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Secretary of State Tallahassee, Florida 32301

RE: Article of Incorporation F & D MANAGEMENT, INC.,

Dear Sirs:

Enclosed is an original and one copy of the Articles of Incorporation of F & D MANAGEMENT, INC., for recording as well as a check in the amount of \$122.50.

Yours truly,

Michael J. Zimmerman

Zimmerman, Marconi & Co., P.A.

Parkside Plaza 13320 SW 128 Street Miami, Florida 33186 700001682277 -01/09/96--01049--008 ****122.50 ****122.50

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ARTICLES OF INCORPORATION

FILED

OF.

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SECHETARY OF STATE TALLAHASSEE, FLORIDA

F & D MANAGEMENT, INC.

The undersigned subscriber to these Articles of Incorporation, each a natural person, competent to contract, hereby associate themselves together to form a corporation under the laws of the State of Florida, Florida Statutes 607.001 et. seq., and the corporation so formed shull be for profit.

ARTICLE I - NAME, OFFICE & MAILING ADDRESS

The name of the corporation shall be: F & D MANAGEMENT, INC., located at 12855 S.W. 136TH Avenue, Suite 219, Miami, Florida 33186.

ARTICLE II - TERM OF EXISTENCE

This corporation is to exist perpetually and shall commence at the time of filing these Articles.

ARTICLE III - NATURE OF BUSINESS

The general nature of the business to be transacted by this corporation shall be primarily property management within and without the United States; as well as any other business now or in the future lawful in the State of Florida or any other jurisdiction where the corporation transacts business.

To contract debts and borrow money, issue and sell or pledge bonds, debentures, notes and other evidences of indebtedness, and execute such mortgages, transfers of corporate property or instruments to secure the payment of corporate indebtedness. To conduct business in, have one or more offices in, and buy, hold, mortgage, soll, convey, lease or otherwise dispose of real and personal property, including franchises, patents, copyrights, trademarks and licenses in the State of Florida and in all other jurisdictions, states and countries.

To purchase the assets of other corporations and to engage in the business of that corporation or other business.

To guarantee, endorse, purchase, hold, sell, transfer, mortgage pledge, or otherwise acquire or dispose of the shawes of
capital stock of, any bonds, securities, or other evidence of
indebtedness created by any corporation of the State of Florida or
any other state or government, and while the owner of such stock
to exercise all the rights, powers and privileges of
ownership, including the right to vote such stock.

ARTICLE IV - CAPITAL STOCK

The corporation is authorized to have outstanding at any one time twenty-five thousand (25,000) shares of stock having a par value of \$.01 (one cent) per share, all of the same class.

ARTICLE V - INITIAL REGISTERED OFFICE

The initial registered office of the corporation shall be:

c/o MICHAEL J. ZIMMERMAN, CPA 13320 SW 128th Street, Miami,

Florida, 33186.

ARTICLE VI - INITIAL REGISTERED AGENT

The initial registered agent upon whom service of process shall be made is: MICHAEL J. ZIMMERMAN, CPA 13320 SW 128th Street, Miami, Florida, 33186.

ARTICLE VII - INITIAL DIRECTORS

This corporation shall have two (2) initial directors. The number of directors may be increased from time to time by the bylaws adopted by the stockholders. The name and post office address of the first board of directors are: FREDERICK A. BRODY, located at 12855 S.W. 136TH Avenue, Suite 219, Miami, Florida 33186; DAVID J. BRODY, located at 12855 S.W. 136TH Avenue, Suite 219, Miami, Florida 33186.

ARTICLE VIII - INCORPORATORS

The name and post office address of the incorporator is: MICHAEL J. ZIMMERMAN, CPA 13320 SW 128th Street, Miami, Florida, 33186.

ARTICLE IX - AMENDMENTS

These Articles of Incorporation may be amended in the manner provided by law. Every amendment shall be approved by the Board of Directors, proposed by them to the stockholders and approved at a stockholder's meeting by a majority of the stockholders entitled to vote thereon.

MICHAEL I SEMMERMAN

STATE OF FLORIDA

813

COUNTY OF DADE

public, duly authorized in the county and state aforesaid to take acknowledgments personally appeared MICHAEL J. ZIMMERMAN to me known to be the person described as the incorporator (subscriber) in and who executed the foregoing Articles of Incorporation and acknowledged before me that he subscribed to these Articles of Incorporation.

WITNESS my hand and seal in the county and state aforesaid this 2ND day of January, 1996.

NOTARY PUBLIC, State of Florida

VICTORIA E. FRENCH
My Comm Exp. 11/16/96
Bonded By Service Ins
No. CC242082
| Mirronally Name | 100mm L. U.

ACKNOWLEDGMENT OF REGISTERED AGENT

Having been named to accept service of process for the above stated corporation, at the place designated in these Articles of Incorporation, I hereby accept to act in that capacity and agree to comply with applicable law.

MICHAEL J. ZIMMERMAN