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TO: DIVISION OF CORPORATIONS FROM: KALM SPEED INVESTMENT CO. COMPANY
DEPARTMENT OF STATE 497 W. FLAGLER ST. SUITE 200
TALLAHASSEE, FL 32305-4000 CONTACT: RAY STORMONT
FAX: (904) 522-4000 PHONE: (305) 541-3694
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NAME: KALM SPEED INVESTMENT CO.
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**ARTICLES OF INCORPORATION
OF
KALM SPEED INVESTMENT CO.**

**I
Name and Address of Corporation**

The name of this corporation shall be KALM SPEED INVESTMENT CO. The principal place of business and address is 111 Northwest 183rd Street, Suite 303, Miami, Florida 33169.

**II
Duration**

The duration of the corporation shall be perpetual. The date and time of the commencement of the corporate existence of the corporation shall be upon filing these Articles of Incorporation with the Secretary of State, State of Florida.

**III
Purpose**

The nature of the business and the objects and purposes to be transacted, promoted, or carried on by the corporation are to engage in any lawful act, activity or business for which corporations may be organized under the laws of the State of Florida. Additionally, the corporation shall have all of the powers vested in a corporation organized under and existing by virtue of the laws of the State of Florida.

**IV
Capital Stock**

The maximum number of shares of stock that the corporation is authorized to have outstanding at any time shall be 100 shares of common stock with a par value of one dollar (\$1.00) per share.

**V
Registered Agent and Office**

The name and office address of this corporation's initial registered agent is Lee C. Schmachtenberg, 1533 Sunset Drive, Suite 201, Miami, Florida 33143.

**VI
Incorporator**

The name and address of the incorporator is Lee C. Schmachtenberg, 1533 Sunset Drive, Suite 201, Miami, Florida 33143.

29401000056H
Schmachtenberg & Castillo
1533 Sunset Dr. #201
Coral Gables, FL
(305) 666-4676 33143
FL. Bar # 175843
Lee C. Schmachtenberg

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**VII
Board of Directors**

The corporation shall have a Board of Directors consisting of one person. The number of Directors may be increased from time to time by resolution of the majority of the Stockholders but shall never be less than one. The name and address of the initial member of the Board of Directors of this corporation is: Kalman Heka, 111 Northwest 183rd Street, Suite 305, Miami, Florida 33169.

**VIII
Indemnification**

The corporation shall indemnify any officer or director, or any former officer or director, to the full extent permitted by law.

**IV
Amendment:**

The power to adopt, alter, amend or repeal these Articles of Incorporation and the Bylaws of this corporation shall be vested in the Board of Directors and Stockholders provided that such amendment be in compliance with the laws of Florida.

IN WITNESS WHEREOF, the undersigned Incorporator has executed these Articles of Incorporation in the State of Florida, this 18th day of September, 1995.

Lee C. Schmachtenberg
Lee C. Schmachtenberg, Incorporator

Having been designated as the registered agent in the above and foregoing articles. I am familiar with and accept the obligations of the position.

Lee C. Schmachtenberg
Lee C. Schmachtenberg, Registered Agent

STATE OF FLORIDA)
) ss
COUNTY OF DADE)

BEFORE ME, the undersigned authority, personally appeared Lee C. Schmachtenberg who is to me known to be the person described in and who executed the foregoing Articles of Incorporation as the Incorporator and Registered Agent, and he acknowledged to and before me that he executed the same for the uses and purposes therein mentioned and set forth.

IN WITNESS WHEREOF, I have hereunto set my hand and seal at Miami in the said County and State, this 18th day of September, 1995.

My Commission Expires:

Christine Lemond
Notary Public, State of Florida

CHRISTINE LEMON
Notary Public, State of Florida
My commission exp. Jan. 8, 1998

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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