February 2, 1996

Florida Department of State Division of Corporations Post Office Box 6327 Tallahassee, FL 32399-0250

Gentlemen:

Enclosed herewith, please find a check in the amount of One hundred twenty two dollars and fifty cents (\$122.50) for filing fees for the enclosed Articles of Incorporation. For your records, Seventy dollars (\$70.00) of the enclosed check is for the filing fee, and the remaining fifty two dollars and fifty cents (\$52.50) is for a certified copy of same.

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Should you have any questions, please give me a call at (813) 986-0840.

Sincerely, Picharda nau I

Mari De Franco-Pichardo

MDP/

Enclosure: Check Articles of Incorporation

pc: File

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FLORIDA DEPARTMENT OF STATE Sandra B. Mortham Secretary of State

Fobruary 8, 1996

MARI DE FRANCO-PICHARDO POST OFFICE BOX 2077 SEFFNER, FL 33584

SUBJECT: LORD AND PICHARDO, INC. Ref. Number: W96000002883

We have received your document for LORD AND PICHARDO, INC. and check(s) totaling \$122.50. However, the enclosed document has not been filed and is being returned to you for the following reason(s):

The designation of the registered agent must be at a Florida street address.

The registered agent and registered office listed in your articles of incorporation must be consistent throughout the document.

Please return your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (904) 487-6878.

Terri Buckley Corporate Specialist

Letter Number: 296A00005510

ARTICLES OF INCORPORATION

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LORD AND PICHARDO, INC.

I, the undersigned incorporator, hereby make, subscribe, acknowledge and file with the Secretary of State of the State of Florida, these Articles of Incorporation for the purpose of forming a corporation in accordance with the provisions of Chapter 607, Florida Statutes, as amended from time to time by the legislature of the State of Florida.

ARTICLE I

Name

The name of the Corporation shall be LORD AND PICHARDO INC., with a principal place of business at Post Office Box 2077, Seffner, FL 33584.

ARTICLE II

Duration

The term of existence of the corporation is perpetual.

ARTICLE III

Purpose

The general nature of business, objects and purposes proposed to be transacted and carried on are to do any and all of the things herein mentioned as fully and to the same extent as natural persons might or could, viz:

To purchase, lease, own or otherwise acquire real estate, and to mortgage and encumber the same; to erect, manage, care for, maintain, and extend and alter buildings thereon; to sell, contract

for the sale and to convey real estate and interest therein; to borrow and Lond money and to negotiate leans; to draw acceptances, ondorse, discount and deliver bills of exchange, promissory notes, bonds, debentures and other negotiable instruments of whatsoever nature, and to secure the same by mortgage on its property or otherwise; to subscribe for, take, acquire, hold, exchange and deal in stocks, bonds, shares, obligations or securities of any government or authority, individual or corporation; to act as agents or brokers in the purchase and sale of any and all kinds of property, real or personal, and to charge and receive commissions therefore, and generally to make and perform contracts of any kind and description; to execute deeds of conveyance, assignments, lease and release and extend and to receive any contracts or assignments of contracts therefore or relating thereto or connected therewith; to mortgage, purchase or otherwise acquire, and to hold, own, mortgage, pledge, sell, deliver or in any manner dispose of, and to deal and trade in goods, wares, merchandise and personal property of any and every class and description wherever situate; and to act as agent, factor or commission merchant in the purchase and sale of goods, wares, merchandise and personal property of any kind and every class and nature whatsoever herein set out, by or through agents and/or subsidiary corporations; to develop and to do contracting and construct construction through the State of Florida and to do any and all things herein set forth to the same extent as natural persons might or could do as principals or agents, contractors, or otherwise, and generally to execute such powers as

may be vested in or incident to the business of a corporation under the laws of the State of Florida.

The enumeration of the special powers herein set forth shall not be considered as a limitation upon the powers of this corporation, but in addition thereto, said corporation shall have all the powers authorized and usually granted to corporations organized under the laws of the State of Florida.

ARTICLE IV

Corporate Stock

The aggregate number or shares which this corporation is authorized to have outstanding at any time is 5000 shares, which shall all be common stock and shall have a par value of \$.10 per share.

ARTICLE V

Initial Registered Office and Agent

The initial registered office of this corporation shall be [3025 GOR RD, Dover, Fl 33627 Post Office Box 2077; Seffner, Florida 33594, and the name of its initial registered agent at such address is RAMON PICHARDO, who, upon accepting this designation, agrees to comply with the provisions of Section 48.091, Florida Statutes, as amended from time to time, with respect to keeping an office open for service of process.

ARTICLE VI

Powers and Authority of Directors

The Directors shall have the power to hold their meetings and to have one or more offices and keep the books of the corporation, except the original or duplicate stock ledger, outside the State of

Florida, at such place or places as from time to time may be designated by the by-laws or resolutions of the Board of Directors. Members of the Board of Directors may participate in regular meetings of the Board of Directors by means of conference telephone calls as provided by law.

No contract or transaction between the corporations and one or more, of its Directors of Officers, or between the corporation and any other corporation, partnership, association, or other organization in which one or more of its Directors or Officers, have a financial interest, shall be void or voidable for this reason or solely because the Director or Officer is present at or participates in the meeting of the board or committees thereof which authorizes the contract or transaction, or solely because his or their votes are counted for such purpose, if:

- (a) The material facts as to his interest and as to the contract or transaction are disclosed or are known to the Board or Directors of the committee, and the Board of Directors or committee in good faith authorizes the contract or transaction by a vote sufficient for such purpose without counting the vote of the interested Director or Directors; or
- (b) The material facts as to his interest and to the contract or transaction are disclosed or are known to the Stockholders entitled to vote thereon, and the contract or transaction is specifically approved in good faith by a vote of the stockholders; or

(c) The contract or transaction is fair as to the corporation as of the time it is authorized, approved or ratified, by the Board of Directors, a committee thereof, or the Stockholders.

