

**William H. McDonald III**

Attorney at Law

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January 12, 1996

**P96000006320**  
Secretary of State  
Division of Corporations  
P.O. Box 6327  
Tallahassee, Florida 32314

Re: Incorporation of PAVILLARD & BALMA DEVELOPMENT, INC.

Dear Sir or Madame:

Please find enclosed the following:

1. The Articles of Incorporation of PAVILLARD & BALMA DEVELOPMENT, INC., together with the Certification and Acknowledgment of Registered Agent.
2. A check in the amount of \$122.50, payable to the Secretary of State for payment of the filing fee.
3. A self-addressed return stamped envelope.

Your prompt attention to this matter will be greatly appreciated.

Sincerely yours,



William H. McDonald, III

WHM:cy  
Encl.

JAN 22 1996 BSR

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-01/17/96--01089--016  
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**FILED**  
96 JAN 17 AM 10:53  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

**ARTICLES OF INCORPORATION OF  
PAVILLARD & BALMA DEVELOPMENT, INC.  
A FLORIDA CORPORATION**

**FILED**

96 JAN 17 AM 10:53

SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

The undersigned, acting as incorporators of corporation under the Florida General Corporation Act, Chapter 607, Florida Statutes, adopt the following Articles of Incorporation for such corporation.

**ARTICLE I. NAME**

The name of the corporation is **PAVILLARD & BALMA DEVELOPMENT, INC.**

**ARTICLE II. DURATION**

The corporation shall have perpetual existence.

**ARTICLE III. PURPOSE**

The corporation is organized for the purpose of transacting and all lawful business for which corporations may be incorporated in the State of Florida.

**ARTICLE IV. CAPITAL STOCK**

The corporation is authorized to issue one hundred (100) shares of all one class on One Dollar (\$1.00) par value common stock.

**ARTICLE V. PRINCIPAL OFFICE**

The street address of the principal office and the mailing address of the corporation is 14775 NE 126th Place Road, Ft. McCoy, Florida 32134.

**ARTICLE VI. INITIAL REGISTERED OFFICE AND AGENT**

The street address of the initial registered office of the corporation is 14775 NE 126th Place Road, Ft. McCoy, Florida 32134, and the name of the initial registered agent of the corporation at

that address is Margaret Lynn Balma.

#### **ARTICLE VII. INITIAL BOARD OF DIRECTORS**

The business of the corporation shall be managed by the director and it shall have three (3) directors initially. The number of directors may be either increased or decreased from time to time by the By-Laws of the corporation, but shall never be less than one (1). The name and address of the initial directors of the corporation are:

Henry Pavillard  
P. O. Box 801  
Fairfield, Florida 32634

Margaret Lynn Balma  
14775 NE 126th Place Road  
Ft. McCoy, Florida 32134

Gail Pavillard  
P. O. Box 801  
Fairfield, Florida 32634

#### **ARTICLE VIII. PREEMPTIVE RIGHTS**

The shareholders shall have preemptive rights.

#### **ARTICLE IX. INITIAL OFFICERS**

The corporation shall have four (4) officers initially. The number may be either increased or decreased from time to time by the By-Laws of the corporation, but shall never be less than one (1). The name and address of the initial officers are:

Henry Pavillard  
President  
P. O. Box 801  
Fairfield, Florida 32634

Gail Pavillard  
Vice-President  
P. O. Box 801  
Fairfield, Florida 32634

Margaret Lynn Balma  
Treasurer  
14775 NE 126th Place Road  
Ft. McCoy, Florida 32134

Margaret Lynn Balma  
Secretary  
14775 NE 126th Place Road  
Ft. McCoy, Florida 32134

**ARTICLE X. LIMITATION OF REMOVAL OF DIRECTORS**

The shareholders of the corporation shall not be entitled to remove any director from office during his term without cause.

**ARTICLE XI. INCORPORATOR**

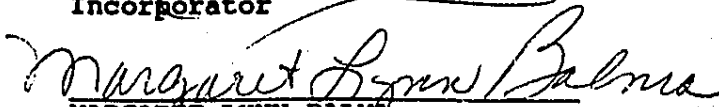
The names and addresses of the persons signing these Articles are:

Henry Pavillard  
P. O. Box 801  
Fairfield, Florida 32634

Margaret Lynn Balma  
14775 NE 126th Place Road  
Ft. McCoy, Florida 32134

IN WITNESS WHEREOF the undersigned have executed these Articles of Incorporation this 12th day of January, 1996.

  
HENRY PAVILLARD  
Incorporator

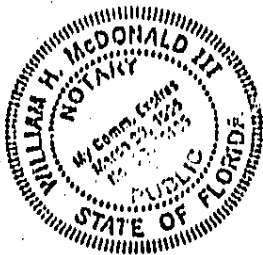
  
MARGARET LYNN BALMA  
Incorporator

STATE OF FLORIDA  
COUNTY OF MARION

BEFORE ME, the undersigned authority, authorized to take acknowledgments in the state and county aforesaid, personally appeared HENRY PAVILLARD and MARGARET BALMA, both of whom are known to me and known by me to be the persons who executed the foregoing Articles of Incorporation, and they acknowledged to and before me

that they executed these Articles of Incorporation.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed my official seal in the state and county aforesaid, this 12th day of January, 1996.



W.H. McDonald III  
NOTARY PUBLIC  
William H. McDonald, III  
Commission Expires: 3/30/96  
Commission No.: CC189135

**CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE  
SERVICE OF PROCESS WITHIN THIS STATE, NAMING AGENT UPON WHOM  
PROCESS MAY BE SERVED.**

Pursuant to Chapter 48.091, Florida Statutes, the following is  
submitted in compliance with said Act:

That **PAVILLARD & BALMA DEVELOPMENT, INC.** desiring to be  
organized under the laws of the State of Florida with its principal  
office as indicated in the Articles of Incorporation, at Ocala,  
Marion County, Florida, has named **MARGARET LYNN BALMA**, 14775 NE  
126th Place Road, Ft. McCoy, Marion County, Florida, as its agent  
to accept service of process within this State.

**ACKNOWLEDGMENT:**

Having been named to accept service of process for the above  
stated corporation, at the place designated in this Certificate, I  
hereby accept to act in this capacity, and agree to comply with the  
provision of said Act, relative to keeping open said office.

*Margaret Lynn Balma*  
**MARGARET LYNN BALMA**  
Registered Agent

**FILED**  
96 JAN 17 AM 10:53  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA