CORPORATIONS 12:21 AM PUBLIC ACCESS SYSTEM (((+#600°; 50047))) FLECTRONIC FILING COVER SHECT TIONS FROM: FAS-T CORP. AGENTS, INC. TO: DIV TION OF CORPORATIONS DEPARTMENT OF STATE 8405 NW 53RD ST STATE OF FLORIDA 409 EAST GAINCO CTREET BUITE C-100 MINMI FL 33166-TALLAHASSEE, FL 32399 CONTACT: LIDIA **FERNANDEZ** FAX: (904) 922-4000 PHONE: (305) 599-0839 FAX: (305) 592-9591 (((H960000000047))) DOCUMENT TYPE: FLORIDA PROFIT CORPORATION OR P.A. NAME: FORD CONSULTING SERVICES, INC. FAX AUDIT NUMBER: H96000000047 CURRENT STATUS: REQUESTED DATE REQUESTED: 01/02/1996 TIME REQUESTED: 12:21:53 CERTIFICATE OF STATUS: 0 CERTIFIED COPIES: 1 NUMBER OF PAGES: 3 METHOD OF DELIVERY, FAX ESTIMATED CHARGE: \$122.50 ACCOUNT NUMBER: 071001002335 Note: Please print this page and use it as a cover sheet when submitting documents to the Division of Corporations. Your document cannot be processed without the information contained on this page. Remember to type the Fax Audit

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Articles of Incorporation of Ford Consulting Services, Inc.

Articlo I. Namo

The name of this Florida corporation is:
Ford Consulting Services, Inc.

Article II. Address

The mailing address of the Corporation is:

Ford Consulting Services, Inc. 8000 N.W. 31 St., Suite 10 Miami, FL 33122

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Article III, Capital Stock

The Corporation shall have the authority to issue 100 shares of common stock, par value \$1.00 per share.

Article IV. Registered Agent

The name and address of the registered agent of the Corporation is:

Jose Milan 8000 N.W. 31 St., Suite 10 Miami, FL 33122

Article V. Board of Directors

The affairs of the Corporation shall be managed by a Board of Directors consisting of no less than one director. The number of directors may be increased or decreased from time to time in accordance with the Bylaws of the Corporation. The election of directors shall be done in accordance with the Bylaws. The directors shall be protected from liability to the fullest extent permitted by law. The name of each initial member of the Corporation's Board of Directors are:

Jose Milan 8000 N.W. 31 St., Suite 10 Miami, FL 33122
Omar Armenteros Same Prepared by: Rachin & Associates, P.A.
11120 N. Kendall Dr., Ste 201
Miami FL, 33176
(305) 270-2040

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Article VI.

The corporation shall have perpetual existence and may engage in any and all business permitted under the laws of the State of Florida and the United States.

Article VII. Incorporator

The name and address of the incorporator is:

Jose Milan 8000 N.W. 31 St., Suite 10 Milami, FL 33122

Article VIII. Corporate Existence

The corporate existence of the Corporation shall be effective upon filing.

The authorized representative of the incorporator executed the Articles of incorporation on JANUARY 2, 1996

Jose Milan -

CERTIFICATE OF DESIGNATION REGISTERED AGENT/REGISTERED OFFICE

CORPORATION:

Ford Consulting Services, Inc.

REGISTERED AGENT:

Jose Milan 8000 N.W. 31 St., Suite 10 Miaml, FL 33122

I agree to act as registered agent to accept service of process for the corporation named above at the place designated in this Certificate. I agree to comp the provisions of all statutes relating to the proper and complete performance of the registered agent duties. I am familiar with and accept the obligations of the registere agent position.

Secretary of STATE
TALL HASSEE, FLORIDA

President

FILED