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SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

January 12th, 1996

Department of State  
Corporate Records/  
Division of Corporations  
P.O. Box 6327  
Tallahassee, Fla. 32314

Dear Secretary of State:

Enclosed find one original and a copy of the Articles of Incorporation of Coconut Grove Music Management and Publishing Inc. Also find enclosed a check made payable to the Secretary of State in the amount of \$70.00 which includes the statutory filing fee. Your assistance in establishing the corporation to be known as Coconut Grove Music Management and Publishing Inc. is appreciated very much.

Respectfully,

*David C. Tennis*

David Tennis  
3113 Mary St.  
Coconut Grove, Fla. 33133

12-96  
*[Signature]*

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\*\*\*\*\*70.00 \*\*\*\*\*70.00

## Articles of Incorporation

1. The name of the corporation is: Coconut Grove Music Management and Publishing Inc.
2. The purpose for which this corporation is organized is to transact any and all business for which corporations may be incorporated under Chapter 607, Florida Statutes.
3. The corporation shall have the authority to issue 500 shares of common stock, in one class only, each with a par value of \$ 1.00.
4. The registered agent shall be David Tennis and the initial registered office shall be at 3113 Mary st. Coconut Grove, Florida 33133, Florida.
5. The initial Board of Directors shall have 1 member(s) whose name(s) and address(es) is/are as follows:  
David Tennis 3113 Mary st. Coconut Grove, Fla. 33133

The number of directors may be raised or lowered by amendment of the bylaws of the corporation but shall in no case be less than one.

6. The incorporator of this corporation is David Tennis whose address is 3113 Mary st. Coconut Grove, Fla. 33133

Dated 1/11/96

David C. Tennis  
Incorporator

STATE OF FLORIDA )  
COUNTY OF DADE )

BEFORE me, the undersigned authority, personally appeared DAVID TENNIS, who is well known to me to be the person described in and who subscribed the above Articles of Incorporation, and he/she did freely and voluntarily acknowledge before me according to law that he/she made and subscribed the same for the uses and purposes therein mentioned.

IN WITNESS WHEREOF, I have hereunto set my hand and official seal at Miami, State of FLORIDA this 11 day of JANUARY 1996

Notary Public



RANDALL L. HILL  
My commission expires: 10-9-97

Accepted by Registered Agent:

David C. Tennis