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FLORIDA DIVISION OF CORPORATIONS
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DEPARTMENT OF STATE 1492 W. FLAGLER ST.
STATE OF FLORIDA SUITE 200
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TALLAHASSEE, FL 32399 CONTACT: RAY STORMONT
FAX: (904) 922-4000 PHONE: (305) 641-3694
FAX: (305) 641-3770

(((H96000001891))) DOCUMENT TYPE: FLORIDA PROFIT CORPORATION OR P.A.
NAME: NICAMAR SHIPPING COMPANY, INC

NAME: NICAMAR SHIPPING COMPANY, INC.

FAX AUDIT NUMBER: H96000001891 CURRENT STATUS: REQUESTED

DATE REQUESTED: 02/08/1996

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DATE REQUESTED: 02/08/1996

TIME REQUESTED: 11:58:14

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TALLAHASSEE, FLORIDA

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

ARTICLES OF INCORPORATION
OF
NICAMAR SHIPPING COMPANY, INC.

ARTICLE I. CORPORATE NAME.

The name of this corporation is:
NICAMAR SHIPPING COMPANY, INC.

Its principal mailing address is:
3701 NW 50, RIVER DRIVE
MIAMI FL. 33142

ARTICLE II. NATURE OF BUSINESS AND POWERS.
The general nature of the business to be transacted by this Corporation is to engage in any and all business permitted under the laws of the State of Florida.

ARTICLE III. CAPITAL STOCK.

The maximum number of shares of stock that this Corporation is authorized to issue and have outstanding at any one time is FIVE THOUSAND shares (5000) of common stock having a par value of one dollar (US\$1.00) per share. The board of Directors may increase the capital and the numbers of shares as an amendment to the By-Laws.

ARTICLE IV. TERM OF EXISTENCE.

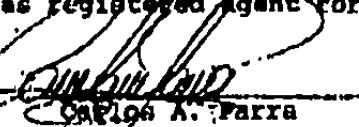
This corporation shall have perpetual existence commencing upon filing of this articles.

ARTICLE V. REGISTERED AGENT AND INITIAL REGISTERED OFFICE.
The registered Agent and the street address of the initial Registered Office of this Corporation in the State of Florida shall be:

CARLOS A. PARRA
3701 NW 50, RIVER DR.
MIAMI FL. 33142

I hereby familiar with and accept the duties and responsibilities as registered agent for said corporation.

Accepted:


CARLOS A. Parra

The board of Directors from time to time may move the Registered Office to any other address in the State of Florida.

ACC ACCOUNTING
728 SW 100 CT. CIRCLE
MIAMI, FL 33174
(305) 793-9351
ALEX CONSTANTINO

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ARTICLE VI. BOARD OF DIRECTORS.

This corporation shall have three (3) directors initially. The numbers of directors may be increased or diminished, from time to time by Bylaws adopted by the stockholder, by shall never be less than three.

ARTICLE VII. INITIAL DIRECTORS.

The names of the initial directors of this corporation and their address are:

CARLOS A. PARRA
3701 NW So. RIVER DR.
MIAMI FL. 33142

LEONOR G. CACERES
12355 SW 18 St. # 114
MIAMI FL. 33175

ALEJANDRO C. CONSTANTINO
728 SW 100TH CT CIRCLE
MIAMI FL. 33174

The persons named as the initial Directors shall hold office for the first year of existence of this Corporation or until their successors are elected or appointed and have qualified, whichever occurs first.

ARTICLE VIII. INCORPORATOR

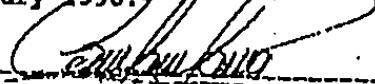
The name and street address of the person signing these Articles of Incorporation as the incorporator is:

CARLOS A. PARRA
3701 NW So. RIVER DR.
MIAMI FL. 33142

ARTICLE IX. AMENDMENT.

These Articles of Incorporation may be amended in the manner provide by law. Every amendment shall be approved by the Board of Directors, proposed by them to the stockholders and approved at a stockholders meeting by at least a majority of the stock entitled to vote, unless all of the directors and all of the stockholders sign a written statement manifesting their intention that a certain amendment of these Articles of Incorporation be made.

IN WITNESS WHEREOF, the undersigned, as incorporator, has executed the foregoing Articles of Incorporation of this 07th days of February 1996.



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STATE OF FLORIDA
COUNTY OF STATE

BEFORE ME, Alejandro C. Constantino, a Register Notary Public, No. 110002 Commission No. CC 403596 personally appeared Carlos A. Parra, to me known to be the person described as Incorporator and who executed the foregoing Articles of Incorporation, and acknowledged before me that he subscribed to these Articles of Incorporation on this 05th day of February 1996. 11

~~Notary Public - state of Florida~~

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-TALLAHASSEE, FLORIDA

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