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DOCUMENT TYPE: FLORIDA PROFIT CORPORATION OR P.A.
NAME: B & M CONCRETE, INC.

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ARTICLES OF INCORPORATION
OF
B & M CONCRETE, INC.

RECORDED
JUN 12 1996
FILED
CLERK OF CIRCUIT COURT
IN AND FOR THE COUNTY OF DADE
FLORIDA

The undersigned adopts the following Articles of Incorporation to form a corporation under the laws of the State of Florida.

ARTICLE I - NAME

The name of the corporation shall be B & M Concrete, Inc.

ARTICLE II - COMMENCEMENT & DURATION

The corporation shall commence its existence on January 12, 1996 and shall exist perpetually unless sooner dissolved according to law.

ARTICLE III - ADDRESS

The mailing address of the corporation is 21485 SW 242 St., Homestead FL 33031.

ARTICLE IV - STATED CAPITAL

The corporation is authorized to issue the following capital stock:

<u>No. Shares</u>	<u>Classification</u>	<u>Par Value</u>
500	Common	\$1.00

Subject to applicable Florida statutes, every Shareholder, upon the sale of any new stock of the corporation of the same kind, class or series as he or she already holds, shall have the

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right to purchase his or her pro rata share thereof (as nearly as may be done without issuance of fractional shares) at the price at which it is offered to others.

ARTICLE V - REGISTERED AGENT

The name and address of the Registered Agent of the corporation is Perry Adair, Esq.,
432 Washington Ave., Homestead FL 33030.

ARTICLE VI - INCORPORATOR

The name and address of the incorporator of the corporation is Perry Adair, Esq., 432
Washington Ave., Homestead FL 33030.

ARTICLE VII - BOARD OF DIRECTORS

The corporation shall have two directors initially. The number of directors may be
increased or decreased from time to time thereafter according to the bylaws of the corporation
but shall never be less than one. The names and street addresses of the initial directors of this
corporation are:

Manuel Barbosa
21485 SW 242 St.
Homestead FL 33030

Jose Melo
40 NB 13 St.
Homestead FL 33030

ARTICLE VIII - SHAREHOLDER PROPERTY

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Private property of the shareholders shall not be subject to the payment of the
corporation's debts. The corporation shall have a first lien on the shares of its shareholders and
upon the dividends due them for any indebtedness of the shareholders to the corporation.

ARTICLE IX - AMENDMENTS TO ARTICLES

The Directors shall have the power to amend or repeal these Articles of Incorporation
with not less than a two-thirds vote of the common stock.

IN WITNESS WHEREOF, the undersigned Incorporator executes these Articles of
Incorporation this 12th day of January, 1996.

[Signature]
Incorporator

ACCEPTANCE BY REGISTERED AGENT

HAVING BEEN NAMED AS REGISTERED AGENT AND TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED CORPORATION AT THE PLACE DESIGNATED IN THIS CERTIFICATE, I HEREBY ACCEPT THE APPOINTMENT AS REGISTERED AGENT AND AGREE TO ACT IN THIS CAPACITY. I FURTHER AGREE TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATING TO THE PROPER AND COMPLETE PERFORMANCE OF MY DUTIES, AND I AM FAMILIAR WITH AND ACCEPT THE OBLIGATIONS OF MY POSITION AS REGISTERED AGENT.

[Signature]
Registered Agent

Date: 1-12-96

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