6000004062 TODD A. STERZOY Holland and Kulght (Requestor's Name) 315 South Calhoun Street Sulta 600 Tallahannon, Florida 32302 OFFICE USE ONLY (City, State, Z(p) (Phone #) CORPORATION NAME(S) & DOCUMENT NUMBER(S) (if known): (Compration Name) (Document #) (Corporation Name) (Document #) (Compration Name) (Document #) 1:00 Pick up time Certified Copy Will wait Photocopy Certificate of Status NEW FIGENGS **AMENDMENTS** Profit of Amendment NonProfit Resignation of R.A., Officer/Director Limited Liability Change of Registered Agent Domestication Dissolution/Withdrawal Other Merger REGISTRATION/ OTHER FILINGS QUALIFICATION Annual Report Foreign Fictitious Name Limited Partnership Name Reservation D. BROWN JAN 1 2 1996

Examiner's Initials

Reinstatement Trademark

Other

CR2E031(10/92)

ARTICLES OF INCORPORATION

OF

WAM RECORDS (U.S.A.), INC.



The undersigned, acting as incorporator of WAM RECORDS (U.S.A.), INC. under the Florida Business Corporation Act, adopts the following Articles of Incorporation.

ARTICLE I. NAME

The name of the corporation is WAM RECORDS (U.S.A.), INC.

ARTICLE II. ADDRESS

The mailing address of the corporation is 701 Brickell Ave., Suite 3000, Miami, Florida 33131.

ARTICLE III. COMMENCEMENT OF EXISTENCE

The existence of the corporation will commence on the date of filing of these Articles of Incorporation.

ARTICLE IV. PURPOSE

The corporation is organized to engage in any activity or business permitted under the laws of the United States and Florida.

ARTICLE V. AUTHORIZED SHARES

The maximum number of shares that the corporation is authorized to have outstanding at any time is 100,000 shares of common stock having a par value of \$1.00 per share.

ARTICLE VI. INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office of the corporation is 701 Brickell Ave., Suite 3000, Miami, Florida 33131 and the name of the corporation's initial registered agent at that address is INTRASTATE REGISTERED AGENT CORPORATION.

ARTICLE VII. INITIAL BOARD OF DIRECTORS

The corporation shall have one (1) director initially. The number of directors may be either increased or diminished from time to time, as provided in the bylaws, but shall never be less than one. The name and street address of the initial directors are:

Name

Address

Robert Snavedra

2450 S.W. 16th Court Miami, Florida 33145

ARTICLE VIII. INCORPORATOR

The name and street address of the incorporator are Alcides I. Avila, 701 Brickell Avenue, Suite 3000, Miami, Florida 33131.

The incorporator of the corporation assigns to this corporation his rights under Section 607.0201, Florida Statutes, to constitute a corporation, and he assigns to those persons designated by the board of directors any rights he may have as incorporator to acquire any of the capital stock of this corporation, this assignment becoming effective on the date corporate existence begins.

ARTICLE IX. BYLAWS

The power to adopt, alter, amend, or repeal bylaws shall be vested in the board of directors and the shareholders, except that the board of directors may not amend or repeal any bylaw adopted by the shareholders if the shareholders specifically provide that the bylaw is not subject to amendment or repeal by the directors.

ARTICLE X. AMENDMENTS

The corporation reserves the right to amend, alter, change, or repeal any provision in these Articles of Incorporation in the manner prescribed by law, and all rights conferred on shareholders are subject to this reservation.

The undersigned incorporator, for the purpose of forming a corporation under the laws of the State of Florida, has executed these Articles of Incorporation this 11th day of January, 1996.

Alcides I. Avila Incorporator CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN THIS STATE, NAMING AGENT UPON WHOM PROCESS MAY BE SERVED.

Pursuant to Chapter 48.091, Florida Statutes, the following is submitted:

That WAM RECORDS (U.S.A.), INC., desiring to organize under the laws of the State of Florida with its initial registered office, as indicated in the Articles of Incorporation, at 701 Brickell Ave., Suite 3000, Miami, Florida 33131, has named INTRASTATE REGISTERED AGENT CORPORATION, as its agent to accept service of process within this state.

Having been named to accept service of process for the corporation named above, at the place designated in this certificate, the undersigned agrees to act in that capacity, to comply with the provisions of the Florida Business Corporation Act, and is familiar with, and accepts, the obligations of that position.

Dated this 11th day of January, 1996.

ACKNOWLEDGMENT:

INTRASTATE REGISTERED AGENT CORPORATION

Steven H. Hagen Vice President

vice Preside

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