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1-17-96

January 17, 1996

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****122.50 ****122.50

Florida Department of State
Division of Corporations
409 East Gaines St.
Tallahassee, FL 32399

To Whom It May Concern:

Please find enclosed a copy of my Articles of Incorporation for Commercial Management Associates, Inc. I would like to request an incorporation date of January 17, 1996 please.

Additionally, I have enclosed a check in the amount of \$122.50 made payable to the Department of State to cover the required fee for incorporation and the receipt of a certified copy of the incorporation papers.

Upon completion, please forward my certified copy as follows:

David C. Skinner, Jr., President
Skinner, Varney, King & Associates, Inc.
15 8th Street
St. Augustine Beach, FL 32084

I wish to thank you in advance for your timely handling of this request.

Respectfully submitted,

David C. Skinner, Jr.

Enclosures (2)

96 JAN 18
FILED
TALLAHASSEE, FL
SECRET
OFFICE OF THE
CLERK OF THE
DEPARTMENT OF
STATE

1-23-96
18

**ARTICLES OF INCORPORATION
OF
COMMERCIAL MANAGEMENT ASSOCIATES, INC.**

The undersigned incorporator, Skinner, Varney, King & Associates, Inc., hereby forms a corporation under the laws of the State of Florida.

ARTICLE I NAME

The name of this corporation is **COMMERCIAL MANAGEMENT ASSOCIATES, INC.**, whose corporate principal office is 15 8th Street, St. Augustine Beach, FL 32084.

ARTICLE II NATURE OF BUSINESS

The general nature of business to be transacted by this corporation is business management and transacting any and all other lawful business for which corporations may be incorporated under the Florida General Corporation Act.

ARTICLE III TERM

This corporation shall have perpetual existence commencing on January 17, 1996.

ARTICLE IV CAPITAL STOCK

The aggregate number of shares which the corporation shall have authority to issue is 1,000 shares with a par value of \$1.00 of each of such shares.

ARTICLE V DIRECTORS

The corporation shall have one director initially. The number of directors may be increased from time to time. Any director may be removed at any time, with or without cause, by the stockholders having the right and entitled to vote at a meeting called for that purpose. The name and address of the first Board of Directors of this corporation is:

David C. Skinner, Jr.
15 8th Street
St. Augustine Beach, FL 32084

ARTICLE VI INCORPORATOR

The name and address of the incorporator of this corporation is:

Skinner, Varney, King & Associates, Inc.
15 8th Street
St. Augustine Beach, FL 32084

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JAN 18 AM 9:25
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

**ARTICLE VII INITIAL REGISTERED OFFICE
AND REGISTERED AGENT**

The street address of the initial registered office of the corporation shall be 15 8th Street, St. Augustine Beach, FL 32084 and the initial registered agent at the address shall be Skinner, Varney, King & Associates, Inc. by David C. Skinner, Jr., its President.

ACCEPTANCE OF REGISTERED AGENT

I, the undersigned, do hereby accept the appointment as initial registered agent for this corporation at the address listed in Article VII herein.



Skinner, Varney, King & Associates, Inc.
Registered Agent
By: David C. Skinner, Jr., Its President

IN WITNESS WHEREOF, I, David C. Skinner, Jr., the undersigned President of Skinner, Varney, King & Associates, Inc., the incorporator, hereby subscribe to the foregoing Articles of Incorporation and certify that the facts herein stated are true.



Skinner, Varney, King & Associates, Inc.
David C. Skinner, Jr., Its President