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OLLE, MACAULAY & ZORRILLA, P.A.

ATTORNEYS AT LAW

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January 11, 1996

FEDERAL EXPRESS

Florida Secretary of State  
Division of Corporations  
409 East Gaines Street  
Tallahassee, Florida 32399

GUSTAVO ECHEVERRI, INC.

Gentlemen:

Enclosed for filing with the Division of Corporations are the Articles of Incorporation of the captioned corporation. Also enclosed is a check in the amount of \$122.50, payable to the Florida Secretary of State, to cover the required filing fee.

Please return the certified copy of the Articles to me in the enclosed prepaid Federal Express envelope.

Sincerely,

*Robert B. Macaulay*  
Robert B. Macaulay

RBM:modr

Enclosures

CC: Gustavo Echeverri (w/enc)

RBM Echeverri, Inc.

100001688511  
-01/12/96--01077--008  
\*\*\*\*122.50 \*\*\*\*122.50

TALLAHASSEE, FLORIDA

JAN 12 1996

FEB 1 1996

SN JAN 17 1996

ARTICLES OF INCORPORATION  
OF  
GUSTAVO ECHEVERRI, INC.

FILED  
25 JAN 12 AM 8:58  
TALLAHASSEE, FLORIDA

ARTICLE I - NAME AND BUSINESS ADDRESS

The name of this Corporation is Gustavo Echeverri, Inc. Its business mailing address is 201 South Biscayne Boulevard, Suite 1402, Miami, Florida 33131.

ARTICLE II - DURATION

The Corporation shall have a perpetual existence.

ARTICLE III - PURPOSE

The purpose of this Corporation is to engage in any activities or business permitted under the Laws of the United States and Florida.

ARTICLE IV - CAPITAL STOCK

The maximum number of shares which this Corporation is authorized to have outstanding at any time is 10,000 shares of common stock having a par value of \$.01 per share.

ARTICLE V - INITIAL  
REGISTERED OFFICE AND AGENT

The initial registered office of this Corporation shall be Olle, Macaulay & Zorrilla, P.A., 1402 Miami Center, 201 South Biscayne Boulevard, Miami, Florida 33131, and the initial registered agent of this Corporation at such office shall be Robert B. Macaulay, who upon accepting this designation agrees to comply

with the provisions of Section 48.091, Florida Statutes, as amended from time to time, with respect to keeping an office open for service of process.

ARTICLE VI - INITIAL BOARD OF DIRECTORS

The initial Board of Directors shall consist of one member. The number of directors may be increased or decreased from time to time by vote of the Board of Directors, but in no case shall the number of directors be less than one nor more than seven. The name and address of the director constituting the initial Board of Directors is:

<u>Name</u>	<u>Address</u>
Gustavo Echeverri	201 South Biscayne Boulevard Suite 1402 Miami, Florida 33131

ARTICLE VII - INCORPORATOR

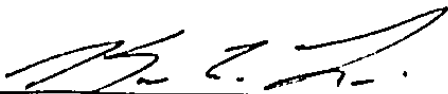
The name and street address of the person signing these Articles of Incorporation is:

<u>Name</u>	<u>Address</u>
Robert B. Macaulay	1402 Miami Center 201 South Biscayne Boulevard Miami, Florida 33131

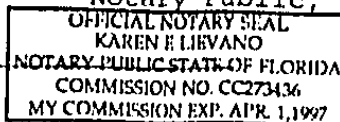
Robert B. Macaulay  
Robert B. Macaulay, Incorporator

STATE OF FLORIDA )  
 ) SS:  
COUNTY OF DADE )

The foregoing Articles of Incorporation of Gustavo Echeverri, inc. were acknowledged before me this 11th day of January, 1996, by Robert B. Macaulay, as Incorporator, who is personally known to me.

  
KAREN E. LIEVANO (print notary name)  
Notary Public, State of Florida

My Commission Expires: \_\_\_\_\_



(Seal)

ACCEPTANCE OF REGISTERED AGENT

Having been named to accept service of process for Gustavo Echeverri, Inc. at the place designated in the Articles of Incorporation, Robert B. Macaulay agrees to act in this capacity, and agrees to comply with the provisions of Section 48.091, Florida Statutes, relative to keeping open such office.

Date: January 11, 1996

  
Robert B. Macaulay