OF CORPORATIONS 1104 PM ALL ACCESS SYSTEM (H960000002979))) ELECTRONIC FILING COVER SHEET OI DIVISION OF CORPORATIONS FROM: FAS-T CORP. AGENTS, INC. DEPARTMENT OF STATE 8405 NW SSRD ST STATE OF FLORIDA SUITE C-100 409 EAST GAINES STREET MIAMI FL 33166-TALLAHABBEE, FL 38399 CONTACT: LIDIA **FERNANDEZ** FAX: (904) 922-4000 HUNE: IDNE: (305) 599-0839 FAX: (305) 592-9591 (((H960000002979))) DOCUMENT TYPE: FLORIDA PROFIT CORPORATION OR P.A. NAME: ANCOR INCORPORATED FAX AUDIT NUMBER: H96000002979 CURRENT STATUS: REQUESTED DATE REQUESTED: 03/01/1996 TIME REQUESTED: 13:04:04 CERTIFICATE OF STATUS: 1 CEFTIFIED COPIES: Ø NUMBER OF PAGES: 2 METHOD OF DELIVERY: FAX ESTIMATED CHARGE: \$78.75 ACCOUNT NUMBER: 071001002335 Note: Prease print this page and use it as a cover sheet when submitting documents to the Division of Corporations. Your document cannot be processed without the information contained on this page. Remember to type the Fax Audit number on the top and bottom of all pages of the document. (((H96000002979))) ** ENTER 'M' FOR MENU. ** 3/01/96 FLORIDA DIVISION OF CORPORATIONS 1:04 PM

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ARTICLES OF INCORPORATION OF ANCOR INCORPORATED

ARTICLE I

The name of this corporation is AnCor Incorporated.

PRINCIPAL OFFICE AND MAILING ADDRESS

The principal office and mailing address of this corporation are:

2001 9th Avenue, Suite 201 Vero Beach, Florida 32960

> ARTICLE III PURPOSE

This corporation is organized for the purpose of transacting any or all lawful business.

ARTICLE IV CAPITAL STOCK

The aggregate number of shares which this corporation shall have authority to issue is One Thousand (1000) shares of common stock, all of which are to have a par value of One Dollar (\$1.00).

ARTICLE Y
INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office of this corporation is:

300 71st Street, Suite 640 Miami Beach, FL 33141

and the name and address of the initial registered agent of this corporation is:

Name Eduardo R. Hemando

Address 300 71st Street, Suite 640 Miami Beach, FL 33141

Prepared by: Eduardo R. Hernando 300 71st Street, Suite 640 Minmi Beach, Florida 33141 (305) 868-7080

P. 3

H96000002979

COMMENCEMENT AND DURATION

This corporation shall commence on the date on which these Articles of Incorporation are filed with the Scoretary of the State of the State of Florida and shall exist thereafter perpetually until dissolved by law.

ARTICLE VII INCORPORATOR

The name and address of the person signing these Articles of Incorporation as incorporator is:

Name Eduardo R. Hernando Address
300 71st Street, Suite 640
Miami Beach, FL 33141

ARTICLE VIII BY-LAWS

The power to alter, amend or repeal the By-laws of this corporation shall be vested in each of the Board of Directors and the shareholders of this corporation. The shareholders of this corporation may amend or adopt a by-law that fixes a greater quorum or voting requirement for shareholders (or voting groups of shareholders) than is required by law.

ARTICLE IX INDEMNIFICATION

This corporation shall indemnify any officer, director or incorporator, or any former officer director or incorporator, of this corporation to the fullest extent permitted by law.

ARTICLE X AMENDMENT

This corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation, or any amendment thereto, and any right conferred upon the shareholders is subject to this reservation.

IN WITNESS WHEREOF, the undersigned has executed these Articles of Incorporation as incorporator thereof and in acceptance of his appointment as registered agent therein this 1st Day of March, 1996.

Eduardo R. Hernando. Incorporator and Registered Agent