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BERT J. HARRIS, III J. MICHAEL SWAINE J. TIMOTHY SHEEHAN JOHN K. McCLURE ALISON B. COPLEY WILLJAM J. NIELANDER

PLRASE REPLY TO: LAKE PLACID INTERLAKE D LAKE PLACID ORNTRAL D BEDRING OFFICE

March 4, 1996

490 ROUTH COMMERCE AVENUE BEHRING, PL 88870 (941) 000-1049 PAX1 (941) 471-0000

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Corporate Records Bureau Division of Corporations Department of State P.O. Box 6327 Tallahassee, Florida 32301

Re: E & A Ventures, Inc.

Gentlemen:

I enclose herewith the original and one copy of the proposed Articles of Incorporation for $\mathbf{E} & \mathbf{A}$ Ventures, Inc. Please approve and file the original, file stamp the copy and return it to me along with the charter number.

Enclosed is my check for your charges as follows:

Filing fee	\$35.00
Filing Registered Agent's	<u>35.00</u>
Certificate	

Total \$70.00

Please let me know if anything further is required.

Cordially; Aure

John K. McClure

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ARTICLES OF INCORPORATION OF E & A VENTURES, INC.

The undersigned subscriber to these articles of incorporation, each a natural purson competent to contract, hereby associate themselves together to form a corporation under the laws of the State of Florida.

ARTICLE I. NAME

The name of this corporation is: E & A Ventures, Inc.

ARTICLE II. NATURE OF BUSINESS

The general nature of the business to be transacted is:

(a) To engage in every aspect and phase of the business of limousine service operations and to engage in every aspect and phase of related businesses.

(b) To engage in every aspect and phase of the business of investing and reinvesting in real, tangible and intangible property.

(c) To manufacture, purchase, or otherwise acquire, and to own, mortgage, pledge, sell, assign, transfer, or otherwise dispose of, and to invest in, trade in, deal in and with, goods, wares, merchandise, real and personal property, and services, of every class, kind, and description; except that it is not to conduct a banking, safe deposit, trust, express, railroad, canal, telegraph, telephone or cemetery company, a building and loan association, cooperative association, fraternal benefit society, state fair or exposition.

(d) To conduct business, have one or more offices, and buy, hold, mortgage, sell, convey, lease or otherwise dispose of real and personal property, including franchises, patents, copyrights, trademarks, and licenses, in the State of Florida and in all other states and countries.

(e) To contract debts and borrow money, issue and sell or pledge bonds, debentures,

notes and other evidences of indebtedness, and execute such mortgages, transfers of corporate property, or other instruments to secure the payment of corporate indebtedness as required.

(f) To purchase the corporate assets of any other corporation and engage in the same or other character of business.

(g) To guarantee, endorse, purchase, hold, sell, transfer, mortgage, pledge, or otherwise acquire or dispose of the shares of the capital stock of, or any bonds, securities, or other evidences of indebtedness created by any other corporation of the State of Florida or any other state or government, and while owner of such stock to exercise all the rights, powers and privileges of ownership, including the right to vote such stock.

(h) To do any and all things authorized and enumerated in Section 607.0302, Florida Statutes (1995).

(i) The foregoing clauses shall be construed both as purposes and powers; and it is hereby expressly provided that the foregoing enumeration of specific powers shall not be held to limit or restrict in any manner the powers of the corporation, which may be for any lawful purpose whatsoever.

ARTICLE III. CAPITAL STOCK

(a) The maximum number of shares of stock that this corporation is authorized to have outstanding at any one time is 6,000 shares of common stock having a par value of \$1.00 per share. The consideration to be paid for each share shall be as fixed by the board of directors, and may take the form of services rendered, cash, property, or any other form deemed satisfactory by the board of directors.

(b) The corporation is authorized to issue only one class of stock, and all issued stock shall be held of record by not more than 35 persons. Stock will be issued and transferred only to (i) natural persons, (ii) estates, or (iii) a trust defined in Section 1361(c)(2) (or its successor section) of the Internal revenue Code. In addition, no stock shall be issued or transferred to a nonresident alien.

ARTICLE IV. INITIAL CAPITAL

The amount of the capital with which this corporation will begin business shall not be less than five hundred dollars (\$500.00).

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ARTICLE V. TERM OF EXISTENCE

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This corporation is to exist perpetually.

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ARTICLE VI. ADDRESS

The street address of the principal office of the corporation in the State of Florida is 1167 U.S. 27 South, Sebring, Florida 33870. The board of directors may from time to time move the principal office to any other address in Florida, and may establish branch offices in such other place or places as may be designated by the board of directors.

ARTICLE VII. DIRECTORS

This corporation shall have two directors initially. The number of directors may be increased or diminished from time to time, by by-laws adopted by the stockholders, but shall never be less than one.

ARTICLE VIII. DIRECTORS' POWERS

The board of directors shall have the power to fix or change salaries of the directors and officers, to restrict the transfer of stock by stockholders, to indemnify directors and officers against liability for their good faith acts and omissions, to permit contracts or other transactions between the corporation and one or more of its directors individually or businesses in which one or more of its directors are interested, and to exercise such other powers of the corporation as are not inconsistent with these articles or with any by-laws that may be adopted by the stockholders.

ARTICLE IX. ORIGINAL DIRECTORS

The name and address of the members of the first board of directors are:

NAME	ADDRESS
Eric K. Moore	1167 U.S. 27 South Sebring, Florida 33870
Alan J. Wildstein	441 U.S. 27 North Sebring, Florida 33870-2151

ARTICLE X. SUBSCRIBER

The name and street address of the subscriber to these articles of incorporation is:

NAME

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ADDRESS

Eric K. Moore

1167 U.S. 27 South Sebring, Florida 33870

The subscriber of these articles of incorporation hereby assigns to this corporation his rights under Section 607, Florida Statutes, to constitute a corporation, and he hereby assigns to those persons designated by the board of directors any rights he may have as a subscriber to acquire any of the capital stock of this corporation, these assignments becoming effective when these articles of incorporation have been filed with and approved by the Secretary of State of Florida, and the filing fee and filing tax paid to that official.

ARTICLE XI. AMENDMENTS

The corporation reserves the right to amend, alter, change or repeal any provision contained in these articles of incorporation in the manner now or hereafter prescribed by law, and all rights conferred on stockholders herein are granted and subject to this reservation. Each amendment submitted to the stockholders for approval must be approved at a stockholders' meeting by a majority of the stock entitled to vote thereon.

ARTICLE XII. REGISTERED OFFICE AND REGISTERED AGENT

The corporation hereby designates as its registered office, 1167 U.S. 27 South, Sebring, Florida 33870, and its registered agent, Eric K. Moore, who is located at the same address for service of process.

IN WITNESS WHEREOF, the undersigned subscriber, has hereunto set his hand and seal this ______ day of March, 1996, for the purpose of forming this corporation under the laws of the State of Florida, and we hereby make and file in the office of the Secretary of State of the State of Florida, these articles of incorporation, and certify that the facts stated are true.

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Eric K. Moore

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STATE OF FLORIDA COUNTY OF HIGHLANDS

WITNESS my hand and official seal in the state and county named above this $\underline{T^{12}}_{-}$ day of March, 1996.



Notary Public, State of Florid at Large Notary's Printed Name: My commission expires: (affix notarial seal)

Having been named to accept service of process for the above stated corporation, at the place designated in this certificate, I hereby accept to act in this capacity, and agree to comply with the provision of said act relative to keeping open said office.

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Eric K. Moore, Registered Agent

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