Pacoco 4516

International Law Office
141 NE 3rd AVE - 10th Floor
Miami, Florida 33132

Tel. (305) 577-0441

January 9, 1996

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Florida Department of State Division of Corporations P.O. Box 6327 Tallahassee, FL 32314

Re: NOVA GESTÃO CORP.

Please find enclosed an original and one copy of Articles of Incorporation and Certificate of Designation of Registered Agent/Registered Office for the above named corporation, along with a check in the amount of \$70.00 to cover the filing fee and registered agent designation fee. After filing, please return a date-stamped copy of the Articles in the enclosed stamped, self-addressed envelope. Thank you for your attention to this matter.

Sincerely yours,

Dávid S. Willid

enclosures

SERVICE CONFORMIONS
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OF THE CONFORMIONS

of Mudale

Articles of Incorporation of

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NOVA GESTÃO CORP.

Article I

The name of this corporation is NOVA GESTÃO CORP.

Article II

The malling address of this corporation shall be 2000 Island Boulevard, UNIT #)\$ 1013, North Mlami Beach, FL 33160.

Article III

The number of shares of stock that this corporation is authorized to have outstanding at any one time is 1000 with a value of \$1.00 per share.

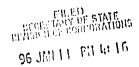
Article IV

The name and address of the initial registered agent is David S villig, 141 NE 3rd AVE, 10th Floor, Miami, Florida 33132.

Article V

The name and address of the incorporator to these Articles of Incorporation is David S. Willig, 141NE 3rd AVE, 10th Floor, Miami, Florida 33132.

David S. Willig / Incorporator



CERTIFICATE OF DESIGNATION REGISTERED AGENT/REGISTERED OFFICE

Pursuant to the provisions of section 607.0501, Florida Statutes, the undersigned corporation, organized under the laws of the State of Florida, submits the following statement in designating the registered office/registered agent, in the state of Florida.

- 1. The name of the corporation is: NOVA GESTÃO CORP.
- 2. The name and address of the registered agent and office is:

David S. Willig 141 NE 3rd AVE, 10th Floor Miami, FL 33132

Date

HAVING BEEN NAMED AS REGISTERED AGENT AND TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED CORPORATION AT THE PLACE DESIGNATED IN THIS CERTIFICATE, I HEREBY ACCEPT THE APPOINTMENT AS REGISTERED AGENT AND AGREE TO ACT IN THIS CAPACITY. ! FURTHER AGREE TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATING TO THE PROPER AND COMPLETE PERFORMANCE OF MY DUTIES, AND I AM FAMILIAR WITH AND ACCEPT THE OBLIGATIONS OF MY POSITION AS REGISTERED AGENT.