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September 25, 2019

VIA FACSIMILE

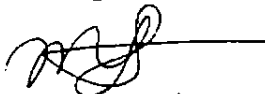
Florida Department of State
Amendment Section
Division of Corporations
Clifton Building
2661 Executive Center Circle
Tallahassee, FL 32301

Re: *Amended and Restated Articles of Incorporation for Rearden, Inc. (Document Number P96000001061)*

To Whom It May Concern:

Enclosed for filing are Amended and Restated Articles of Incorporation for Rearden, Inc. (*formerly known as Affiliated Veterinary Specialists, P.A.*). If you need any additional information, please do not hesitate to contact me.

Best Regards,



Maureen F. Furino

Enclosure

**AMENDED AND RESTATED ARTICLES OF INCORPORATION
OF
REARDEN, INC.**

THE UNDERSIGNED, President of REARDEN, INC., a Florida corporation (the "Corporation"), and the sole shareholder of the Corporation, hereby executes these Amended and Restated Articles of Incorporation ("Articles of Incorporation") of the Corporation:

ARTICLE I - NAME OF CORPORATION AND DURATION

The name of this Corporation is REARDEN, INC. The duration of this Corporation shall exist perpetually. The effective date of these Articles of Incorporation shall be upon the filing thereof with the Florida Department of State.

ARTICLE II - PRINCIPAL OFFICE AND MAILING ADDRESS

The principal office and mailing address of the Corporation is 300 S. Interlachen Avenue, #303, Winter Park, Florida 32789.

ARTICLE III - REGISTERED OFFICE AND AGENT

The address of the registered office of this Corporation shall be:

300 S. Interlachen Avenue #303
Winter Park, Florida 32789

The name of the registered agent of this Corporation at that address shall be:

Jacek J. de Haan, DVM

ARTICLE IV - GENERAL NATURE OF BUSINESS

The general nature of the business to be transacted by this Corporation shall be:

A. To invest the funds of this Corporation in real estate, mortgages, stocks, bonds or any other type of investments, and to own real and personal property necessary for the rendering of such services.

B. To do anything necessary and proper for the accomplishment or furtherance of any of the purposes or objects of this Corporation enumerated in these Articles of Incorporation, or any amendment thereof, necessary or incidental to the protection and benefit of this Corporation; and in general, either alone or in association with other corporations, firms or individuals, to carry on any lawful pursuit necessary or incidental to the accomplishment or furtherance of such purposes or objects of this Corporation.

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TALLAHASSEE, FLORIDA

C. It is intended that this Corporation may conduct and transact any business lawfully authorized by Chapter 607, Florida Statutes, as the same may be from time to time amended.

ARTICLE V - CAPITAL STOCK

A. The maximum number of shares of capital stock that this Corporation is authorized to issue and have outstanding at any one time is five hundred (500) shares of common stock having a par value of \$10.00 per share.

B. All or any portion of the capital stock may be issued in payment for real or personal property, services, or any other right or thing having a value, in the judgment of the Board of Directors, at least equivalent to the full value of the stock so to be issued as hereinabove set forth, and when so issued shall become and be fully paid and non-assessable, the same as though paid for in cash; and the directors shall be the sole judges of the value of any property, right or thing acquired in exchange for capital stock, and their judgment of such value shall be conclusive.

C. Notwithstanding the foregoing, the Corporation shall have the right to increase its capital stock either with or without par value, and to provide in the event of such increase the designations, preferences, voting powers or restrictions, or qualification of voting powers, of such additional stock, in an amendment to its Articles of Incorporation.

ARTICLE VI – BOARD OF DIRECTORS

A. At each election for directors every shareholder entitled to vote at such election shall have the right to vote, in person, the number of shares owned by such shareholder for as many persons as there are directors to be elected at that time and for whose election such shareholder has a right to vote. Directors shall be elected by a vote of the holders of a majority of the shares then entitled to vote at an election of directors.

B. This Corporation shall have at least one (1) director. The number of directors may be increased or decreased from time to time by a vote of the holders of a majority of the shares then entitled to vote at an election of directors, but no decrease shall have the effect of shortening the term of any incumbent director.

C. At each annual meeting, the shareholders shall elect directors to hold office until the next succeeding annual meeting. Each director shall hold office for the term for which he is elected and until his successor shall have been elected and qualified or until his earlier resignation, removal from office or death.

