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FILED
25 FEB - 6 AM 11:21
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

TRANSMITTAL LETTER

DATE: JANUARY 31, 96

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****122.50 ****122.50

DEPARTMENT OF STATE
DIVISION OF CORPORATIONS
PO BOX 6327
TALLAHASSEE FL 32314

SUBJECT: KALAMAZOO ALLIANCE, INC.

ENCLOSED IS AN ORIGINAL AND A COPY OF THE ARTICLES OF
INCORPORATION AND OUR CHECK FOR \$ 122.50.

FROM: CHARLES A ASHLEY

11612 NO NEBRASKA AVE STE C
TAMPA FL 33612

2/9/96
(AS)

Please mail the approval
back in the Postage-Paid
Federal Express envelope
Thanks -

ARTICLES OF INCORPORATION
OF

KALAMAZOO ALLIANCE, INC.

711 1970
56 FEB - 5 AM 11 21
SECRETARY OF STATE
TALLAHASSEE FLORIDA

THE UNDERSIGNED INCORPORATOR (S), FOR THE PURPOSE OF
FORMING A CORPORATION UNDER THE FLORIDA BUSINESS
CORPORATION ACT, HEREBY ADOPT (S) THE FOLLOWING
ARTICLES OF INCORPORATION:

ARTICLE I - NAME

THE NAME OF THE CORPORATION SHALL BE: KALAMAZOO ALLIANCE, INC

ARTICLE II - PRINCIPAL OFFICE

THE PRINCIPAL PLACE OF BUSINESS AND MAILING ADDRESS
OF THIS CORPORATION SHALL BE:

11612 NO NEBRASKA AVE STE C
TAMPA FL 33612

ARTICLE III - CAPITAL STOCK

THE NUMBER OF SHARES OF STOCK THAT THIS CORPORATION IS
AUTHORIZED TO HAVE OUTSTANDING AT ANY TIME IS:

100,000 SHARES OF COMMON STOCK, HAVING
A PAR VALUE OF \$ 1.00 PER SHARE

ARTICLE IV - INITIAL REGISTERED AGENT AND STREET ADDRESS

THE NAME AND ADDRESS OF THE INITIAL REGISTERED AGENT IS:

CHARLES A ASHLEY
11612 NO NEBRASKA AVE STE C
TAMPA FL 33612

ARTICLE V - INCORPORATOR (S)

THE NAME (S) AND STREET ADDRESS (ES) OF THE INCORPORATOR(S)
TO THESE ARTICLES OF INCORPORATION IS ARE:

CHARLES A ASHLEY
11612 NO NEBRASKA AVE STE C
TAMPA FL 33612

ARTICLE VI - BOARD OF DIRECTORS

THE NAME AND ADDRESS OF THE INITIAL BOARD OF DIRECTORS ARE:

1. CHARLES A ASHLEY
11612 NO NEBRASKA AVE STE C
TAMPA FL 33612
- 2.
- 3.

THE UNDERSIGNED INCORPORATOR (S) HAS (HAVE) EXECUTED
THE ARTICLES OF INCORPORATION THIS SEPTEMBER 11, 1995

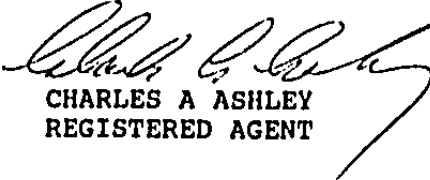
1. -----SIGNATURE

2.-----SIGNATURE

3.-----SIGNATURE

REGISTERED AGENT

HAVING BEEN NAMED TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE-STATED CORPORATION, AT THE PLACE DESIGNATED IN THIS CERTIFICATE, I HEREBY AGREE TO ACT IN THIS CAPACITY, AND I FURTHER AGREED TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATIVE TO THE PROPER AND COMPLETE PERFORMANCE OF MY DUTIES.


CHARLES A ASHLEY
REGISTERED AGENT

SECRETARY OF STATE
TALLAHASSEE, FLORIDA
95 FEB 26 AM 11:21