Interest Directors may be counted in determining the presence of a quorum at a meeting of the Board of Directors or of a committee which authorized the contract or transaction.

ARTICLE VII

Preemptive Rights Granted

The holders of the common stock of this corporation shall have preemptive rights purchase, at prices, terms and conditions that shall be fixed by the Board of Directors, those shares of the common stock of this corporation which may be issued from time to time for money, property, or past services in addition to that stock authorized and issued by the corporation.

ARTICLE VIII

Initial Board of Directors

LORD AND PICHARDO, INC. shall be managed by a Board of Directors. This corporation shall be managed by a Board of two (2) Directors initially. The number of directors may be either increased or decreased or diminished from time to time by the By-Laws but shall never be less than two (2) and the name and address of each Director is:

RAMON PARRISH PICHARDO	13025 Gore Road Dover, Florida 33627	
MARI DE FRANCO-PICHARDO	13025 Gore Road Dover, Florida 33627	

ARTICLE IX

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Indomnification

The corporation shall indemnify any Officer or Director, or any former Officer or Director, to the full extent permitted by law.

ARTICLE X

Amendment

This corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation, or any amendment hereto, and any right conferred upon the Shareholders is subject to this reservation.

ARTICLE XI

Officers as Directors

All Officers of this corporation may be Directors.

ARTICLE XII

Officers

The following named persons shall act as Officers of this corporation, until their successors have been chosen and duly qualified.

RAMON PARRISH PICHARDO	President
MARI DE FRANCO-PICHARDO	SECRETARY/TREASURER

ARTICLE XIII

The name and address of the person signing these Articles of Incorporation is:

RAMON PARRISH PICHARDO	PARRISH	PICHARDO		Gore Road	
	Dover,	, Florida	33627		

ARTICLE XIV

Action Without Mosting

Any action by the Board of Directors of this Corporation without a meeting shall novertheless be Board action if written consent to the action in question is signed by all of the Directors and filed with the minute of the proceedings of the Board, whether done-before or after the action is taken.

ARTICLE XV

Rights of Shares of Stock

The preferences, limitations, and relative rights of the shares or stock shall be as follows:

- (a) In the event of any voluntary or involuntary liquidation,
 dissolution or winding up of the affairs of the corporation, common stock shall have a right to a share of the assets available to the common stockholders. This is subject to any senior security or debtholder. A consolidation or merger of the corporation, a sale or transfer of all or substantially all of its assets or any purchase of redemption of shares of the corporation shall not be regarded as a "liquidation, dissolution or winding up" within the meaning of this paragraph.
- (b) The Board of Directors shall determine the amount of earnings and profits which is to be quarterly/annually distributed at their discretion in the form of dividends to the Shareholders.
- (c) Any corporate action upon which a vote of Stockholders is

required or permitted may be taken without a meeting or vote of the Stockholders within the written consent of Stockholders.

ARTICLE XVI

Assignment of Stock

The original incorporators of this corporation shall have the right, after the organization of same, to assign to a person who may Hereafter become a subscriber to the capital stock of this corporation, who, upon acceptance of such assignment, shall stand in lieu of the original incorporator and assume and carry out all of the rights, liabilities and duties entailed by said subscription, subject to the laws of the State of Florida.

IN WITNESS WHI	EREOF, the undersigned	incorporator has executed
these Articles of I		the day of May
1995.		
	- Coltera	RAMON PARRISH PICHARDO Incorporator

STATE OF FLORIDA

COUNTY OF HILLSBOROUGH

BEFORE ME, A Notary Public authorized to take acknowledgements in the State and County set forth above, personally appeared RAMON PARRISH PICHARDO, who produced a driver's license as identification and who executed the foregoing and he has acknowledged to me that he executed these Articles of Incorporation for the uses and purposes therein contained.



ACCEPTANCE BY REGISTERED AGENT

Pursuant to Chapter 48.091, Florida Statues, as from time to time amended, the following is submitted, in compliance with said Act:

That LORD AND PICHARDO, INC., desiring to organize under the laws of the State of Florida with its principle office, as indicated in the foregoing Certificate of Incorporation, at the City of Tampa, County of Hillsborough, State of Florida, has named 12025 Cove QD, Dover, Fl 33627 RAMON PARRISH PICHARDO of 508 North Taylor Road, Seffner, Florida 33584, its Registered Agent to accept service of process within the State.

ACKNOWLEDGEMENT

Having been named to accept service of process for the abovenamed corporation at the place designated in the foregoing Articles of Incorporation, I do hereby accept to act in this capacity, and agree to comply with the provisions of said act relative to keeping open said office.

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RISH PICHARDO

STATE OF FLORIDA COUNTY OF HILLSBOROUGH

BEFORE ME, the undersigned authority, personally Sppeared RAMON PARRISH PICHARDO, who produced a driver's License as identification, and who, after being duly sworn, deposes and says that he has read the foregoing Articles of Incorporation and that the matters contained therein are true and correct.

20 day this o£ before me SUBSCRIBED SWORN TO AND 1995. TAMMY GREEN-HOUSION My Comm Exp. 10/06/97 Bonded By Service Ins NOTARY en el IC No. CC321680 NOTARY PUBLIC

SEAL