D. Any vacancy occurring in the Board of Directors, including any vacancy created by reason of an increase in the number of directors, may be filled by the affirmative vote of a majority of the shares then entitled to vote at an election of directors. A director elected to fill a vacancy shall hold office only until the next election of directors by the shareholders.

E. At a meeting of shareholders called expressly for that purpose, any director or the entire Board of Directors may be removed, with or without cause, by a vote of the shares then entitled to vote at an election of directors, and only if the number of votes cast to remove the director exceed the number of votes cast not to remove the director.

F. Unless otherwise required by these Articles of Incorporation, by the Bylaws, by a Stock Purchase and Shareholders' Agreement between this Corporation and this Corporation's shareholders (a "Shareholders' Agreement"), by contract or by law, a majority of the number of directors shall constitute a quorum for the transaction of business. Provided, however, the act of at least a majority of the directors shall be the act of the Board of Directors, unless otherwise required by these Articles of Incorporation, by the Bylaws, by a Shareholders' Agreement, by contract or by law.

ARTICLE VII - SHAREHOLDERS

A. No shareholder of this Corporation shall enter into a voting trust agreement or any other type of agreement vesting in another person the authority to exercise the voting power of any or all of such shareholder's shares.

B. Unless otherwise required by these Articles of Incorporation, by the Bylaws, by the Shareholders' Agreement, by contract or by law, a majority of all shares entitled to vote, represented in person or by proxy, shall constitute a quorum at a meeting of shareholders. Unless otherwise required by these Articles of Incorporation, by the Bylaws, by a Shareholders' Agreement, by contract or by law, when a specified item of business is required to be voted on by a class or series of stock, a majority of all shares of such class or series shall constitute a quorum for the transaction of such item of business by that class or series.

C. Provided, however, the affirmative vote of at least a majority of the shares entitled to vote on the subject matter shall be the act of the shareholders, unless otherwise provided by these Articles of Incorporation, by the Bylaws, by a Shareholders' Agreement, by contract or by law.

D. Each outstanding share, regardless of class, shall be entitled to one vote on each matter submitted to a vote at a meeting of shareholders.

E. Treasury shares shall not be voted, directly or indirectly, at any meeting, and shall not be counted in determining the total number of outstanding shares at any given time.

ARTICLE VIII - ADDITIONAL CORPORATE POWERS

In furtherance, and not in limitation of the general powers conferred by the laws of the State of Florida and of the purposes and objects hereinabove stated, this Corporation shall have all and singular the following powers:

A. To enter into, or become a partner in, any arrangement for sharing profits, union of interest, or cooperation, joint venture or otherwise, with any person, firm or corporation to carry on any business which this Corporation has the direct or incidental authority to pursue.

B. At its option, to purchase and acquire any or all of its shares owned and held by any such shareholder as should desire to sell, transfer or otherwise dispose of such shareholder's shares, or any or all of its shares owned and held by a shareholder who dies, all in accordance with a Shareholders' Agreement; provided, however, the capital of this Corporation cannot be impaired thereby.

C. To enter into, for the benefit of its employees, one or more of the following: (1) a pension plan; (2) a profit-sharing plan; (3) a stock bonus plan; (4) a thrift and savings plan; (5) a restricted stock option plan; or (6) other retirement or incentive compensation plan.

ARTICLE IX - AMENDMENT

These Articles of Incorporation may be repealed or amended, and new Articles of Incorporation may be adopted, by a vote of the holders of a majority of the shares then entitled to vote.

ARTICLE X - REFERENCES


References to the masculine gender herein shall be deemed to include the feminine and neuter and references to the singular shall include the plural, and vice versa, where appropriate.

ARTICLE XI - APPROVAL

The amendment and restatement of the Articles of Incorporation of the Corporation reflected herein was duly adopted by the sole member of the Board of Directors and sole shareholder of the Corporation by Unanimous Written Consent on September 24, 2019, in accordance with Sections 607.0704 and 607.0821 of the Florida General Corporation Act.

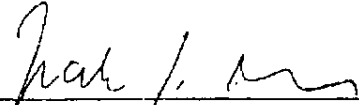
WHEREOF, the undersigned has executed these Articles of Incorporation this 24th day of September, 2019.

REARDEN, INC., a Florida corporation

By: 
Jacek J. de Haan, DVM, President

CERTIFICATE OF ACCEPTANCE AS REGISTERED AGENT

Having been named as the registered agent in the Articles of Incorporation of REARDEN, INC., I hereby accept and agree to act in this capacity.



Jacek J. de Haan, DVM