEVARD,  
MIAMI, FLORIDA 33137 has named STEVEN H. SUSSMAN located at 5841  
BISCAYNE BOULEVARD, MIAMI, FLORIDA 33137, its agent to accept  
service within Florida.

  
STEVEN H. SUSSMAN, President

3/5/96  
Date

Having been named to accept service of process for the above-  
stated corporation, at the place designated in this certificate, I  
hereby agree to act in this capacity, and I further agree to comply  
with the provisions of all statutes relative to the proper and  
complete performance of my duties.

  
STEVEN H. SUSSMAN, Registered Agent

3/5/96  
Date